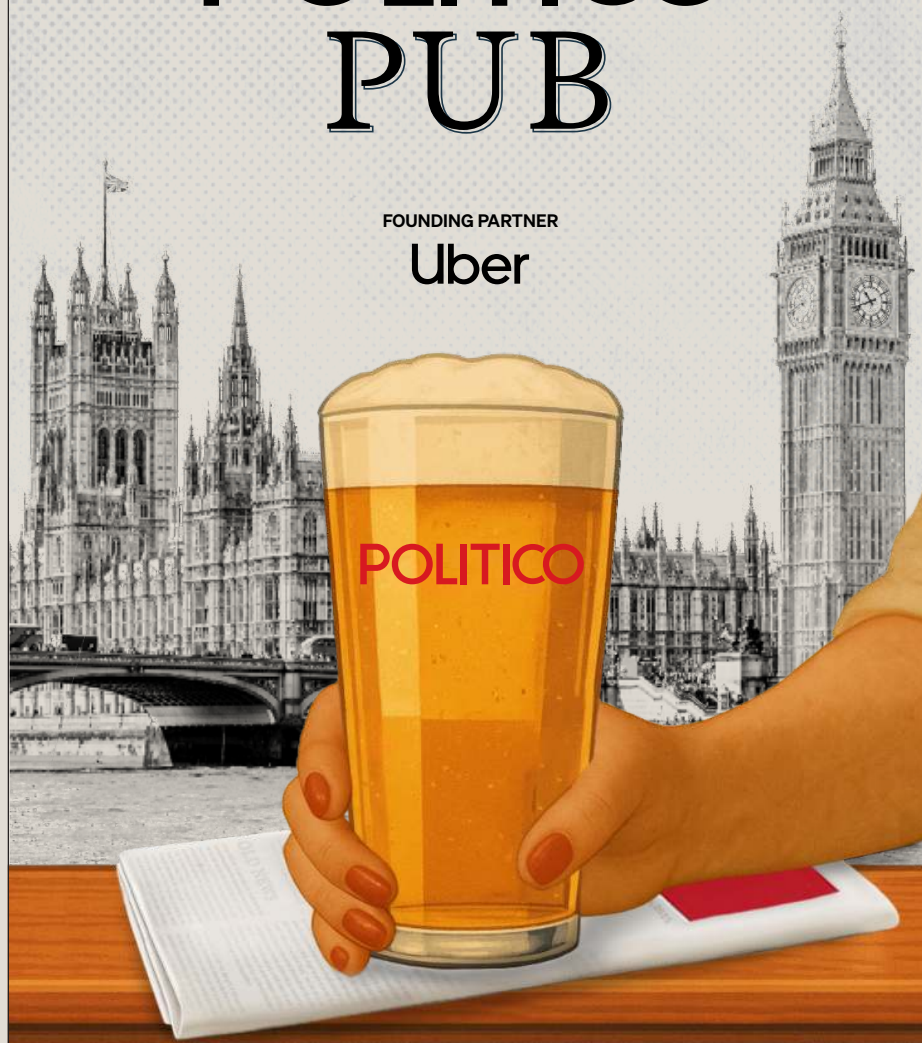


POLITICO PUB

FOUNDING PARTNER

Uber



THE FIRST DRAUGHT OF THE DAY

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Exhibitor Listings

Promoted by Sheridan Westlake on behalf of the
Conservative and Unionist Party, both at 4 Matthew
Parker Street, London, SW1H 9HQ.

SECURITY AND PROHIBITED ITEMS

WE WILL BE OPERATING ENHANCED SECURITY MEASURES THIS YEAR.

We work closely with Greater Manchester Police, G4S Security Staff and Venue Security teams to keep the conference safe for delegates. Your full co-operation with Police, Security Staff and Stewards will reduce any delays on site.



Your Conference pass must be worn at all times within the secure zone and must be clearly visible. Report lost passes immediately to the Accreditation Office within The Edwardian Manchester, Free Trade Hall, Peter Street, M2 5GP.



Luggage is not allowed in the secure zone at any time. A left luggage facility will be available at the Accreditation Office between 8am and 2pm on Wednesday 8 October only (fees apply).



All delegates and essential small bags will be subject to search upon arrival.



Please remove any metal items from pockets and bags before passing through security channels.



If you bring electrical items into the secure zone, you will be asked by security personnel to demonstrate them in operation.



Additional random searches will be in operation upon entry to the Main Stage and official fringe sessions.



For all Main Stage sessions no coats, jackets or bags larger than A4 will be allowed into the auditorium. Cloak room facilities are available.

THE FOLLOWING ITEMS ARE PROHIBITED



Any item that could be used as a potential weapon, compromise public safety, or to damage venue property. Examples of these would include knives, sprays or powders.



All flags or banners and any objects or clothing intended to cause disruption to Conference.



Additional random searches will be in operation throughout the secure zone and fringe events.

STAY ALERT



When leaving the secure zone, delegates should remain vigilant as thieves may target mobile phone users. Stay alert and be mindful of your surroundings at all times.

Information

For all the latest information on the Party Conference, visit conservatives.com/conference

You can also download our App. Visit the Google Play or Apple App Store and search for 'Conservative Party Conference'

Accreditation Office

The Accreditation Office is situated at: The Edwardian Manchester, a Radisson Collection Hotel, Free Trade Hall, Peter Street, Manchester, M2 5GP.

Email: registration@conservatives.com

It will be open during the following times:

Friday 3rd October	13.00 – 18.00
Saturday 4th October	10.00 – 18.00
Sunday 5th October	09.00 – 21.00
Monday 6th October	07.00 – 20.00
Tuesday 7th October	09.00 – 20.00
Wednesday 8th October	08.00 – 12.00

If you have chosen to collect your pass in person, only the named applicant may do so. Please bring one form of photo ID and the QR code emailed to you, either on your phone or as a print-out.

Admission to Secure Zone

Access to the Midland Hotel for residents and non-residents will only be allowed from 16.00 on Saturday 4th October. The restaurant and general bar areas will be fully functional from this time onwards.

Manchester Central will open to delegates at 12.00 noon on Sunday 5th October. Entry to both the Midland Hotel and Manchester Central is via the main search channel on the forecourt of Manchester Central via Mount Street. At peak times it is advisable to allow additional time to go through the search channel. Luggage is not allowed into the secure zone at any time except for residents of the Midland Hotel.

Balloons

Under no circumstances can balloons be brought into the secure zone.

Car Parks

Car parks are clearly signposted in the city centre. The NCP car park underneath Manchester Central will be closed throughout the event.

Parking is not allowed in the immediate vicinity of the secure zone. There are limited blue badge parking spaces available in Lloyd Street, Manchester, M2 5ND. Permits are required to park in these locations, please contact registration@conservatives.com

Cash Facilities

Manchester Central is a cashless venue. The closest ATMs are located in St Peter's Square outside of the secure zone.

Cloakroom Facilities

There is a cloakroom facility in Manchester Central. Please note that luggage is not permitted.

Conference Security Passes

Admission to the secure zone is only available to those with a valid Conference pass. Passes must be worn at all times within the secure area. **Please do not wear your security pass outside of the secure zone. Please do not post pictures of your pass on social media.** If you lose your Conference pass please report to the Accreditation Office at the Edwardian Hotel immediately.

Cycle Parking

Cycle Parking is available on Oxford Street outside San Carlo Fumo.

Exhibition

Open during the following times:

Sunday 5th October	12.00 – 18.00
Monday 6th October	09.00 – 18.00
Tuesday 7th October	09.00 – 18.00
Wednesday 8th October	09.00 – 13.00

Situated in the Central Hall. The Exhibition office can be found to the right, just before you enter Central Hall. The team here will be able to help you with any queries you may have with regards to the Exhibition.

Facilities for Disabled Visitors

Manchester Central is fully accessible.

Please book mobility scooters and wheelchairs in advance at gary@u2events.co.uk

Left Luggage

Left luggage is not allowed in the secure zone at any time. A left luggage facility will be available on **Wednesday 8th October ONLY from 8am until 2pm**. This will be situated at The Edwardian Manchester, a Radisson Collection Hotel, Free Trade Hall, Peter Street, Manchester, M2 5GP. **FEES APPLY**.

Literature distribution and posters

No distribution of leaflets is permitted between the search channel and entrance areas or near the entrance and exit doors to either hotel or conference venues.

Literature distribution is not allowed on any level of both complexes. Any unauthorised media will be removed.

Leaflets may only be distributed in the dedicated areas leading up to the search channel at Manchester Central on Mount Street.

Fly posting will not be tolerated at either venue within the secure zone. This includes both internal and external areas of the complex. Any unauthorised material will be removed. A dilapidation charge will be levied against any organisation or individual responsible for fly posting.

Lost Property

Enquiries regarding lost property should be made at the Concierge desk in Central Foyer. Alternately, call Manchester Central on 0161 834 2700.

Medical

Please report any medical emergency to the nearest member of staff.

First Aid are situated near the Concierge team in Central Foyer reception area.

Midland Hotel

The hotel is directly opposite the Manchester Central Convention Complex via the rear entrance of the hotel. Mount Street restaurant is open for breakfast, lunch and dinner.

The Lounge Bar provides a wide variety of wines, beers and spirits. There is also casual food offerings from the concession stand located in the main lobby.

Mobile Phones

Please switch off your mobile phone whilst in the main conference auditorium and at fringe meetings.

National Conservative Convention Meeting

A meeting of the National Conservative Convention, which is the body representing the Party's grassroots, will take place on Sunday 5th October.

All members of the Party are welcome, but priority entry and seating will be given to members of the National Convention until 12.20pm, after which other members are welcome to take up any remaining seats.

Prayer/Quiet Room

There is a dedicated prayer/quiet room located on the lower level by Exchange Auditorium, please ask Manchester Central staff for directions when you arrive.

As Party Conference coincides this year with the Jewish festival of *Sukkot*, the Board of Deputies of British Jews will have a *Sukkah* booth in the conference zone on Tuesday. Those of all faiths and none are welcome to drop in, learn more and shake the four species associated with the festival.

Protest March

There will be protest activity on the periphery of the secure zone and the surrounding squares during conference. Large numbers of protestors are anticipated to attend on Sunday. Several planned protests will take place throughout Conference. Please allow extra time for journeys to and from the secure zone between 11.00 – 16.00 on Sunday 5th October. **You are reminded not to wear your conference pass outside of the secure zone.**

Recycling

Please use the recycling bins situated throughout the venue and recycle paper, plastic and cans in relevant bins.

Smoking

Smoking, including e-cigarettes, is not permitted anywhere within Manchester Central or the Midland Hotel.

Those wishing to smoke at Manchester Central should go to the designated smoking areas which is located at the top of the ramp on the triangle area.

Those wishing to smoke at The Midland Hotel should go to the designated smoking area outside the front and rear doors.

Taxis

Taxis can be booked through Streetcars on 0161 228 7878. All black cabs in Manchester have disabled access. The nearest taxi drop off/ collection point is on Peter Street outside the Edwardian Hotel.

TV Monitors

There will be screens situated throughout the complex and at catering points throughout the venue. Please note that during keynote speeches there will be no sound.

Food & Beverage options within the Secure Zone

Manchester Central Convention Complex

Grab-and-go

Counters situated within the exhibition floor make it easy to refuel with hot and cold drinks, snacks, sandwiches, and salads. This is ideal for a quick pit stop between sessions.

Gyros Central

Chargrilled flavours served on Middle Eastern flatbread. Choose from juicy chicken thigh with garlic tzatziki, or a mushroom vegetarian alternative both offering a fresh and hearty option.

Pizza Centrale

Artisan 9-inch pizzas served hot and fresh. Choose from the timeless margherita, spicy chorizo with a kick, or the veggie favourite, spinach and mushroom.

Seoul Bowls

Big on flavour, light on fuss. Pick your protein - marinated chicken, beef, or tofu - and enjoy a vibrant Korean-inspired bowl that packs a punch.

Junction - The go-to bar, restaurant and cafe

Located next to Manchester Central, Junction is your all-day dining spot. From 7am until late, it serves barista style coffee, hearty breakfasts, fresh seasonal lunches, fresh seasonal dishes, cocktails and more. Whether you're after a quick coffee break, a sit-down meal, or a cold pint, Junction serves food worth stepping out for.

The Midland Hotel

Mount Street Dining Room

The Midland's main restaurant can be found to the right of the reception desks and serves up a range of hearty, high quality British dishes for both lunch and dinner.

Lounge & Champagne Bar

Found in the heart of the hotel and the main hub for drinks and casual gatherings within the hotel. The menu hosts a carefully selected range of wines, champagne, beers and spirits.





Mount Street Breakfast

Our premium self-serve breakfast is served daily in Mount Street Dining Room. Catering for all dietary requirements, our offering features a wide variety of continental breakfast and English breakfast options.

The Midland Concession Stand

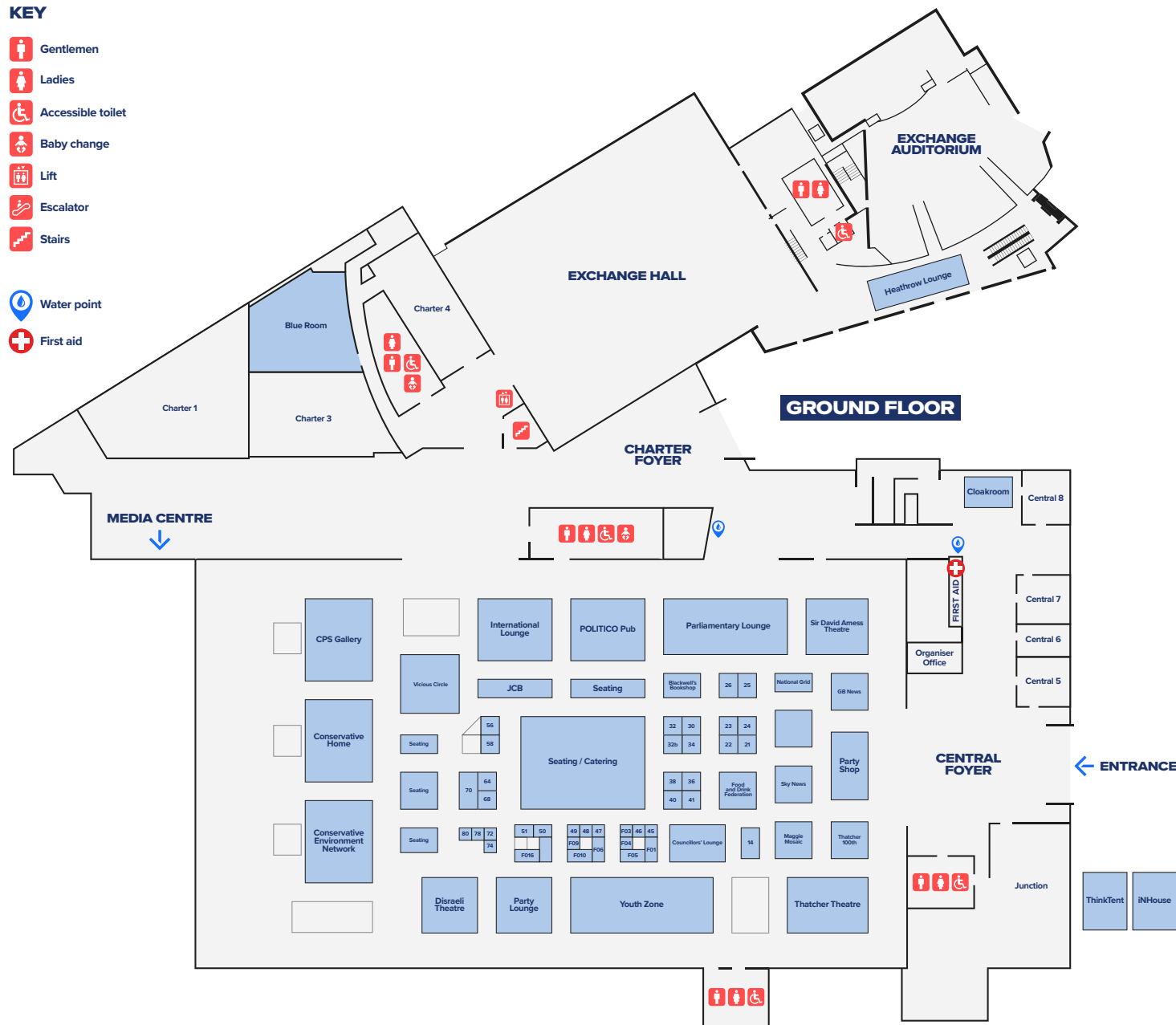
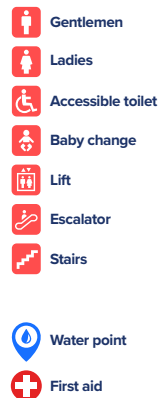
Located in the Lobby serving a wide range of homemade sandwiches, salads, hot baked items along with tea & coffee for those people that need a Grab and Go option.

Fringe Events Key

-  Invite only
-  Snacks provided
-  Drinks
-  Hot buffet

Manchester Central

KEY

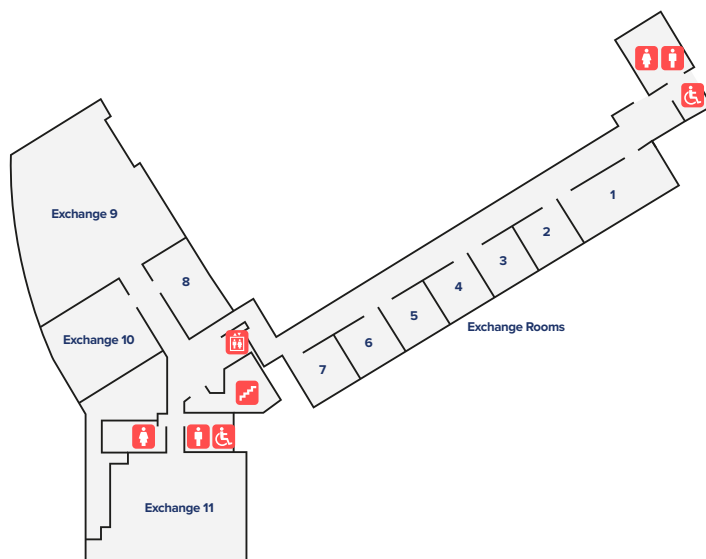


EXHIBITOR KEY

- 14 Movember
 - 21 Health Equals
 - 22 Northumbrian Water/Essex & Suffolk Water
 - 23 People's Postcode Lottery
 - 24 Paragon DCX
 - 25 Paragon
 - 30 Specsavers
 - 32 Times Radio
 - 32b Keep Britain Tidy
 - 34 Falkland Islands Government
 - 36 HM Government of Gibraltar
 - 38 Marie Curie
 - 40 Cancer Research UK
 - 41 National Education Union
 - 46 Motor Neurone Disease Association
 - 47 PolicyMogul
 - 48 Stroke Association
 - 49 Animal Matters Coalition
 - 50 Dignity in Dying
 - 51 StepChange Debt Charity
 - 56 Abha London
 - 58 The Yeoman's Studio
 - 64 Guide Dogs
 - 68 The MCS Foundation
 - 70 Brief 2 Build
 - 72 Made in Britain
 - 74 LGB Alliance
 - 78 Electrical Safety First
 - 80 Conservative Environment Network
-
- 26 Policy Renewal Programme
 - 45 Conservative Police and Crime Commission
 - F01 Conservative Women's Organisation
 - F03 Conservative Friends of Turkey
 - F04 Conservative Party Archive
 - F05 Conservative Friends of Pakistan
 - F06 Conservative Christian Fellowship
 - F09 Conservative Friends of the NHS
 - F010 Conservative Friends of Israel
 - F016 Conservative Friends of India

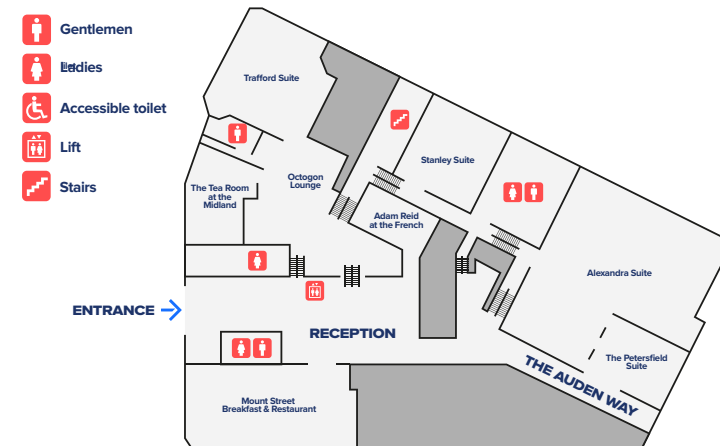
Manchester Central

First Floor

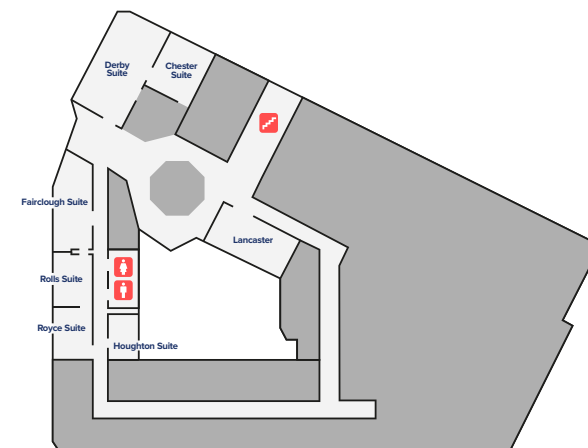


The Midland Hotel

Ground Floor



First Floor




Lower Ground Floor





conservativehome

at Conservative Party Conference 2025



Join ConservativeHome for
receptions, interviews and
panel discussions throughout
each day of CPC25 in the
ConservativeHome Theatre
(inside the Exhibition Hall)



View our CPC25 events programme:
conservativehome.com/cpc2025



Subscribe to our daily email:
conservativehome.com/daily-email



Back the Best of British

Support your local stays, experiences or attractions

With rising costs and competition from other destinations,
1 in 3 hospitality businesses are now operating at a loss.

Airbnb is launching the £1 million Best of British Fund to support
the stays, experiences and attractions that keep communities
thriving and make British holidays unforgettable.

Back the Best of British, apply for a grant of up to £100,000.



airbnb.co.uk/bestofbritishfund



Business only entrants. See airbnb.co.uk/bestofbritishfundterms for terms. Applications close 23.59 on 23/11/2025.



Cyber Secure.

Make your Conference cyber secure

Our Conference is a high-profile event. Cyber criminals and threat actors may use this time to target those attending. The guidance below will help you to remain cyber secure:

- 1 Never share your login details or device with anyone else.
- 2 Be aware of your surroundings when using your device – who is looking over your shoulder?
- 3 Beware of emails asking you to complete a task urgently or provide any personal information. Check the source email address. Pause, and if it doesn't sound right, don't respond or act.
- 4 Don't click on links or open attachments in emails you are not expecting or which you have concerns about.
- 5 Don't discuss sensitive information in public places. If you're on the phone, call them back.
- 6 Only use secure Wi-Fi to share sensitive information or data. If this isn't possible, encrypt the data before you send.
- 7 Ensure your device has the latest updates applied and any lost device capability enabled.
- 8 Never leave your device unattended and have it auto lock after the shortest period.
- 9 Protect your device with multifactor authentication and when you get home, change your password.
- 10 Be careful what you post on social media regarding Conference and your attendance, cyber criminals trawl social media for useful information.
- 11 Be mindful of potentially malicious QR codes.

If you receive a suspicious email, forward it to **report@phishing.gov.uk**. Text/SMS messages can be forwarded to 7726.

INTRODUCING THE “PARTY LOUNGE”

NEW FOR 2025!

Say farewell to the old Party Stand and step into the Party Lounge. Conveniently located right on the exhibition floor, it's your go-to zone for all things CCHQ and wider engagement opportunities across the Conservative Party.

Whether you're a long-standing member, a brand-new face, or hold an official position within the Party, this is the place to drop in, say hello and let us know if there is anything we can do to help you.

Whether it be to ask for advice for your association or just to put faces to names, we look forward to seeing you there!

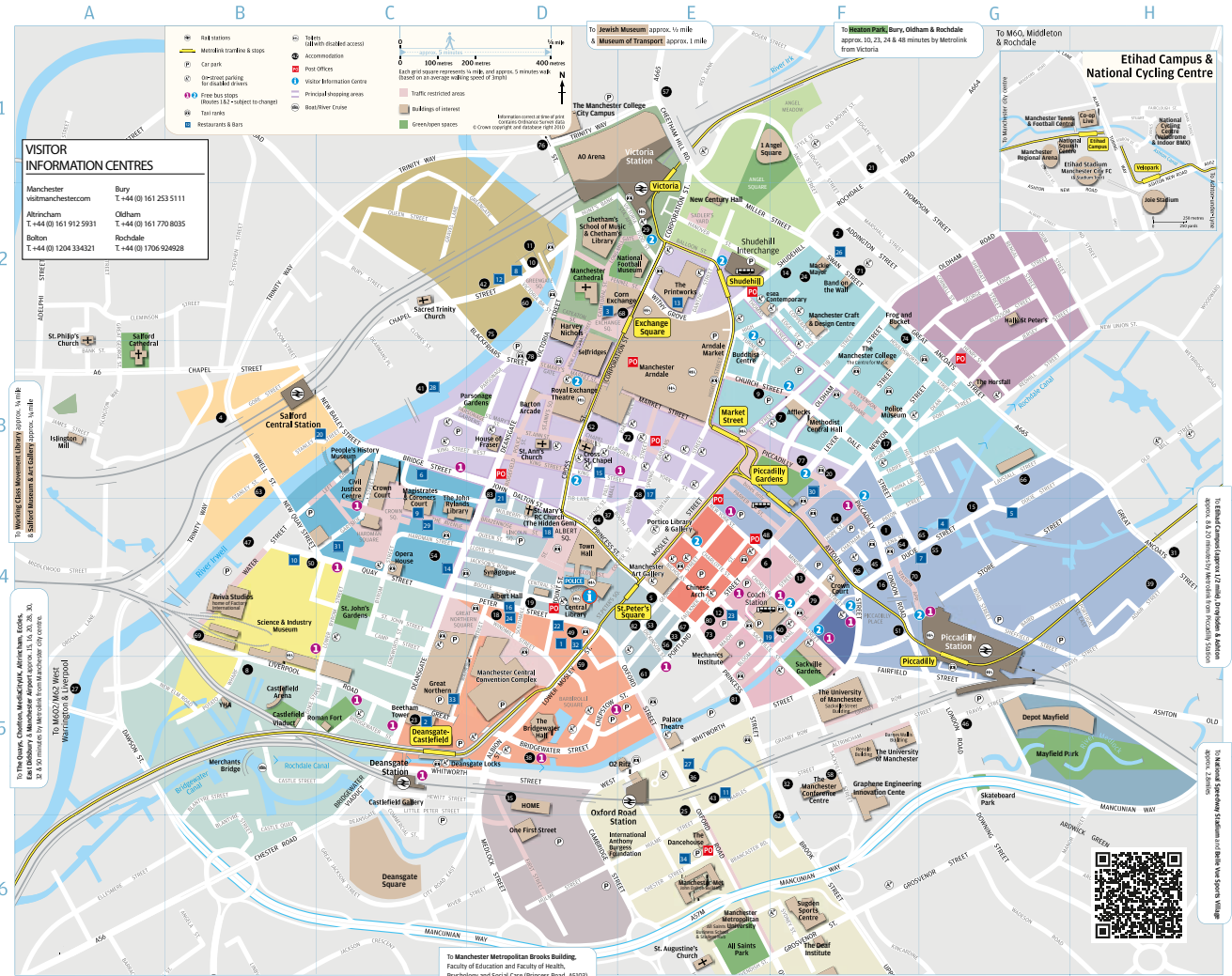
Departments, teams and organisations you can meet in the Party Lounge at this year's Conference:

- | | |
|-----------------------------------------------------|--------------------------------------------|
| → Bluetree Digital Services | → Insights + VoteSource |
| → Campaign Toolkit | → Member Governance |
| → Candidates Team | → Member Services |
| → Conservatives Abroad | → National Convention Officers |
| → Conservative National Property Advisory Committee | → Symphony: Digital Transformation Project |
| → Conservative Policy Forum | → Treasurers |
| → Digital Campaigning | → Young Conservatives |
| → Financial Compliance / Election Law | |

For teams availability please see the screens in the lounge

ACCOMMODATION

1. ABode Manchester (F4)
2. AC Hotel by Marriott Manchester City Centre (F2)
3. AC Hotel by Marriott Manchester Salford Quays (Quays Map)
4. The Ainscow Hotel Manchester (B3)
5. The Alan (E4)
6. Britannia Hotel Manchester (E4)
7. Britannia Sachas Hotel Manchester (F3)
8. The Castlefield Hotel (B5)
9. Church Street by Supercity Aparthotels (E3)
10. CitySuites Aparthotel (D2)
11. CitySuites II Aparthotel (D2)
12. Clayton Hotel Manchester City Centre (E4)
13. Cove - Minshull Street (F4)
14. Crowne Plaza Manchester City Centre (F2)
15. Dakota Manchester (G4)
16. DoubleTree by Hilton Manchester - Piccadilly (F4)
17. easyHotel Manchester City Centre (F3)
18. The Edwardian, A Radisson Collection Hotel (D4)
19. Forty-Seven (D4)
20. The Gardens Hotel (F3)
21. Hampton by Hilton Manchester Northern Quarter (F1)
22. Hilton Garden Inn Manchester at Emirates Old Trafford (Quays Map)
23. Hilton Manchester Deansgate (C5)
24. Holiday Inn Express Manchester City Centre - Arena (F2)
25. Holiday Inn Express Manchester City Centre - Oxford Road (E5)
26. Holiday Inn Manchester - City Centre (F4)
27. Hotel Campanile Manchester (A5)
28. Hotel Gotham (E4)
29. Hotel Indigo Manchester - Victoria Station (E2)
30. Hyatt Regency Manchester & Hyatt House (Corridor Map)
31. ibis budget Manchester Centre Pollard Street (H4)
32. ibis Manchester Centre Princess Street (F5)
33. ibis Manchester Centre Portland Street (E4)
34. ibis Styles Manchester Portland Hotel (F4)
35. INNSIDE by Meliá Manchester (D5)
36. Kimpton Clocktower Hotel (E5)
37. King Street Townhouse (D4)
38. Leonardo Hotel Manchester Central (D5)
39. Leonardo Hotel Manchester Piccadilly (H4)
40. LEVEN Manchester (F4)
41. The Lowry Hotel (C3)
42. Maldron Hotel Manchester Cathedral Quarter (D2)
43. Maldron Hotel Manchester City Centre (E5)
44. Malmaison Manchester Deansgate (D4)
45. Malmaison Manchester (F4)
46. Manchester Marriott Piccadilly Hotel (G5)
47. Manchester Marriott Victoria & Albert Hotel (B4)
48. Mercure Manchester Piccadilly Hotel (E4)
49. The Midland Manchester (D4)
50. Mollies Motel and Diner (Opening 2024) (B4)
51. Motel One Manchester - Piccadilly (F4)
52. Motel One Manchester - Royal Exchange (D3)
53. Motel One Manchester - St. Peter's Square (E4)
54. Moxy Manchester City (C4)
55. Native Manchester (G4)
56. Novotel Manchester Centre (E4)
57. Park Inn by Radisson Manchester City Centre (E1)
58. Pendulum Hotel (F5)
59. Premier Inn Manchester Central (D5)
60. Premier Inn Manchester City Centre Arena/Printworks (D2)
61. Premier Inn Manchester City Centre Portland Street (E5)
62. Premier Inn Manchester City Centre Princess Street (F5)
63. Premier Inn Manchester City Centre West (B3)
64. Premier Inn Manchester City Piccadilly (F4)
65. The Reach at Piccadilly, Manchester (G4)
66. Residence Inn by Marriott Manchester Piccadilly (G3)
67. Roomzzz Aparthotel Manchester City (E4)
68. Roomzzz Aparthotel Manchester Victoria (E2)
69. Station Agent's House (B4)
70. Staycity Aparthotels - Manchester Piccadilly (F4)
71. Staycity Aparthotels - Northern Quarter (F2)
72. Stock Exchange Hotel (E3)
73. Townhouse Hotel Manchester (E4)
74. Travelodge Manchester Ancoats (F2)
75. Travelodge Manchester Central (D2)
76. Travelodge Manchester Central Arena (D1)
77. Travelodge Manchester Piccadilly (F3)
78. Treehouse Hotel Manchester (D3)
79. Velvet (F4)
80. voco Manchester (E4)
81. Whitworth Locke (E5)
82. Wilde Aparthotels by Staycity - St. Peter's Square (E4)
83. YOTEL Manchester Deansgate (D3)



Source: Map 2024
Marketing Manchester

RESTAURANTS & BARS

1. Adam Reid at The French (D4)
2. Cloud 23 (C5)
3. The Corn Exchange (Dining Destination) (D2 & E2)
4. Dakota Grill & Restaurant (G4)
5. Diecast (G4)
6. Dishoom (C3)
7. Ducie Street Warehouse (G4)
8. Embankment Kitchen (CitySuites) (D2)
9. Fazenda (C4)
10. Fenix (B4)
11. Grain & Grill Bar and Restaurant (E5)
12. Grain & Grill Bar and Restaurant (D2)
13. Hard Rock Café (E2)
14. Hawksmoor (C4)
15. Kala (D3)
16. The Library Champagne Bar, Edwardian (D4)
17. Lucky Cat (E3)
18. Maray (D4)
19. Maya (F4)
20. Menagerie (C3)
21. Motley (D3)
22. Mount Street Dining Room (D4)
23. No.55 Restaurant and Bar (E4)
24. Peter Street Kitchen (D4)
25. Pier 8 (Quays Map)
26. Ramona and The Firehouse (F2)
27. The Refuge (E5)
28. The River Restaurant (C3)
29. Sexy Fish (C4)
30. Shoryu Ramen (F3)
31. Tattu (C4)
32. The Tea Room at The Midland (D4)
33. Three Little Words (C5)
34. Zouk (E6)



Main stage agenda.

14.00

Stewart Harper

President of the National Convention
and Chairman of Conference

Welcome to Conference

Kevin Hollinrake MP

Chairman of the Conservative Party

A Stronger Britain

Russell Findlay MSP

Leader of the Scottish Conservative and Unionist Party

Scotland's future in the UK

Darren Millar MS

Leader of the Welsh Conservatives in the Senedd

Our mission to fix Wales

14.45

The Rt Hon Kemi Badenoch MP

Leader of the Conservative Party

The Leader's welcome

Member Debate

Main stage agenda.

10.00

The Rt Hon Sir Mel Stride MP

Shadow Chancellor of the Exchequer

Responsible radicalism

A bold new vision for our economy

10.30

The Rt Hon Claire Coutinho MP

Shadow Secretary of State for Energy
Security and Net Zero

Energy is prosperity

Cheap power for Britain

10.55

Julia Lopez MP

Shadow Secretary of State for Science,
Innovation and Technology

Big tech on trial

The Online Safety Act: Protecting children or policing speech?

11.30

The Rt Hon Victoria Atkins MP

Shadow Secretary of State for Environment,
Food and Rural Affairs

Save British farming

Rally for our countryside

Main stage agenda.

14.00

Andrew Griffith MP

Shadow Secretary of State for Business and Trade

Backing the makers

Creating a new generation of entrepreneurs

14.25

Helen Whately MP

Shadow Secretary of State for Work and Pensions

What a welfare state we're in

Get involved in our plan to get Britain moving

14.50

The Rt Hon Richard Holden MP

Shadow Secretary of State for Transport

A new direction of travel

Your questions answered

15.15

Nigel Huddleston MP

Shadow Secretary of State for Culture, Media and Sport

Best of Britain

Members debate: Boosting Britain's economy and global standing
through culture, tourism and sport

15.40

The Rt Hon Sir James Cleverly MP

Shadow Secretary of State for Housing,
Communities and Local Government

Building homes and communities

The Conservative case for housing

16.00

Backbench Bill-Off

Member Policy Pitch

Main stage agenda.

10.00

The Rt Hon Chris Philp MP

Shadow Home Secretary

Controlling immigration and fighting crime

Securing our nation's borders and making our streets safe

10.25

The Rt Hon Stuart Andrew MP

Shadow Secretary of State for Health and Social Care

The big health vote

Come and cast your vote on where our party should focus

10.50

The meaning of sex

Gender critical debate

11.15

The Rt Hon Laura Trott MP

Shadow Secretary of State for Education

Fighting for school standards

Tackling Labour's education vandalism

11.40

The Rt Hon Robert Jenrick MP

Shadow Secretary of State for Justice

Ending judicial activism

Stopping two-tier justice and restoring trust in our justice system

Main stage agenda.

14.00

James Cartlidge MP

Shadow Secretary of State for Defence

Defending our veterans

Protecting those who protected us

14.25

The Rt Hon Dame Priti Patel MP

Shadow Secretary of State for Foreign,
Commonwealth and Development Affairs

Ukraine

Lessons from the front line

14.50

Hon Tony Abbott AC

Former Prime Minister of Australia

In conversation with Dame Priti Patel

15.10

Member Debate

Member Debate

Main stage agenda.

10.00

Matt Vickers MP

Deputy Chairman of the Conservative Party

Campaign 2026

10.30

Mims Davies MP

Shadow Secretary of State for Wales

Andrew Bowie MP

Shadow Secretary of State for Scotland
and Shadow Minister for Energy

Alex Burghart MP

Shadow Chancellor of the Duchy of Lancaster and
Shadow Secretary of State for Northern Ireland

The United Kingdom

The economy, public services and governance

11.00

The Rt Hon Kemi Badenoch MP

Leader of the Conservative Party

The Leader's speech

Wednesday 8 October

THANK YOU...

For joining us at Conservative Party Conference 2025.

In 2024, members told us what they wanted — and at CPC25 we have taken action:

- You asked for real debates and big announcements. **On the Main Stage, you'll get both - in a programme designed to be innovative and interactive.**
- You asked for an improved Conference app and more member engagement. **We've delivered with an upgraded app and the new Party Lounge, reinventing the old Party Stand.**
- New members wanted opportunities to connect. **We are delivering a brand-new Member Meet & Greet Reception.**
- Young Conservatives wanted more networking. **We are delivering a re-energised YC programme packed with exciting events designed to bring young people together.**

Please help us make 2026 event even better by filling in our short survey at conservatives.com/conference/survey-2025 or by scanning the QR code below.



CPC25

TREASURERS'

MEET

key Party figures

QUESTION

the Party on our performance

CHALLENGE

us with your ideas

ENJOY

all the Party's politics

PARTICIPATE

in Party campaigns



DEPARTMENT

Join our Donor Club family and find out so much more!



£500 annual membership

The
**CHAIRMAN'S
CLUB**

£2,000 annual membership



£3,000 annual membership

THE
FRONT BENCH CLUB

£5,000 annual membership



£10,000 annual membership



£25,000 annual membership



The Leader's
Group

£50,000 annual membership

Come and chat with us in the Party Lounge
or email treasurers@conservatives.com





THE SPECTATOR

Conservative Party Conference Exchange 11

Sunday 5 October

Coffee House Shots Live
welcome reception 3.30–4.30PM

Monday 6 October

Quite right! Live 10.30–11.30AM



This isn't working:
curing the unemployment disease 12–1PM

The Spectator in conversation with
the Rt Hon Robert Jenrick MP 1.30–2.30PM



Are you thinking what they're thinking?
Public attitudes on everything 3–4PM

Britain's greatest Conservative:
who deserves the crown? 4.30–5.30PM

Tuesday 7 October

Coffee House Shots Live 10.30–11.30AM

Revolut Big Bang 2.0: making Britain boom again 12–1PM

The Spectator in conversation with
the Rt Hon Laura Trott MP 2–3PM

Industry taxes:
do they drive or hinder economic growth? 3.30–4.30PM

Scotland 2026:
can the Tories turn back the teal tide? 5–6PM

Fringe Events.

12.00 CCHQ

SME Day

In partnership with Barclays, Ticketed guests only



12.30 The Conservative Party

Manchester Central, Exchange Auditorium

Meeting of the National Convention

Members of the Convention are invited to attend. All members of the Party are welcome but priority for seating will be given to members of the National Convention until 12.20pm.

13.00 Resolution Foundation

The Midland Hotel, Victoria Suite

How would the Conservatives get Britain working again?

Helen Whately (Conservative Party, Shadow Work and Pensions Secretary);
Giles Dilnot (ConservativeHome, Editor); Chaired by Rt Hon Lord David
Willets (Resolution Foundation, President)

Britain enjoyed a mini jobs boom in the 2010s, but its performance in the 2020s has gone bust. The UK is shedding jobs, while economic inactivity and unemployment are rising – heaping pressure on the public finances and putting family living standards under strain. At this event, we will be joined by Shadow Work and Pensions Secretary Helen Whately to explore a Conservatives plan to get Britain working again.



13.00 Scottish Conservative and Unionist Party

Manchester Central, Central 7

Scottish Conservative and Unionist Party Fringe

Russell Findlay MSP (Scottish Conservative and Unionist Party, Leader);

Russell Findlay, Leader of the Scottish Conservative and Unionist Party, welcomes members to the Scottish Conservative Fringe event.



13.00 New Delegate Meet and Greet

Manchester Central, Exchange 9

Is this your first time at Party Conference? Come along to our New Delegate Meet & Greet on Sunday, 1:00–2:30pm in Manchester Central Exchange 9 to connect with like-minded members and start your conference experience.

13.00 Heathrow

Manchester Central, Heathrow Lounge

Heathrow Lounge

Heathrow's exclusive airport-style lounge offers the perfect escape from the usual hustle and bustle of conference and is an ideal meeting space. Space is limited and can be reserved, and senior Heathrow representatives will also be on hand throughout.

13.00 CCHQ

SME Lunch

In partnership with Barclays



13.30 Tony Blair Institute for Global Change

Manchester Central, Central 6

In Conversation with James Cleverly

Sir James Cleverly (MP, Shadow Secretary of State for Housing, Communities and Local Government (Invited));

Join TBI for an engaging conversation with James Cleverly, reflecting on politics, policy, and the big questions shaping our future — at home and abroad.

14.00 ConservativeHome in partnership with LGBT+ Conservatives

Manchester Central, Conservative Home

Labour Hates Fun: How the Conservatives can protect London's nightlife

Sacha Lord (Night Time Industries Association, Chair); Chaired by Henry Hill (ConservativeHome, Deputy Editor)

Labour's economic mismanagement is hitting the hospitality sector hard, and forcing LGBT+ spaces in London to close. This panel will explore how Conservatives can fight back at next year's London council elections, and protect the venues that keep the capital thriving.



14.00 Centre for Policy Studies

Manchester Central, CPS Gallery

Thatcher at 100

William Atkinson (The Spectator, Assistant Content Editor); Rt Hon Sir John Redwood; Rt Hon Penny Mordaunt; Chaired by Robert Colville (Centre for Policy Studies, Director)

The Iron Lady revolutionised Britain, reshaped the Conservative Party in her image — and even co-founded the CPS. As we mark the 100th anniversary of her birth, join our expert panel to discuss her legacy, debate what she would think of politics today, and ask what role Thatcherism can and should play in 2025.



14.00 CCHQ

SME Day

Afternoon Sessions



15.00 Conservative Women's Organisation

Manchester Central, Charter 4

Welcome to Conference with the Conservative Women's Organisation

Rt Hon Esther McVey MP (Tatton, Member of Parliament (Invited));

Join the Conservative Women's Organisation for our very popular 'Welcome to Conference' event on Sunday 5th October! Hosted by the CWO National and North West team, join our special guest Esther McVey MP for a fantastic networking opportunity, as our special guests drop-in throughout the afternoon. This is a ticketed event and tickets must be purchased in advance.



15.15 Re:State

Manchester Art Gallery, Lecture Room

'A Conservative vision to remake the State' with three senior Conservative politicians

Britain is facing multiple, era-defining challenges: a flatlining economy, overstretched public services, a struggling justice system, a ballooning welfare bill, high energy costs, and disengaged young people. A prosperous, competitive Britain requires a radical rethink of how the State functions.



15.30 The Spectator

Manchester Central, Exchange 11

Coffee House Shots Live – welcome reception

Michael Gove (The Spectator, Editor); Tim Shipman (The Spectator, Political Editor); James Heale (The Spectator, Deputy Political Editor);

Join The Spectator's team to kick off party conference with a glass of wine. Meet Michael Gove, Tim Shipman, James Heale and subscribers from across the country to toast the start of three days of stimulating discussion and debate.



The UK's hub airport

Heathrow

Hub connectivity: Delivering trade, tourism and investment for the UK

By pooling cargo, passenger, business and transfer passenger demand, Heathrow fills the gaps and offers routes that are not viable from anywhere else in the country.

Transfer passengers



21%
Transfer
passengers

Exporting the best of British



From high-value manufacturers in the North East to salmon farmers in Scotland, packaging producers in Northern Ireland to family-run food retailers in Wales.

27%
of all UK exports
by value handled
by Heathrow*

72%
of all UK air cargo
by value travels
via Heathrow*

Tourism and business travel



Over 83 million
Passengers
in 2024

UK's largest port by value

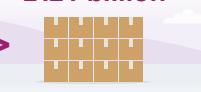
Bigger than Felixstowe and Southampton combined

£215 billion*



HEATHROW

£121 billion*



FELIXSTOWE + SOUTHAMPTON

National reach, local growth

Our domestic passenger discount has strengthened connectivity to the UK's nations and regions

230
routes served



92%
of the world's economy
reached in one single
flight from Heathrow



The largest employment site in the UK



First UK airport to be accredited as a London Living Wage employer



80,000+ Colleagues employed at Heathrow

* source: HMRC UK Trade Info – 2024 full year data

15.30 ConservativeHome in partnership with NHBC

Manchester Central, Conservative Home
Delivering the Homes Britain Needs, and the quality it deserves



Sir James Cleverly (MP, Shadow Secretary of State for Housing, Communities and Local Government); Alex Lancaster (NHBC, Senior Government & External Affairs Manager); Noa Cohen (Next Gen Tories, Director, Media); Chaired by Henry Hill (ConservativeHome, Deputy Editor)

Too many people still struggle to own a home of their own. This panel will explore how we can build more homes, more affordably, and to consistently high standards - ensuring buyers get homes they can be proud of, that meet their needs, and that stand the test of time.



15.30 Centre for Policy Studies

Manchester Central, CPS Gallery
In Conversation with Robert Jenrick



Rt Hon Robert Jenrick MP (Shadow Lord Chancellor, Shadow Secretary of State for Justice); Chaired by Robert Colville (Centre for Policy Studies, Director)

CPS Director Robert Colville sits down with the Shadow Secretary of State for Justice, Rt Hon Robert Jenrick MP, to discuss the Conservatives' priorities for justice reform - including to the UK's obligations under international treaties such as the European Convention on Human Rights, the subject of recent CPS report 'Britain and the ECHR: Past Myths, Present Problems and Future Options'.

15.30 Local Government Association

The Midland Hotel, Trafford Room

Local Government Association Conservative Group Reception

Rt. Hon Kemi Badenoch MP (Conservative Party, Leader (Invited))

Join the LGA Conservative Group for an evening of networking, conversation, and celebration of Conservative leadership in local government. With speeches from senior figures and refreshments provided, this reception offers a chance to connect with colleagues, share insights, and reflect on the role of councils in shaping strong local communities.



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Over 500 fringes**

Join us in the Derby Suite, Midland Hotel for receptions, panels and interviews with leading parliamentarians and policy experts covering:

**Business | Defence | Energy | Health
Housing | Innovation | Skills
Trade | Transport | Women's Rights**

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TIMETABLE HERE**



partyconference.co.uk

15.30 The Conservative Middle East Council

Manchester Central, Central 7

The Future of Christianity in a Changing Israel

Major General Jonathan Shaw CB, CBE (TBC, British Army Officer (rtd)); Ghanem Nuseibeh (Muslims Against Antisemitism, Director); Chaired by Charlotte Leslie (The Conservative Middle East Council, Director)

The West has often seen Israel as a port-in-a-storm for Christianity, in a frequently hostile region. But is this still true? As UK-sanctioned Israeli ministers, like Otzma Ben Gvir & Bazalel Smotrich increasingly drive Netanyahu's government with their extreme religious-nationalist views, extremist groups view Christians and churches as a target. We will hear about the threat to Christianity in Israel from church voices on the ground, and ask what the future holds for not only Christianity, but for western liberal values in a changing Israel.

15.30 The Centre for Social Justice

The Midland Hotel, Victoria Suite

The Lost Boys: A Response to the Crisis Facing Young Men

Rt Hon Sir Iain Duncan Smith MP (Chingford and Woodford Green, Member of Parliament); Camilla Tominey (The Daily Telegraph, Associate Editor (Invited)); Harry Quilter Pinner (IPPR, Executive Director); Miriam Cates (The Centre for Social Justice, Senior Fellow); Chaired by Ed Davies (The Centre for Social Justice, Research Director)

Boys are falling behind at home, in school, and in work - and the consequences are spilling into our communities. Urgent action is needed.



15.30 The Health Foundation and Ipsos

The Midland Hotel, Lancaster

What are the public's priorities for the NHS and social care?

Hugh Alderwick (The Health Foundation, Director of Policy); Gideon Skinner (Ipsos, Senior Director of UK Politics in Public Affairs); Bill Morgan (Newmarket Strategy, Former No 10 Health Advisor); Dr Caroline Johnson MP (Conservative Party, Shadow Health Minister (Invited)); Chaired by Rachel Sylvester (The Observer, Political Editor)

Join us as we discuss the public's biggest concerns and priorities for the NHS and social care. An expert panel of political speakers, policy experts and pollsters will draw on new polling to explore what really matters to voters and what it means for the Conservative Party.



ANY CONCERNS?

REPORT IT!

The Conservative Party is committed to ensuring that Conference can be an enjoyable and safe experience for all who are attending.

If you have any concerns, please make sure you raise them and provide details as soon as you are able to do so.

SAFEGUARDING

Our **Safeguarding Policy and Procedure** can be viewed at www.conservatives.com/safeguarding-policy. If you have any safeguarding concerns, please report them by emailing safeguarding@conservatives.com or by contacting us on **020 7984 8040**.

CODE OF CONDUCT

The **Party's Code of Conduct** and online complaint submission form can be found at www.conservatives.com/code-of-conduct. If you see or experience conduct that falls short of what is expected of Party members, please make the team aware.

If you believe someone is in danger, please contact the police or emergency services without delay.



Join our Business Renewal Clubs today

- ▶ The chance to debate and feed into future Conservative policy for UK Business
- ▶ Engage with a network of Conservative business leaders from across the country.



Cost	Free	£450 PA or £40 PCM
Monthly Industry Specific Newsletter	✓	✓
Feed into the Policy Commissions	✓	✓
Annual Networking Event at CCHQ	✓	✓
Quarterly Call with Policy Commission Team	✓	✓
Quarterly Calls with Members of the Shadow Cabinet		✓
Exclusive Briefings on Major Events		✓
Discount for Conference SME Day		✓
Additional Regional Networking Events		✓
1 Year Complimentary Party Membership (Opt in/Opt out)		✓

To join or find out more
please scan the QR code



Fringe Events.

15.30 NASUWT - The Teachers' Union

Manchester Central, Central 6

Where Has All the Money Gone?

Matt Wrack (NASUWT - The Teachers' Union, General Secretary); Warwick Mansell (Media, Freelance Education Journalist (Invited)); Saqib Bhatti MP (House of Commons, Shadow Minister for Education (Invited));

While schools struggle to balance budgets, billions are siphoned off by supply agencies, exam boards, and academy trust executives. Join NASUWT to expose the scandal of education profiteering and demand a fair deal for teachers, pupils and the public purse.



15.30 Daily Express

Manchester Central, Central 8

WILL THE TRIPLE LOCK SURVIVE THE NEXT GENERAL ELECTION?

The Coalition government introduced the triple lock on state pensions in 2011 to end decades of pensioner poverty. The UK still has one of the lowest state pensions in the western world but the campaign to scrap it is intensifying. Will the lock survive until the election and beyond?

15.30 The Conservative Party

Manchester Central, Thatcher Theatre

Screening: Margaret v Ted – An Inconceivable Victory

Margaret v Ted tells the story of Thatcher's 1974/5 leadership campaign, investigating the moments of bravery and conviction that threw this unexpectedly fearless candidate into the political spotlight. Her first 'inconceivable' victory was fifty years ago, yet there's much we can learn from the problems facing politicians in the 70s, and much to inspire us about how Thatcher reinvigorated the political landscape. Producer: Nell Butler. Executive Producer: Anne Jenkin.

16.30 Onward

Manchester Central, Central 5

From Lessons Learned to Future Gains: Reforming Welsh Education

Mims Davies MP (Conservative Party, Shadow Secretary of State for Wales); Natasha Asghar (Senedd, Shadow Cabinet Secretary for Education (Invited)); Lauren McEvatt (Morpeth Consulting, Managing Director); Ellie Craven (Onward, Senior Researcher); Chaired by Sir Simon Clarke (Onward, Director)

Wales is facing an education crisis—nearly 1 in 5 students leave school without basic qualifications, and international rankings show Welsh pupils trailing behind the rest of the UK. This event brings together leading voices in policy and education to explore practical, evidence-based reforms. Join us to discuss how we can raise standards and ensure every student has the chance to succeed.



16.30 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

The single income tax: A blueprint for the next Conservative government

Andrew Allum (TaxPayers' Alliance, Former chairman); Lord Matthew Elliot (The Jobs Foundation, President); Tali Fraser (ConservativeHome, Assistant Editor); Dame Harriett Baldwin MP (Shadow Minister, Business & Trade (Invited)); Dr Andrew Lilico (Europe Economics, Executive Director and Principal); Chaired by John O'Connell (TaxPayers' Alliance, Chief executive)

With a tax code stretching over 20,000 pages, it's time for bold reform. Join us to explore how the TPA's magnum opus - The Single Income Tax - can serve as a blueprint for radical tax reform under the next Conservative government, boosting growth, cutting complexity, and restoring trust in the system.



Get Britain Growing

Digital payments are a catalyst for economic growth in the UK

People

Enabling trust, inclusion and the digital economy

- Mastercard is on track to bring **1bn** more people and businesses into the digital economy by the end of 2025.
- Over **4000** people are employed by Mastercard across the UK.
- Over **£974m** in UK fraud losses have been saved through Mastercard's Mule Insights Tactical Solutions.

Prosperity

Turning innovation into national prosperity

- Last year **6.5%** of UK GDP was facilitated by card payments, more than the construction and defence sectors.
- Mastercard has helped **1.5m** small businesses with their digitisation journey through our Strive UK programme.
- More than **£9bn per annum** in economic growth could be unlocked with a new, cutting-edge account to account payments infrastructure, supporting fintechs, financial inclusion, small businesses and fraud prevention.
- Mastercard has supported **50+ homegrown UK fintechs** with its Start Path engagement programme.



From 1 old data centre to over 120 new homes

Everyone deserves a safe place to call home. That's why Breck Homes have been appointed to regenerate Lloyds Banking Group's former data centre into over 120 affordable homes in Pudsey.

Helping Britain Prosper

Search Lloyds Banking Group social housing



Pudsey site development commencing in 2026

Fringe Events.

16.45 The Railway Industry Association and the Urban Transport Group

Midland Hotel, Derby Suite

How rail devolution can drive regional economic growth

Rt Hon Richard Holden MP (Member of Parliament, Shadow Secretary of State for Transport); Chaired by Joseph Timan (Manchester Evening News, Political Writer)



Hear how rail devolution can unlock regional growth through private investment, local accountability, and bespoke infrastructure solutions. The interview will discuss how the developing Conservative vision for transport including rail can boost productivity and drive economic opportunity.



17.00 CapX

Manchester Central, CPS Gallery

Does Britain need its own Milei?

Tom Clougherty (Institute of Economic Affairs, Executive Director); Tom Harwood (GB News, Deputy Political Editor); Jack Rankin MP (Education PP, MP for Windsor); Annunziata Rees-Mogg (Popular Conservatism, Head of Communications); Chaired by Joseph Dinnage (CapX, Deputy Editor)



It's been called 'Thatcherism on steroids'. The Argentine president has curbed crippling inflation, eliminated the country's fiscal deficit, and begun to turn the tide on the housing crisis by ruthlessly pushing ahead with free market reforms. So what can British politicians learn from Milei – and could his tactics work for us too?

17.00 ConservativeHome in partnership with TIA

Manchester Central, Conservative Home

The Investment Reception

Rt Hon Sir Mel Stride MP (Shadow Chancellor); Chris Cummings (The Investment Association, CEO); Giles Dilnot (ConservativeHome, Editor);



Join us for a drinks reception to celebrate the role that investment plays in the UK economy, and learn more about how the investment management industry boosts growth.



17.00 The Conservative Party Conference Church Service with Conservative Christian Fellowship

St Anne's Street, Manchester M2 7LF (5 minutes walk from Manchester Convention Centre), St Anne's Church

The Conservative Party Conference Church Service

David Burrowes (Conservative Christian Fellowship, Director); Revd Adam Robertson (St Anne's Church, Vicar);

The Conservative Christian Fellowship with St Anne's Church - the historic civic church of Manchester - invites you to join in worship with Choral Evensong. Begin your Conference in the right way! Amidst the beautiful surroundings and worship at St Anne's Church, in the centre of Manchester and just 5 minutes walk from the MCC, come and pray for renewal of our Party and Nation.



17.00 His Majesty's Government of Gibraltar

Manchester Central, Exchange 8-10 combined

His Majesty's Government of Gibraltar



His Majesty's Government of Gibraltar is delighted to support the Conservative Party Conference. The Chief Minister, the Hon Fabian Picardo KC MP will be attending and will host the annual reception, celebrating the longstanding and enduring ties between the Conservative Party and Gibraltar. HM Government of Gibraltar representatives will also be present at the Gibraltar stand throughout the conference and look forward to welcoming and engaging with attendees.



17.15 The Food and Drink Federation

Stand 20, Central Hall,

Best of British SME food and drink manufacturers

Join the Food and Drink Federation (FDF) at their stand in Central Hall to hear more about the contributions of food and drink manufacturers across every region of the UK. The FDF are introducing an inaugural Best of British: Parliamentary SME Food & Drink Manufacturer Award, to celebrate the small and medium-sized businesses that form the beating heart of the sector. Join to learn how MPs can get involved in nominating their local business.



JUNCTION

BAR RESTAURANT CAFE

Enjoy all-day dining at Junction under the iconic arch of Manchester Central

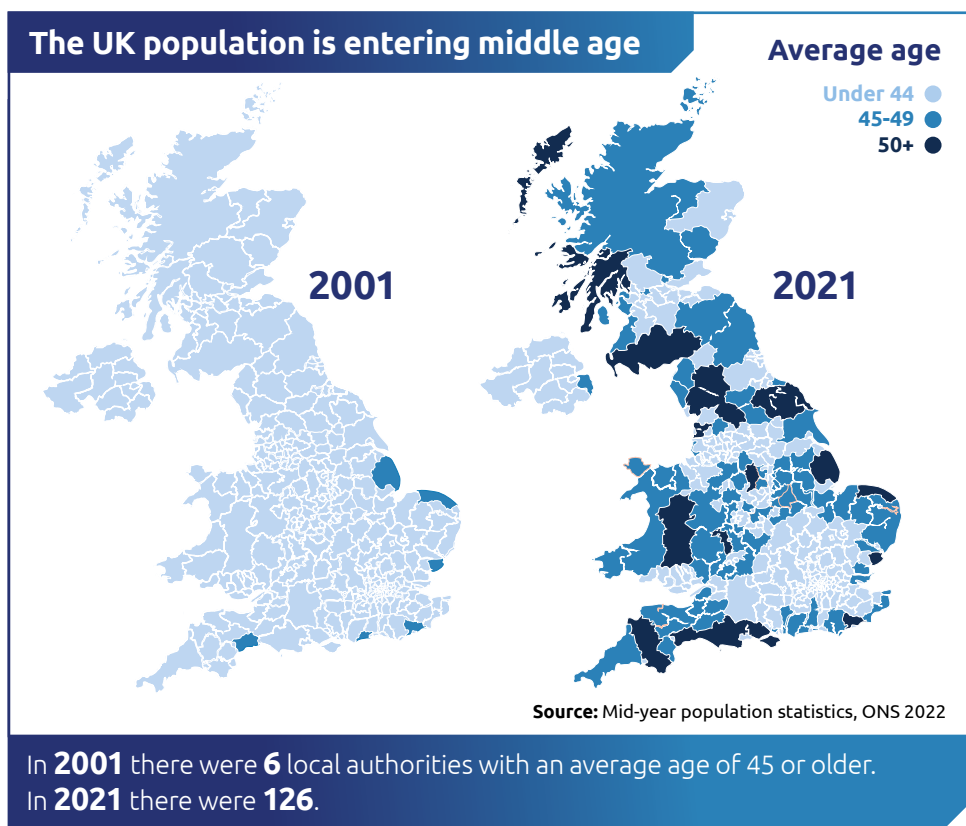


Opening Times
7am - Late

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Fringe Events.

17.15 Conservative Group of Police and Crime Commissioners

Manchester Central, Youth Zone/ Skills Hub

Policing Technology and Ethics

Rt Hon Chris Philp MP (Conservative Party, Shadow Home Secretary); Lisa Townsend (Conservative Party, Police and Crime Commissioner for Surrey); Matthew Scott (Conservative Party, Police and Crime Commissioner for Kent);

As police use of AI, facial recognition, data and new technologies gathers pace, what does this mean for citizens and the fight against crime?

17.30 The Spectator in association with Santander

Manchester Central, Exchange 11

The Spectator x Santander drinks reception

Rt Hon Sir Mel Stride MP (Shadow Chancellor); Chaired by Michael Gove (The Spectator, Editor)

The Tories have traditionally prided themselves on being the party of small business. But is that still the case? Ahead of Rachel Reeves's second Budget, Sir Mel Stride will argue that it is. Join the shadow chancellor for a drink at The Spectator and Santander's reception. By invitation only.



17.30 The Enterprise Forum and Make UK

The Edwardian Manchester, 15 & 16

Skills for Success: Developing a future workforce to power economic growth

Stephen Phipson CBE (Make UK, Chief Executive); Rt Hon Robert Halfon (Make UK Industrial Strategy Skills Commission & Baker Dearing Trust, Chair); Chaired by Rt Hon Alistair Burt (The Enterprise Forum, Vice President)

Join us for panel discussion to hear from politicians, business leaders and education experts who will explore the critical reforms and investment required to address skills shortages and align training with the evolving demands of the UK economy. From modernising education and apprenticeship systems to fostering innovation across key business sectors. We welcome Conference delegates to share their insights at the event.



17.30 National Oceanography Centre

The Edwardian Manchester Hotel, Private Room 18

Ocean Question Time Panel

Professor Len Shaffrey (National Oceanography Centre, Associate Director for Science and Technology); Rt Hon Baroness Coffey (Invited); Aisling McGarrigle (Blue Marine Foundation, Senior Policy Officer (Invited)); George Freeman MP (Member of Parliament, MP (Invited)); Chaired by John Flesher (Conservative Environment Network, Deputy Director)

Panel Discussion and Q&A on the Policy and Political Challenges Facing Our Ocean and Coastal Communities.



17.30 BusinessLDN

Malmaison, 23 Deansgate, Princess St, Manchester M2 4EB, Sora Restaurant

The London Reception

Gareth Bacon MP (Shadow Minister for Housing and Planning, Shadow Minister for London (Invited)); Andrew Griffith MP (Shadow Secretary of State, Business and Trade (Invited));

BusinessLDN's annual reception to kick off the Conservative Party Conference. Welcoming politicians and opinion leaders from across the capital, along with BusinessLDN members, for an evening of short speeches and networking. This reception will provide an excellent opportunity to discuss the government's priorities and address the needs of London businesses in the coming months and years. Places must be pre-booked at events@businessldn.co.uk.



17.30 CCHQ

SME Drinks Reception

In partnership with Visa.



ONWARD➤

Monday 6 October

In conversation with

Rt Hon Sir James Cleverly MP

11.40 – 12.40



Monday 6 October

In conversation with

Alex Burghart MP

16.30 – 17.30



Tuesday 7 October

In conversation with

Rt Hon Chris Philp MP

17.00 – 17.45



All events take place in Central 5, Manchester Central,
inside the secure zone

See our full conference programme at
ukonward.com



Young Conservatives

Young Conservatives is the official youth wing of the Party, and at this year's Conference we have an exciting schedule of events lined up for YCs. This is your chance to engage, network, and play an active role in shaping the future of the party.

There are some big announcements this year. Don't miss out!

Monday 6th October

10:30 Next Gen Tories: Future of the Conservative Party

Hear from James Cowling and Opinium on polling the NGT's pitch: work, home and family.

Thatcher Theatre

13:00 Fields of Opportunity?

What draws young people to the countryside, and what drives them away? This panel explores how we can make rural areas places where young people want to stay, return to, or discover for the first time.

Thatcher Theatre

18:00 How can the Conservatives win the youth vote?

Hosted by the Social Market Foundation, this panel explores young voters' priorities and what the Conservatives must do to win them back.

Midland Hotel (Secure Zone)

You're invited!

Sign up for the Young Conservatives for Renewal pub night on Monday 6th at The Brotherhood (Mount St), a 3 min walk from Conference. Expect an open bar and some VIP guests.

This event is strictly limited. You must sign-up in advance and bring ID. Please see the link in bio of [youngconservatives_uk](#) on insta for further details.

Tuesday 7th October

10:30 Looking For Growth: Aspiration and Home Ownership

Hear from Jack Rankin MP, LFG's Lawrence Newport, Former Chair of Homes England Simon Dudley along with NGT's Noa Cohen, and Conservative YIMBY's James Yucel on tackling barriers to ambition, boosting opportunity, and making home ownership a reality for our generation.

Sir David Amess Theatre

13:00 Unfiltered: In Conversation with the Free Speech Union

Hear from Peter Bedford MP, Lord Toby Young, and Connie Shaw on the climate of censorship faced by many young people at universities and in the workplace.

Disraeli Theatre

18:00 Locked in: Involvement, Engagement and Impact

Katie Lam MP, successful young councillors, and Blue Beyond share practical advice on how Young Conservatives can plug into the party's voluntary infrastructure and communications networks.

Sir David Amess Theatre

Interested in becoming a Conservative councillor?

We highly recommend this Conservative Councillor Association's event, co-hosted with Next Gen Tories. Hear from young councillors from across the UK. It's your chance to discover how you can stand for council and make a real difference in your community!

Monday 6th October | 18:00-19:00



18.00 The Nationwide Foundation

The Midland Hotel, Lancaster

Connecting to deliver decent and affordable homes - a networking reception

Bob Blackman MP (Chair of the APPG on Homelessness); Josh Smith (Director of Policy at Next Gen Tories); Kate Markey (CEO of the Nationwide Foundation)

Decent and affordable homes make our lives better and communities stronger. This reception is an opportunity for local and national politicians to connect with key stakeholders from across the housing sector to share local and national solutions.



18.00 Terrence Higgins Trust and LGBT+ Conservatives

The Midland Hotel, The Tea Rooms

Terrence Higgins Trust and LGBT+ Conservatives Reception

With speeches from Shadow Health Secretary Rt Hon Stuart Andrew MP, Chief Executive of Terrence Higgins Trust Richard Angell OBE and LGBT+ Conservative's Alex Clarkson.



18.00 Bond & Conservative Friends of International Development

The Midland Hotel, Chester Suite



International Development Drinks Reception

Dame Priti Patel MP (Foreign, Commonwealth and Development Office, Shadow Secretary of State for Foreign, Commonwealth and Development Affairs (Invited)); Sir Andrew Mitchell MP (The Conservative Party, MP); Dr Neil Shastri-Hurst MP (Conservative Party, Solihull West and Shirley MP (Invited)); Chaired by Romilly Greenhill (Bond, CEO (Invited))

Please join us for the annual Conservative Friends for International Development and Bond Drinks Reception. This event will bring together parliamentarians, policymakers, and sector leaders to discuss the conservative vision for international development and foreign policy. It will be an opportunity to reflect on current global challenges and consider how conservative principles can inform a future-focused international agenda.



KEEPING COMPLIANT?

The Conservative Party is committed to maintaining the highest standards of integrity, transparency, and legal compliance across all its operations throughout the year.

If you have concerns related to **data protection**, **election law**, or **financial compliance**, please visit us at the Party Lounge or email us at any time.

DATA PROTECTION

We take data protection seriously and comply with UK GDPR and other relevant legislation.

Contact us at dataprotection@conservatives.com



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Contact us at electoral.law@conservatives.com



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The Party is committed to upholding electoral law across all campaigning and political activity.

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MADE IN
BRITAIN



Prof Maurizio Bragagni, OBE
Tratos (UK) Ltd CEO



Fringe Events.

18.00 Demos

The Midland Hotel, Fairclough

State of the Nation: In Conversation with John Curtice

*Professor Sir John Curtice (University of Strathclyde, Professor of Politics);
Chaired by Polly Curtis (Demos, Chief Executive)*

Demos hosts an exclusive 'in conversation' with Professor Sir John Curtice, the UK's leading expert on public opinion and elections. We'll explore what the latest data reveals about the state of our democracy, the shifting political landscape, and what the Conservative Party can do to rebuild trust in politics.



18.00 Child Poverty Action Group / NASUWT / NAHT / NEU

Manchester Central, Central 8

What are the barriers to giving every child the best start in life?

*Daniel Kebede (National Education Union, General Secretary); Matt Wrack (NASUWT - The Teachers' Union, General Secretary); Paul Whiteman (National Association of Headteachers, General Secretary); Sara Ogilvie (Child Poverty Action Group, Director of Policy, Rights and Advocacy);
Chaired by Laura McInerney (Teacher Tapp, Co-founder)*

Join us to discuss whether the new government is delivering on its promise to give every child the best start in life. What more needs to be done to break down barriers to opportunity and make this the best country for children to grow up and learn?



18.00 Centre for Cities and AtkinsRealis

Manchester Art Gallery, Atrium

Welcome to Manchester Reception

Sir James Cleverly (MP, Shadow Secretary of State for Housing, Communities and Local Government (Invited)); Cllr Bev Craig (Manchester City Council, Leader (Invited)); Mayor Andy Burnham (Greater Manchester, Mayor of Greater Manchester (Invited)); Chaired by Andrew Carter (Centre for Cities, Chief Executive)

Join Centre for Cities for our annual reception featuring refreshments and short speeches from local and national politicians to welcome Conference to Manchester. Limited walk-in spaces will be available on the night, but please register via centreforcities.org/party-conferences-2025 to guarantee your place.



Fringe Events.

18.00 RBL/FiMT/HelpforHeroes

Manchester Central, Central 7

The Armed Forces Covenant – achieving its potential

The Royal British Legion, Help for Heroes, and Forces in Mind Trust are co-hosting an event to discuss the current realities affecting local delivery of the Covenant. It will cover research on its practical implementation and the lived experiences of those medically discharged. The Covenant promises fair treatment for service members and their families.



18.00 The Conservative Party

Manchester Central, Exchange Hall

Margaret Thatcher 100th

Ticketed Guests Only.



18.30 Conservative Group of Police and Crime Commissioners

Manchester Central, Youth Zone/ Skills Hub

Conservative Police and Crime Commissioners' Welcome Reception

Join Conservative Police and Crime Commissioners and special guests for drinks on the first evening of CPC25 (by invitation only).



18.30 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

ThinkTent drinks reception with special guest, Robert Jenrick

John O'Connell (TaxPayers' Alliance, Chief executive);
Rt Hon Robert Jenrick MP (Shadow Lord Chancellor,
Shadow Secretary of State for Justice);

Private drinks reception.



AI where
it counts.
Human when
it matters.

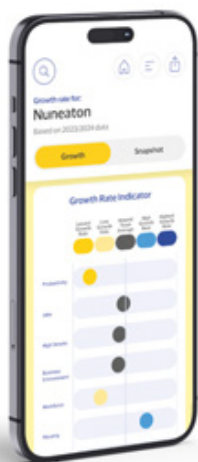
INTUIT

qb quickbooks mailchimp

VISA



Let's Unlock Our Towns' Growth Potential



Up and down the UK, there is enormous potential in our towns. Potential that, if unlocked, would help communities to prosper, businesses to thrive, and the economy to grow. To better understand the support individual towns need, Visa has analysed over 900 towns using nine key indicators, to identify the barriers and enablers of local growth for their area.

Scan here to see how your town could unlock growth:



Fringe Events.

18.30 Shared Health Foundation

The Vine Inn, 42-44 Kennedy St, Manchester M2 4BQ, Downstairs,

Temporary Accommodation: The growing crisis for families, councils and government.

Where a child grows up matters. Inadequate, insecure and poor-quality temporary accommodation can have detrimental impacts on a child's health, social and educational outcomes. In an opposition government, how will the Conservatives support the health and education needs of homeless children? Join the Shared Health Foundation's drinks reception to discuss the far-reaching implications of Temporary Accommodation on the lives of children.



19.00 Centre for Policy Studies and Heathrow Reimagined

Manchester Central, CPS Gallery

CPS and Heathrow Reimagined Drinks Reception



Rt Hon Richard Holden MP (Shadow Secretary of State for Transport); Nigel Wicking (Heathrow AOC, Chief Executive); Chaired by Robert Colville (Centre for Policy Studies, Director)

By invitation only. Any queries please contact events@cps.org.uk



20.30 Conservative Rural Forum & Countryside Alliance

The Midland Hotel, Stanley Suite

Conservative Rural Forum and Countryside Alliance Drinks Reception

Join the Countryside Alliance and Conservative Rural Forum for an evening of drinks, discussion, and celebration of the Great British countryside.



20.30 Scottish Conservative and Unionist Party

Manchester Central, Charter 4

Scottish Conservative and Unionist Party Reception

Russell Findlay MSP (Scottish Conservative and Unionist Party, Leader);

Russell Findlay MSP, Leader of the Scottish Conservative and Unionist Party, welcomes members to the annual Scottish Conservative and Unionist Party reception.



20.30 Maritime UK

Midland Hotel, Derby Suite

The Maritime Reception

Rt Hon Richard Holden MP (Member of Parliament, Shadow Secretary of State for Transport); Christopher Shirling-Rooke (Maritime UK, CEO);

All aboard for the Maritime UK Reception at Conservative Party Conference! Join us for lively speakers, and shipshape chat. Discover the new 'State of the Maritime Nation' report and meet industry leaders. Don't miss this chance as UK Maritime sets sail towards a buoyant future.



20.30 Women2Win

Manchester Central, Exchange 10

Women2Win Conference Reception

The annual Women2Win Conference Reception with VIP Guest Speaker. Entrance by invite only. With kind sponsorship by the Association of British Insurers.



20.30 CCHQ

Chairman's Reception

In partnership with Airbnb. Ticketed Guests Only.



20.30 Conservative Friends of Israel

The Midland Hotel, Alexandra A & Petersfield Suite

Conservative Friends of Israel

Dame Priti Patel MP (Foreign, Commonwealth and Development Office, Shadow Secretary of State for Foreign, Commonwealth and Development Affairs (Invited)); Chaired by Rt Hon Lord Eric Pickles (The Enterprise Forum, President (Invited))

CFI's ever popular Conference Reception returns with a series of high-profile speakers and surprise guests.



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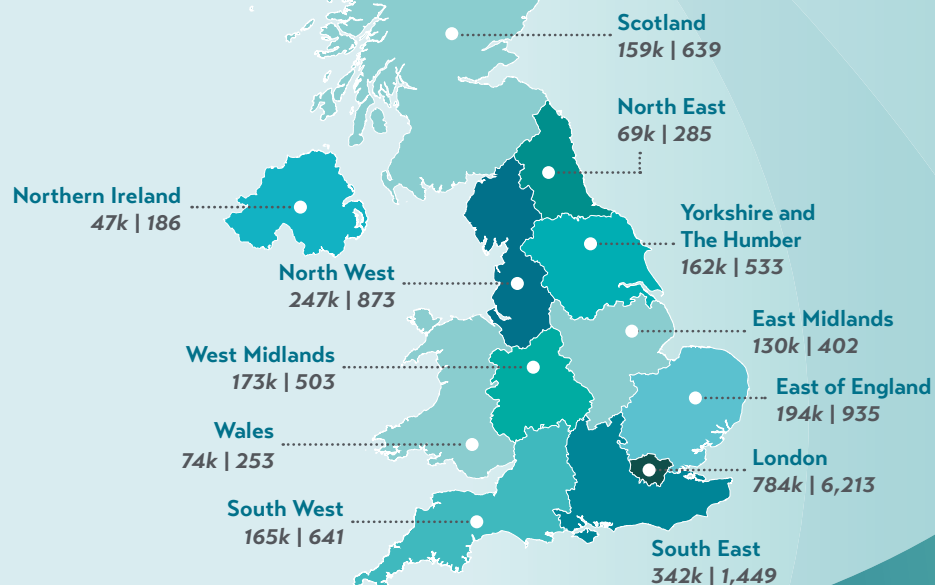


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barclays.co.uk/business-banking/sectors/innovation

Private capital in the UK

Direct economic contribution of UK private equity and venture capital backed businesses in 2025, by nation and region

Thousands of jobs | Total number of businesses



The UK private capital story

In an uncertain economic climate, it is more important than ever that we find ways to boost the UK's economic growth.

That is why private capital's investment in British business is so important. Overall **13,000 UK businesses** are currently backed by private capital, of which **9 in 10 were small and medium-sized enterprises**.

Private equity and venture capital **invested £29.4bn** into UK businesses in 2024.

In 2025, **7% of UK GDP** or **£199bn** was directly generated by businesses backed by private capital.

Through **active ownership** of businesses, private capital can deliver long term growth, which is not only good for the private capital funds and their investors, but local, regional and national economies as well. Private equity and venture capital funds have collectively **outperformed the public market** since 2001.

Fringe Events.

20.30 Welsh Conservatives

Manchester Central, Exchange 9

Welsh Reception

Join the Welsh Conservatives for their annual conference reception. This year we are gearing up in preparation for the Senedd Elections in 2026. Join us on our mission to fix Wales. #FIXWALES



21.00 The Conservative Party

Manchester Central, Charter 1&3 combined

Northern Reception

Ticketed Guests Only



22.00 Britain Remade

The Midland Hotel, Petersfield Suite

Britain Remade Drinks Reception

Sam Richards (Britain Remade, Campaign Director);

Join Britain Remade, the campaign to get Britain building again, for drinks and nibbles at our annual reception during Conservative Party Conference. Places are limited and we've hit full capacity in previous years, so if you'd like to attend, please RSVP to communications@britainremade.co.uk.



23.00 Institute of Economic Affairs & Diageo

The Midland Hotel, Stanley Suite

IEA Late-Night Drinks Reception

Rt Hon Sir Mel Stride MP (Shadow Chancellor);

This reception is kindly sponsored by Diageo. Invitation only. Apply at vipevents@iea.org.uk



What are the barriers to giving every child the best start in life?

Sunday 5 October
6pm to 7.30pm
Central 8, Manchester Central

Join us to discuss whether the new government is delivering on its promise to give every child the best start in life. What more needs to be done to break down barriers to opportunity and make this the best country for children to grow up and learn?

Chair:
Laura McInerney,
 Teacher Tapp

Speakers:
Sara Ogilvie, Child Poverty Action Group
Paul Whiteman, National Association of Head Teachers
Matt Wrack, NASUWT – The Teachers' Union
Daniel Kebede, National Education Union

Refreshments provided.



The Political Podcast Awards are back!

Join special guest **Anthony Scaramucci** alongside host **Gyles Brandreth** in January 2026 as we reward the best in British political podcasting. If you would like to join us for a fun packed evening, or are interested in partnership opportunities, contact politicalpodcastawards@inhouse.london



Fringe Events.

07.00 Conservative Christian Fellowship and Trussell Trust

Britannia Hotel, Portland St, Manchester M1 4EE, Crystal Room

How can Conservatives respond to persistent hardship in our communities?

Rt Hon John Glen (PPS to Leader of Conservative Party, MP); Emma Revie (Trussell Trust, CEO); Revd Ian Rutherford (Methodist Church Manchester City Centre, Minister);

Continued cost of living pressures are leaving far too many people unable to afford essential items, and signs that hardship is deepening. A record 9.3 million people, including 3 million children, are facing severe hardship, putting them at risk of needing to turn to a food bank. Hardship in our communities affects us all - join us for prayer, breakfast and discussion on the solutions to hunger and hardship and a future without food banks.



08.00 Education Policy Institute & The Royal Society

Manchester Central, Central 8

Educating for an AI-enabled future

This is a private invitation-only event.



08.00 Conservative PCC Group and the National Rural Crime Network

Manchester Central, Sir David Amess Theatre

Waste Crime is Real Crime: Taking Action in Our Neighbourhoods

Waste crime blights communities, harms the environment, and costs billions. Join the Conservative Police and Crime Commissioner Group and the National Rural Crime Network for a vital discussion with sector leaders on tackling fly-tipping, combating illegal dumping, and strengthening enforcement to protect our countryside and economy.



08.15 Bright Blue in partnership with the Safe Routes Coalition

Manchester Central, Central 7

Reflections on resettlement: improving routes and outcomes for refugees



David Simmonds MP (Member of Parliament, Shadow Minister (Housing, Communities and Local Government)); Chaired by Ryan Shorthouse (Bright Blue, Executive Chair)

Following the Conservative's stewardship of resettlement schemes including for Syrians and Ukrainians, this roundtable explores what lessons can be learnt for the successful settlement and integration of those seeking sanctuary in the UK. We will explore how Britain can play its part in an era of rising global displacement by offering adequate safe and legal routes at the same time as deterring dangerous journeys by those seeking asylum. Please contact Stephen@brightblue.org.uk if interested.



08.30 Centre for Policy Studies and Valero

Manchester Central, CPS Gallery

A Conservative vision for revitalising British industry



Dillon Smith (Centre for Policy Studies, Head of Energy and Environment); Chaired by Robert Colville (Centre for Policy Studies, Director)

Roundtable, by invitation only. Any queries please contact events@cps.org.uk.



08.30 Institute for Government & Imperial College London

Manchester Central, Exchange 6-7 combined



Industrial strategy, tariffs and global trade: Is the government's strategy working?

Andrew Griffith MP (Shadow Secretary of State, Business and Trade (Invited)); Giles Wilkes (Institute for Government, Senior Fellow); Professor Nigel Brandon OBE (Imperial College London, Dean of the Faculty of Engineering and Professor of Sustainable Development in Energy); Chaired by Dr Gemma Tetlow (Institute for Government, Chief Economist)

The Labour government's industrial strategy is being rolled out against a challenging international backdrop and UK businesses are worried about higher taxes, ever-increasing regulation and high energy costs. So, is the industrial strategy fit for purpose? Is the very concept anachronistic in the era of AI and unpredictable trade wars? Are there opportunities for a different free market, business-friendly approach?



08.45 Youth Futures Foundation

Manchester Central, Youth Zone/ Skills Hub

Building Futures: Rebuilding Trust with Young People

Baroness Deborah Stedman-Scott OBE, DL, FRSA (House of Lords, Conservative member of the House of Lords, and the former Chief Executive Officer of Tomorrow's People Trust (Invited)); Mims Davies MP (The Conservative Party, Shadow Minister (Equalities) (Invited)); Barry Fletcher (Youth Futures Foundation, CEO (Invited)); Jonathan Ash-Edwards (Conservative Party, Police and Crime Commissioner for Hertfordshire (Invited)); Ellie Vesey-Thompson (Conservative Party, Deputy Police and Crimes Commissioner for Surrey (Invited)); Chaired by SEYI OBAKIN (Centreport, CEO (Invited))

When young people fall out of education or employment, many lose faith in the system. The evidence base shows trusted adult relationships build confidence and re-open the door to engagement with young people. It calls for a joined-up approach across youth employment, mental health, education, and youth services - recognising that these are not separate issues, but deeply interconnected spheres in a place-based approach.

09.00 Prosperity Institute

Manchester Central, ThinkTent Marquee

Leaving the ECHR: A sovereign nation or a pariah state?

Lord David Frost (House of Lords, Member); Rt Hon Suella Braverman MP (Conservative Party, Former Home Secretary); Chaired by Guy Dampier (Prosperity Institute, Senior Researcher)

Prosperity Institute welcomes Suella Braverman and Lord Frost to stage to discuss why it is time for the United Kingdom to leave the ECHR and how to vault the diplomatic hurdles that stand in the way. Guy Dampier, author of "Why and How to Leave the ECHR" chairs the discussion.



09.15 CCHQ

Business Breakfast

In partnership with the BVCA.



09.30 The University of Manchester - Policy@Manchester

Friends Meeting House, M2 5NS, Main Hall,

Build! Build! Build! How can we solve Britain's housing and infrastructure challenge?

Prof Ian Mell (The University of Manchester, Professor of Environmental and Landscape Planning); Sean Houlston (National Federation of Builders, Head of Membership (Invited)); Emma Antrobus (Institution of Civil Engineers, Regional Director (Invited));

The Government has committed to "back the builders, not the blockers" setting a target of 1.5million homes over the next Parliament. Given the contentious nature of Green Belts, and the arguments made for and against development – including urban sprawl, regeneration and potential harm to natural environments - what can be done to help Britain to build better?



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AI meets real-world impact.**

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09.30 Higher Education Policy Institute

Manchester Clayton Hotel Clayton
Manchester City Centre, 55 Portland
Street, Manchester M1 3HP, Piccadilly
Room

How Can Universities Best Win Back Public Support?

Professor Sasha Roseneil (University of Sussex, Vice-Chancellor);
Professor Annabel Kiernan (Goldsmiths, University of London, Deputy
Vice-Chancellor Education and Student Experience); Professor Duncan
Iverson (The University of Manchester, President and Vice-Chancellor);
Alex Stanley (National Union of Students, Vice President for Higher
Education); Chaired by Nick Hillman OBE (Higher Education Policy
Institute, Director)

With many higher education institutions under intense financial pressure,
along with the persistent expectation to do more for less, how should
they demonstrate their enduring value? This event will explore the ways
in which universities can win back public support to ensure a stable
future for the sector.



09.30 Heathrow

Manchester Central, Heathrow Lounge

Heathrow Lounge

Heathrow's exclusive airport-style lounge offers the perfect escape from the
usual hustle and bustle of conference and is an ideal meeting space. Space
is limited and can be reserved, and senior Heathrow representatives will also
be on hand throughout.

09.50 Centre for Policy Studies

Manchester Central, CPS Gallery

Building a Tory case for NHS reform

Joe Robertson MP (Health and Social Care Select
Committee); Sarah Woolnough (The King's Fund, Chief
Executive); Chaired by Maria Higson (Centre for Policy
Studies, Research Fellow)



The public view the NHS with near-religious reverence, but with record
money being spent on a service which increasingly does not deliver,
the case for change has never been clearer. Yet the Conservatives
have struggled to articulate a consistent, reforming vision for the health
service. Join our panel to discuss how the Right can regain credibility
on health, and what ideas are needed to make the system work for the
public and the taxpayer.

09.55 CCHQ

Business Day Event - Morning Sessions

In partnership with Bloomberg.



10.00 Bright Blue in partnership with Energy Ombudsman

Manchester Central, Central 7



A trusted transition: protecting consumers in a changing energy market

Bradley Thomas MP (MP, Member Parliament Energy Security and Net
Zero Committee (Invited)); Emily Gosden (The Times, Energy Editor
(Invited)); Rachel Brisley (Ipsos, Director, Energy and Environment); Ed
Dodman (Energy Ombudsman, Chief Ombudsman and Business Unit
Director for Energy); Chaired by Ryan Shorthouse (Bright Blue, Executive
Chair)

This panel event will explore consumer affordability, choice and
protections within the growing market for low-carbon heating
technologies, which are becoming prevalent and necessary as we move
to a greener economy. It will examine what more policy and regulation
can do to improve uptake of and trust in these technologies.



10.00 The Coalition for Global Prosperity and Conservatives in Foreign Policy

Manchester Central, Exchange 2-3 combined

Can UK Aid Help Stop the Boats?

The Rt Hon Nadhim Zahawi (The Conservative Party, Former Chancellor of the Exchequer); The Rt Hon Lord Francis Maude (The Conservative Party, Former Minister for the Cabinet Office); The Rt Sir Hon Grant Shapps (The Conservative Party, Former Secretary of State for Defence (Invited)); Dr Ranj Alaaldin (Conservatives in Foreign Policy, Director); The Rt Hon Robert Jenrick MP (The Conservative Party, Shadow Secretary of State for Justice and Shadow Lord Chancellor (Invited)); Chaired by Ryan Henson (Coalition for Global Prosperity, Chief Executive Officer)

The government wants to tackle illegal migration by addressing the root causes at the source but the number of migrants crossing the English Channel continues to increase. This panel will explore whether UK aid can realistically reduce small boat crossings, while assessing the interplay between aid, migration and our national security.



10.00 ConservativeHome in partnership with TheCityUK

Manchester Central, Conservative Home

How can we ensure the long-term competitiveness of the UK as a world-leading international financial centre?

Mark Garnier MP (Shadow Treasury Minister); Miles Celic OBE (TheCityUK, CEO); Sheree Howard (FCA, Executive Director); Chaired by Giles Dilnot (ConservativeHome, Editor)

The UK's world leading financial and related professional services industry is a strategic national asset. It drives growth across the UK's regions & nations & has a vital role in building economic resilience. This panel will discuss how we can maintain the international competitiveness of the industry, the role of regulators in driving growth & competitiveness, and how we can deepen the partnership between industry, policymakers and regulators.



10.00 YMCA

Manchester Central, Youth Zone/ Skills Hub

Locked out: Building the houses needed to give young people a place to call home

Sir James Cleverly (MP, Shadow Secretary of State for Housing, Communities and Local Government (Invited));

Locked out: Building the houses needed to give young people a place to call home. Many young people feel locked out of the housing market – unable to find a place to call home. To make a real difference, we need a generational boost to affordable, social, and council housing, and we need it fast but how do we achieve that?

10.00 Onward & Uniper

Manchester Central, Central 5

Powering the Future: The importance of energy abundance in the UK's net zero ambitions

Andrew Bowie MP (Energy Security and Net Zero, Shadow Minister); Mike Lockett (Uniper, UK Country Chair); Daisy Powell-Chandler (Public First, Head of Energy and Environment Practice); Hebe Trotter (Harbour Energy, Vice President, Global Government Relations (Invited)); Chaired by Laurence Fredricks (Onward, Senior Researcher)

As the UK advances toward net zero, energy security must remain a priority. This panel will explore how diversified sources, domestic generation, and infrastructure investment can strengthen resilience, reduce vulnerabilities, and support a stable, low-carbon system. Policymakers, industry leaders, and MPs will discuss strategies to secure energy supply while achieving net zero.



Fringe Events.

10.00 The Health and Care Forum supported by AstraZeneca

Midland Hotel, Derby Suite

Realising the potential of UK life sciences: How can the UK compete globally for medicine research and manufacturing?

Join AstraZeneca UK Chair Shaun Grady, alongside representatives from the wider life sciences community, as they explore the policies needed to realise the UK's potential as a world leader in life sciences. The session will focus on the whether the Government's Industrial Strategy, NHS Ten-Year Health Plan, and Spending Review will boost investment in R&D and medicine manufacturing.



10.00 Re:State

Manchester Art Gallery, Lecture Room

'From welfare to work: the Conservative vision for welfare reform' with senior Conservative politician.

Helen Whately MP (Conservative Party, Shadow Work and Pensions Secretary); Fraser Nelson (The Times, Columnist);

Britain's welfare system is in urgent need of reform. Too many remain trapped on benefits for years, while businesses face labour shortages and taxpayers bear the cost. The system must better support people into work. This panel will explore how a Conservative government could reform the system to remove disincentives, support those in genuine need, and tackle the root causes of worklessness. Check re-state.co.uk for latest details.

The Great BRITISH BREAKFAST



Join the NFU for a conference breakfast and meet local farmers & growers to learn about their pride producing quality British food in the North West.

With special guest speaker

Monday 6th Oct | 8am - 10 am

The Stables, Bonded Warehouse,
18 Lower Byrom St, Manchester M3 4AP



CONSERVATIVE INTERNATIONAL PROGRAMME

Sponsored by the International Democracy Union

The International Department of the Conservative Party is pleased to offer a series of exclusive events to International Delegates attending the 2025 Conservative Party Conference.

International Pass holders are welcome to visit the International Lounge, where refreshments will be provided.

All events are by invitation only. If you would like to attend any event, please email International@Conservatives.com

INTERNATIONAL LOUNGE OPENING TIMES

Sunday	5 th October	13:00 - 18:00
Monday	6 th October	09:00 - 16:30
Tuesday	7 th October	09:00 - 18:00
Wednesday	8 th October	09:00 - 13:00

MONDAY 6th OCTOBER

13:00: PANEL DISCUSSION: Conservative Renewal: Lessons from Germany for Britain

International Lounge
Sponsored by The Hanns Seidel Foundation
By invitation only

15:30: CAMPAIGN WORKSHOP: The other side of AI - How it is changing voter behaviour

International Lounge
Sponsored by Sanicrox Political Advisory
By invitation only

17:30: INTERNATIONAL TRADE RECEPTION

International Lounge
Hosted by Andrew Griffith MP
Shadow Secretary of State for Business and Trade of the UK
By invitation only

TUESDAY 7th OCTOBER

10:30: PANEL DISCUSSION: British Universities and Offshore Campuses

International Lounge
Sponsored by GEDU
By invitation only

20:30: HEADS OF MISSION RECEPTION

Exchange 9 - Manchester Central
Sponsored by Trócaire
Hosted by **Dame Priya Patel MP**
Shadow Secretary of State for Foreign, Commonwealth and Development Affairs
By invitation only

The Conservative Party's International Department is pleased to welcome international guests from all corners of the globe to Party Conference.

We are organising a range of events and bilateral meetings between UK parliamentarians and international guests.

We find out more information about the work of the International Department and how to get involved, or for any queries about the International Programme, please email us at: International@Conservatives.com



10.15 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

Taking back control: Should we dismantle the quango state?

Alex Burghart MP (Shadow Secretary of State, Northern Ireland & Chancellor of the Duchy of Lancaster); Rt Hon Lord Francis Maude (House of Lords, Member); Fred de Fossard (Prosperity Institute, Director of Strategy); Julian Gallie (Merlin Strategy, Head of Research); Charlotte Pickles (Re:State, Director); Chaired by Elliot Keck (TaxPayers' Alliance, Head of Campaigns)

Unelected, unaccountable and unaffordable, Britain's quango state is out of control. Join the TaxPayers' Alliance to explore how ministers can take back control from unresponsive bureaucracies, cut waste, and restore democratic oversight by bringing public bodies back under proper political accountability.



10.30 The Centre for Social Justice and CAF

The Midland Hotel, Stanley Suite

Backing Britain's Givers: How Policy Can Help Philanthropy Thrive

The Rt Hon Stuart Andrew MP (Shadow Secretary of State for Culture, Media and Sport, Member of Parliament for Daventry (Invited)); Chaired by Nathan Gamester (The CSJ Foundation, Managing Director)

Philanthropists play a vital role supporting Britain's charities. Today, their role is more important than ever. But in a challenging fiscal environment with increasing pressure on public services, what actions can government take to promote and unlock philanthropy in the UK to support civil society?



10.30 Countryside Alliance

Manchester Central, Exchange 10

Connecting with the countryside

Rt Hon Victoria Atkins MP (Member of Parliament, MP & Shadow Secretary of State for Environment, Food and Rural Affairs); Sarah Bool MP (Member of Parliament, MP); Lara Brown (The Spectator, Commissioning Editor); Steph Spyro (Daily Express, Deputy Political Editor); Chaired by Tim Bonner (Countryside Alliance, Chief Executive)

A year on from the election rural communities have voiced growing concerns about feeling overlooked. Divides risk deepening between government and the countryside, yet rural Britain holds untapped potential to contribute to national resilience and growth. This event will focus on how the Conservatives can connect with rural communities.



10.30 Hospice UK, Marie Curie UK and Sue Ryder

Manchester Central, Exchange 8

Ending the crisis in palliative and end of life care: what needs to be done?

Recent debate around assisted dying has highlighted just how many dying people miss out on the care they need at the end of life. Existing hospice and palliative care services are under significant pressure. Urgent action is needed to fix this in the context of poor access, rising costs and the potential introduction of assisted dying. Join us for a panel discussion to explore how our health and care system can close the gaps in palliative care.



10.30 Demos

The Midland Hotel, Victoria Suite

Epistemic Security: The New Fight to Protect Britain's Information Supply Chains

The UK has made progress in strengthening its digital and information environment, but new threats are emerging. From foreign interference to rapid technological change, pressures on public confidence and information supply are growing. Join Demos to explore how the UK can safeguard its information environment and lead in building trust in a fast-changing digital world.



If you were rebuilding Britain tomorrow...



....you'd come to the Centre for Policy Studies

In 1991, Margaret Thatcher said that 'The Centre for Policy Studies was the place where our conservative revolution began'. In 2025, we're ready to do it again.

Find us in the Exhibition Hall and at cps.org.uk



The Rural Reception



Sponsored by The Angling Trust and The British Association for Shooting and Conservation

Monday 6 October 2025
1.00 – 2.30pm
Alexandra A, The Midland Hotel, Peter Street, Manchester, M60 2DS

Speaker:

The Rt Hon Victoria Atkins MP

BUFFET LUNCH PROVIDED



Fringe Events.

10.30 Conservative Environment Network and Green Gas Taskforce

Manchester Central, Conservative Environment Network

From waste to watts: Turning rubbish into reliable energy

Chaired by Sam Hall (Conservative Environment Network, Director)

Britain's future energy security depends upon growing and diversifying our supply of reliable, domestically produced energy. For some of the most difficult to decarbonise sectors, green gas could provide an important solution. This panel will examine what role green gas could play in protecting the UK from volatile global energy markets, supporting rural economies, and delivering a cleaner, more secure future.



10.30 The Spectator

Manchester Central, Exchange 11

Quite right! Live

Michael Gove (The Spectator, Editor); Madeline Grant (The Spectator, Assistant Editor);

Join The Spectator's Quite right! team for their first ever live podcast recording. Michael Gove and Madeline Grant will entertain, amuse and inform in an hour-long chat on day two of conference. Drinks will be served.



10.30 Peabody & RICS

Manchester Central, Disraeli Theatre

Raising the standard: improving the quality of social housing

Justin Young (RICS, Chief Executive Officer); Elly Hoults (Peabody, Chief Operating Officer);

Join us to explore how housing providers can improve the quality of social housing, looking at the challenges posed by skill shortages and the impact of new regulation.

10.30 Next Gen Tories and Opinium

Manchester Central, Thatcher Theatre

The future of the Conservative Party: Polling Report on the NGT pitch

Rt Hon Sir Mel Stride MP (Shadow Chancellor (Invited)); Lawrence Newport (Looking for Growth, Co-founder and Director); James Crouch (Opinium, Head of Policy and Public Affairs); Chaired by James Cowling (Next Gen Tories, Managing Director)

What do young people think about the future of Conservatism? Join us for a panel event exploring new polling on the NGT pitch. With senior special guests, we'll be discussing voters attitudes on housing, growth, family, and more.

10.30 Centre for Policy Research on Men and Boys

Manchester Central, Sir David Amess Theatre

What's happening to men and boys?

Mims Davies MP (The Conservative Party, Shadow Minister (Equalities) (Invited)); Dr Luke Evans MP (The Conservative Party, Shadow Parliamentary Under Secretary (Health and Social Care) (Invited)); Lord Roger Evans (The Conservative Party, House of Lords); Matthew Scott (The Conservative Party, Police and Crime Commissioner (Kent)); Nick Fletcher (The Conservative Party, Former MP (Don Valley)); Chaired by Mark Brooks OBE (Centre for Policy Research on Men and Boys, Director of Policy)

From high male suicide rates to boys' relative lack of attainment; from male youth unemployment to toxic influencers; from the number of men in prison to the challenges of being a dad today; these are just some of the issues facing men and boys in the UK. This panel discussion with leading Conservative parliamentarians, politicians and experts will discuss what policies need to be in place to address these challenges.

10.45 Tory Reform Group

Manchester Central, Exchange 4-5 combined

Community - where Conservatism begins

Andrew O'Brien (Independent Commission on Neighbourhoods, Head of Secretariat); Baroness Sandy Verma (House of Lords, Peer); Harriet Cross MP (Member of Parliament, Opposition Assistant Whip); Chaired by Siobhan Aarons (Tory Reform Group, TRG National Chair)

Strong society starts with strong communities - join the Tory Reform Group for a panel discussion where we'll be discussing what the One Nation way of building communities looks like and what the future holds for social cohesion. Kindly sponsored by the Independent Commission on Neighbourhoods.

11.00 Britain Remade

Manchester Central, Exchange 1

Building nuclear power faster and cheaper... In conversation with Claire Coutinho

Rt Hon Claire Coutinho MP (Conservative Party, Shadow Secretary of State for Energy Security and Net Zero & Shadow Minister for Equalities); Sam Richards (Britain Remade, Campaign Director);

Britain is currently building the most expensive nuclear power station in the world. If we are to enter a new golden age of nuclear, how can we cut costs, reduce timelines, and what should the role of the state be? Join Britain Remade for a fireside chat with Claire Coutinho MP, Shadow Secretary of State for Energy Security and Net Zero, followed by an audience Q&A.

11.00 Social Market Foundation and Institute and Faculty of Actuaries

The Midland Hotel, Chester Suite

Pensions adequacy and growth – can you do both?

Helen Whately (Conservative Party, Shadow Work and Pensions Secretary (Invited)); Glyn Bradley (Institute and Faculty of Actuaries, Pensions Board Chair); Stephen Edwards (Which?, Head of External Affairs and Campaigns); Chaired by Theo Bertram (Social Market Foundation, Director)

In a year of great change for UK pensions policy, the Government wants pensions to fund growth and provide a secure retirement for individual savers. Can they really do both? Join us as we explore what policymakers can do to strike the right balance - protecting members' financial future while boosting growth. See smf.co.uk for speaker updates.

11.00 Institute for Government

Manchester Central, Exchange 6-7 combined

What is the Conservative route to fiscal sustainability?

Richard Fuller MP (Conservative Party, Shadow Chief Secretary to the Treasury); Helen Miller (Institute for Fiscal Studies, Director); Tom Pope (Institute for Government, Deputy Chief Economist); Chaired by Dr Gemma Tetlow (Institute for Government, Chief Economist)

With high debt and taxes, poorly performing public services, and pressure to increase defence spending, the UK is facing major fiscal challenges. The last Conservative government was unable to deliver its aim to reduce the size of the state, so what steps should the Conservative party take to develop a credible fiscal stance? Are tax cuts deliverable? If a Conservative government wants to reduce the size of the state, where should it do less?



11.00 The University of Manchester - Policy@Manchester

Friends Meeting House, M2 5NS, Main Hall,

Left behind neighbourhoods: How do we share Greater Manchester's emerging prosperity?

Prof Andy Westwood (The University of Manchester, Professor of Public Policy, Government & Business); Rt Hon Lord David Willetts (Resolution Foundation, President);

It is places, and not people, who are left behind. The de-industrialisation of our towns and cities has diminished traditional routes to work, leaving behind a jobs and skills gap. But in Greater Manchester there are signs of a new skilled, creative, and innovation driven economy. So how can we make sure every community in the region benefits from Manchester's growing success?



11.10 Centre for Policy Studies and the City of London Corporation

Manchester Central, CPS Gallery

Financing the Green Transition: Who Pays, Who Gains?

Mark Garnier MP (Shadow Treasury Minister); Chris Hayward (City of London Corporation, Policy Chairman); Chaired by Dr Gerard Lyons (Centre for Policy Studies, Research Fellow)

The transition to a low-carbon economy represents a great opportunity for the UK to leverage the growth potential of green technologies and our world-leading advanced manufacturing, research and development – seizing competitive advantages and improving our global export potential.



11.15 Duke of Edinburgh's Award

Manchester Central, Youth Zone/ Skills Hub

How to build stronger communities by supporting young people

Louie French MP (Conservative Party, Shadow DCMS Minister); Mims Davies MP (The Conservative Party, Shadow Minister (Equalities)); Ruth Marvel OBE (Duke of Edinburgh Award, CEO); Barry Fletcher (Youth Futures Foundation, CEO); Donna Jones (Conservative Party, Police and Crimes Commissioner for Hampshire, and Mayoral Candidate for Hampshire (Invited)); Matthew Barber (Conservative Party, Police and Crimes Commissioner for Thames Valley (Invited));

The DofE recently commissioned a poll of over 2000 adults that showed that across the UK, voters felt that investing in young people was the most important way to securing stronger local communities. This panel event will look at how we can make sure that young people are central to how we build stronger communities.



11.30 NIA

Manchester Central, Conservative Home
Building the workforce: To what extent is Britain ready for civil nuclear expansion?



Andrew Bowie MP (Energy Security and Net Zero, Shadow Minister); Corhyn Parr (Amentum, Vice President); Rt Hon Claire Coutinho MP (Member of Parliament, Shadow Secretary of State for Energy Security and Net Zero); Chaired by Lincoln Hill (NIA, Director of Policy and External Affairs)

Britain is experiencing a nuclear renaissance. But, for the UK to meet its true civil nuclear potential, do we have the skills and people required for the necessary growth? Join us as we explore how to ensure that the industry has the people it needs over the coming years, be that through retaining current expertise, attracting new talent or welcoming those with transferable skills, such as those from the oil and gas industries.



11.30 The Coalition for Global Prosperity & The HALO Trust

Manchester Central, Exchange 2-3 combined

From diplomacy to drama: is soft power a worthwhile investment in a volatile era?



Major General (Retd) James Cowan CBE DSO (The HALO Trust, Chief Executive Officer); Patrick Stevens (International Justice Development, Rule of Law Director); David Reed MP (The Conservative Party, Member of Parliament for Exmouth and Exeter East); Aphra Brandreth MP (The Conservative Party, Member of Parliament for Chester South and Eddisbury); Chaired by Harry Coulson (Coalition for Global Prosperity, Senior Government Relations Advisor)

While Britain has long been regarded as a global leader in soft power, amidst growing geopolitical competition and tough fiscal constraints, support for investment in soft power continues to fluctuate - with worrying ramifications. This panel will explore the promise of soft power; asking, amidst calls to redirect resources to defence instead, whether it remains a credible investment in the dangerous world Britain faces today.



11.30 Forest & TaxPayers' Alliance

Manchester Central, ThinkTent Marquee
Politics and Prohibition: Freedom Under Fire



Simon Clark (Forest, Director); Joanna Marchong (TaxPayers' Alliance, Investigations Campaign Manager); Jack Rankin (Member of Parliament, Windsor); Chaired by Duncan Barks (TaxPayers' Alliance, Broadcaster & Podcast host)

The Labour Government intends to ban the sale of tobacco to all future generations of adults, and even under a leader who voted against the policy the Conservative Party remains ambiguous. If the Tobacco and Vapes Bill becomes law, what will it say about personal freedom in Britain today, and what is the next battleground in the war on choice?



11.40 Onward

Manchester Central, Central 5
In conversation with Rt Hon Sir James Cleverly MP



Sir James Cleverly (MP, Shadow Secretary of State for Housing, Communities and Local Government); Chaired by Sir Simon Clarke (Onward, Director)

Onward will host a series of one-to-one conversations with members of the Shadow Cabinet. Each event will offer a rare chance to hear directly about their priorities, strategies, and vision as they set out how they plan to hold the Government to account and shape the future of the country.



12.00 The Conservative Party

Manchester Central, Exchange Auditorium

Local Government Selection Rules - consultation with Association Officers and members of the CCA

An opportunity to contribute to the review of local government selection processes, led by Cllr John Cope (Chairman, Conservative Councillors Association (CCA)) and Julian Ellacott (Chairman, National Convention).

12.00 Bright Blue in Partnership with UK Anti-Corruption Coalition

Manchester Central, Central 7

Brave New World? Fighting corruption and kleptocrats in an age of Trump



The Rt Hon Sir Andrew Mitchell MP (Conservative Party, Former Deputy Foreign Secretary); The Rt Hon Dame Priti Patel MP (Conservative Party, Shadow Foreign Secretary (Invited)); The Rt Hon Baroness Margaret Hodge (UK Anti-Corruption, Champion (Invited)); David Patrikarakos (UnHerd, Foreign Correspondent (Invited)); Daniel Bruce (Transparency International UK, Chief Executive); Chaired by Diane Banks (Bright Blue, Non-Executive Director)

The UK is home to billions of pounds of dirty money, undermining national security. How might the new Trump administration change how the UK and our allies fight money laundering? This panel will assess the Labour Government's anti-corruption record in this new geopolitical context, and ask what must be done to uphold the rule of law, curb organised crime, and tackle terrorist financing.



12.00 More in Common

Manchester Central, Central 6

Britons and Blasphemy - Defending Free Speech in a Changing Britain



Kevin Hollinrake MP (Conservative Party, Chair (Invited)); Dame Sara Khan DBE (Expert, Counter-Extremism); Luke Tryl (More in Common, Executive Director); Andrew Copson OBE (Humanists UK, Chief Executive); Nick Timothy MP (House of Commons, Opposition Assistant Whip); Chaired by Jemimah Steinfeld (Index on Censorship, Chief Executive Officer)

Can the government balance addressing prejudice against religious people and safeguarding the rights of those who want to challenge religion? This panel will examine the risk of blasphemy laws returning, the government's ability to protect those who speak out, and the Khan and Walney Reviews.



12.00 Education Policy Institute & ASCL

Manchester Central, Central 8

Can technology solve the challenges facing education?



In education, AI and EdTech have the potential to open up new opportunities and assist with time-consuming administrative tasks that are a burden on teachers' workloads. With this potential for future automation, what new opportunities and challenges will be afforded through embedding AI into the fabric of school systems?



12.00 The Health and Care Forum supported by Roche

Midland Hotel, Derby Suite

From Hospital to Community: Transforming the patient experience



Chaired by Sarah Woolnough (The King's Fund, Chief Executive)

As the NHS evolves, we explore the real changes needed to embed community care into system reform. What role can social care play in Primary Care Networks, and how do we better connect services to ease pressure, support carers, and reduce inequality? With examples from ophthalmology and MS, we highlight where it's working—and what must change.



12.00 Young Enterprise, HSBC UK and The Purpose Coalition

The Midland Hotel, Fairclough

Future Proofed: Building young people's financial resilience for life's big moments

Money worries top the list of concerns for young people. With barriers to social mobility widening, how do we equip 16–24 year olds with the financial skills they need? Join Young Enterprise, HSBC UK and the Purpose Coalition to explore new solutions to support young people's futures.



12.00 Conservative Environment Network and Scottish Power

Manchester Central, Conservative Environment Network

Powering the future: Can we build our way to energy security?

Harriet Cross MP (Member of Parliament, Opposition Assistant Whip); Daisy Powell-Chandler (Public First, Head of Energy and Environment Practice); Keith Anderson (Scottish Power, Chief Executive Officer); Chaired by Max Anderson (Conservative Environment Network, Head of Communications)

The goals of strengthening energy security, lowering bills, and tackling climate change are only achievable if we build more clean energy infrastructure. Building new power lines, solar farms, nuclear plants, and wind turbines is essential to meet growing energy demands, but can often prove controversial. How should Conservatives respond? And how can developers work with communities to win support?



12.00 The Spectator in association with the IPPR

Manchester Central, Exchange 11

This isn't working: curing the unemployment disease

Helen Whately MP (Conservative Party, Shadow Work and Pensions Secretary); Chaired by Michael Gove (The Spectator, Editor)

The UK increasingly looks like the sick man of Europe. Our national bill for sickness benefits is heading towards £100 billion a year. How can we get those locked out of work back into the employment market? See online listings for speaker updates.



12.30 The King's Trust

Manchester Central, Youth Zone/ Skills Hub

Age Against the Machine: How will Artificial Intelligence shape the first steps of young people's careers?

Helen Whately (Conservative Party, Shadow Work and Pensions Secretary (Invited))

Age Against the Machine: How will Artificial Intelligence shape the first steps of young people's careers, and how should the skills and employment strategy adapt?

12.30 Centre for Policy Studies

Manchester Central, CPS Gallery

Budget 2025: Can Reeves avert disaster?

Dr Gerard Lyons (Centre for Policy Studies, Research Fellow); James Nation (Forefront Advisers, Managing Director of UK Politics); Gemma Tetlow (Institute for Government, Chief Economist); Chaired by Daniel Herring (Centre for Policy Studies, Head of Economic and Fiscal Policy); Tim Leunig (Chief Economist, NESTA);

With the next Budget just weeks away, what options does Rachel Reeves have to steer the economy back towards growth? Join our expert panel to discuss what the Chancellor might do next, what the Conservatives' alternative is, and whether our fiscal rules are doing more harm than good.



12.30 The University of Manchester - Policy@Manchester

Friends Meeting House, M2 5NS, Main Hall,

Future tech, future threat: How can we protect the UK from cyber-attacks?

Prof Danny Dresner (The University of Manchester, Professor of Cyber Security); Matthew Houlihan (Cisco, Senior Director, Government Affairs, UK and Europe); Katharina Sommer (NCC Group, Group Head of Government Affairs and Analyst Relations); Chaired by Matt Robinson (techUK, Head of Nations and Regions)

The digital revolution offers opportunities but also brings the potential for new and dangerous threats. The UK government faces a rapidly escalating cyber risk, with major vulnerabilities in over 280 critical and legacy IT systems, and a severe shortage of cybersecurity experts undermining resilience efforts. Does the UK have a plan for cyber security and are the government's efforts to improve resilience keeping pace with the cyber threat?



12.30 CCHQ

Business Day Lunch

In partnership with Bloomberg.



12.45 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee
Time to choose: Will the Tories stand with entrepreneurs or bureaucrats



Lance Forman (H Forman & Son, Owner); Alys Denby (City A.M., Opinion and Features Editor); Eamonn Ives (The Entrepreneurs Network, Research Director); Georgiana Bristol (The Jobs Foundation, Chief Executive); Chaired by Darwin Friend (TaxPayers' Alliance, Head of Research)

Britain's entrepreneurs face rising taxes, red tape and hostility from a bloated bureaucracy. As the Conservatives plot their route back to power, they must choose: back wealth creators or appease pen-pushers?



13.00 Chartered Institute of Taxation and the Centre for the Analysis of Taxation (CenTax)

Manchester Central, Exchange 10



Can we design a tax system which taxes wealth and capital fairly and is pro-growth?

John Barnett (Chartered Institute of Taxation, Vice President); Andy Summers (CenTax, Director); Dame Harriett Baldwin MP (Shadow Minister, Business & Trade (Invited)); James Wild MP (Conservative Party, Shadow Treasury Minister (Invited)); Chaired by Nichola Ross Martin (Chartered Institute of Taxation, President)

Debate is raging around the taxation of wealth. The UK has scrapped non-dom tax status, raised capital gains tax and is about to bring family farms and other businesses within the scope of inheritance tax. What impact will these changes have? What does a Conservative approach to taxing wealth and capital look like? Would a 'wealth tax' provide a fair way to pay for public services or would it drive away investors and wealth creators?



13.00 CCHQ International

Manchester Central, International Lounge
Conservative Renewal: Lessons from Germany for Britain



Dame Priti Patel MP (Foreign, Commonwealth and Development Office, Shadow Secretary of State for Foreign, Commonwealth and Development Affairs); Greg Hands (EP Group, Strategic Adviser for UK and Germany);

Explore how conservatives in Germany and Britain are navigating today's political challenges, and discover the insights and lessons that could shape the future of both movements. We are welcoming senior guest from our German Sister Party to join this discussion.



13.00 Social Market Foundation and Policy@Manchester

The Midland Hotel, Chester Suite

Ending the postcode lottery: how policymakers can address health inequalities across the country

Dr Luke Evans MP (The Conservative Party, Shadow Parliamentary Under Secretary (Health and Social Care)); Paul Bristow (Mayor, Cambridgeshire and Peterborough); Professor Arpana Verma (The University of Manchester, Professor of Public Health and Epidemiology); Tom Almond (British Heart Foundation, Health Analytics Lead); Chaired by Dr Rebecca Montacute (Social Market Foundation, Research Director)

In the most deprived areas of the UK, healthy life expectancy is 18 years lower than in the least deprived. Poor outcomes in these places are often the result of limited access to good quality healthcare and higher rates of behaviours like smoking. Join us to discuss the impact of persistent health inequalities on economic growth and social cohesion, and the policy levers needed to address this issue.



13.00 Young Conservatives

Manchester Central, Thatcher Theatre

Fields of Opportunity?

What draws young people to the countryside, and what drives them away? This panel explores how we can make rural areas places where young people want to stay, return to, or discover for the first time.

13.00 Conservatives in the City

The Midland Hotel, Stanley Suite

Financial Resilience: How does the industry play its part?

BlackRock

Gareth Davies MP (The Conservative Party, Shadow UK Financial Secretary to the Treasury (Invited)); Antony Manchester (BlackRock UK, Managing Director, Co-Head, EMEA Region, Global Public Policy Group (Invited)); Miles Celic OBE (TheCityUK, CEO); Catherine McBride OBE (Economist, Free markets and international trade insights (Invited)); Chaired by Ed McGuinness (Conservatives in the City, President)

Join us as we discuss how the industry at the heart of our national economy can better equip us in an era of uncertainty. We are delighted to be partnering again with BlackRock UK to have experts from across industry, policy and government to discuss the cutting edge of our future economy.



13.00 Antisemitism Policy Trust

Manchester Central, Exchange 4-5 combined

From Cobra Kai to Kneecap: Antisemitism in popular culture and what can we do about it

Danny Stone MBE (Antisemitism Policy Trust, Chief Executive);

From TV dramas to music, from mainstream news to the theatre, antisemitic tropes seep into popular culture. This panel asks why our music, films and plays have become fertile ground for hate that normalises prejudice against Jews, and what can be done to challenge it. Join us to unpack the narratives shaping public attitudes and explore how to push back against antisemitism in entertainment.



13.00 The Conservative Party

Manchester Central, Exchange Auditorium

Constitutional Review – Rules of Associations / Federations

A major area of interest in the review of the Constitution will be the rules which govern our Associations and Federations – the most important part of our Party. Come and contribute your thoughts to Julian Ellacott (Chairman, National Convention) and Stewart Harper (President, National Convention), both of whom are members of the group undertaking the review.

13.00 ConservativeHome in partnership with HBF

Manchester Central, Conservative Home

From Dream to Reality: Making Home Ownership Attainable for First-Time Buyers



Neil Jefferson (Home Builders Federation, CEO); Lizzie Hacking (Next Gen Tories, Advisory Board Chair); Chaired by Henry Hill (ConservativeHome, Deputy Editor)

The dream of home ownership is slipping further out of reach. Recent research shows that the average house-price-to-income ratio for first-time buyers has climbed to 10x average net salary, while the average age of a first-time buyer has risen to 34. This panel will examine the key barriers to home ownership and explore the actions needed to overcome them.



13.00 Local Authority Pension Fund Forum

The Midland Hotel, Rolls Suite

Growth v Net Zero - do we have to choose?

Andrew Bowie MP (Energy Security and Net Zero, Shadow Minister); Daisy Powell-Chandler (Public First, Head of Energy and Environment Practice); John Flesher (Conservative Environment Network, Deputy Director); Lord Callanan (House of Lords, Vice Chair Net Zero APPG (Invited)); Cllr Doug McMurdo (Local Authority Pension Fund Forum, Chair); Chaired by Charlotte Pickles (Re:State, Director)

The event will discuss whether the government's policies for achieving Net Zero by 2050 are unrealistic and undermining living standards and economic growth? Can business and society afford the costs of the transition, and what are the trade-offs? What needs to change to reduce emissions, boost green investment and deliver sustainable growth?



Fringe Events.

13.00
Institute for Government & Heseltine
Institute for Public Policy, Practice
and Place, University of Liverpool

Manchester Central,
Exchange 6-7 combined

**How should devolution
across the North of England
be successfully implemented and enhanced?**

Rt Hon Sir James Cleverly MP (Shadow Secretary of State for Housing, Communities and Local Government (Invited)); Dr Tom Arnold (Heseltine Institute for Public Policy, Practice and Place, Research Associate); Cllr Abi Brown OBE (Local Government Association - Conservative Group, Deputy Leader); Helen Gbormittah (Confederation of British Industry (CBI), Regional Director, North West); Chaired by Akash Paun (Institute for Government, Programme Director)

The government's plans to extend and enhance devolution in all parts of the North of England include establishing mayoral authorities in Lancashire, Cheshire and Cumbria. This event will consider those plans, discuss options for deepening the powers of existing northern mayors, and consider how mayors and local leaders across the North should work together to attract investment, enhance growth and improve connectivity across the region.



Confirmed speakers:

Robert Jenrick

Mel Stride

Katie Lam

Chris Philp

Andrew Griffith



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13.00 Coalition for Global Prosperity and Islamic Relief UK

Manchester Central, Exchange 2-3 combined

Life Under The Taliban: Is Britain Failing Afghanistan's Women and Girls?

The Rt Hon Wendy Morton MP (The Conservative Party, Shadow Minister for Foreign Affairs (Invited)); Mims Davies MP (The Conservative Party, Shadow Minister for Women and Equalities (Invited)); Keshini Navaratnam (Alexandrite Global, The BBC, International Media and Communications Expert, Longtime TV News Anchor); Heela Yoon (Muska, Founder); Chaired by Beatrix Honigmann (Coalition for Global Prosperity, Head of Operations and Evaluation)

Opportunities under the Taliban's rule are becoming increasingly scarce for women and girls. Meanwhile, the tepid response to the human rights abuses of women and girls in the region and the shift in focus to European crises has left the women and girls of Afghanistan without consideration from the global community. This panel will explore how the UK can continue to champion the rights of women and girls in Afghanistan under Taliban rule.



13.00 The Institute of Directors

Manchester Central, Exchange 1

Mainstreaming AI: what UK business needs from Government

Join the Institute of Directors and leading voices from across the AI ecosystem to explore what businesses need from Government and parliamentarians to understand and accelerate the practical, responsible adoption of AI in the private sector. The panel will also examine how company boards can navigate emerging risks, address strategic and skills challenges, and ensure AI deployment supports long-term resilience and growth.



13.00 UK Music

Manchester Central, Sir David Amess Theatre

Push The Button: Why Backing British Music Will Kick Start Growth

British music is a global success story, generating billions of pounds, supporting over 200,000 jobs, and attracting more than 23 million music tourists in 2024. However, venues are closing, touring costs are rising, and creative spaces are under threat. Join UK Music with panellists from across the Conservative Party and the music industry to explore how music can drive growth, boost jobs, and support vibrant local economies across the UK.



13.00 The Angling Trust and The British Association for Shooting and Conservation

The Midland Hotel, Alexandra A

The Rural Reception

Sir Geoffrey Clifton-Brown MP (Member of Parliament, Chairman of the All-Party Parliamentary Group for Shooting and Conservation (Invited)); Rt Hon Victoria Atkins MP (Member of Parliament, MP & Shadow Secretary of State for Environment, Food and Rural Affairs (Invited));

Join MPs and those with an interest in rural Britain, The Angling Trust and The British Association for Shooting and Conservation for the Rural Reception. Enjoy a buffet lunch and discuss the issues affecting rural areas, angling, shooting and conservation.



13.00 Tony Blair Institute for Global Change

Manchester Central, Exchange 8

Tough on Serious Organised Crime

Katie Lam MP (Weald of Kent, Member of Parliament); Alexander Iosad (Tony Blair Institute for Global Change, Director of Government Innovation Policy); Chaired by Lord Daniel Finkelstein OBE (Conservative Party, Member of the House of Lords)

Serious organised crime never stops evolving, and so too must the response. Join Katie Lam MP and expert panellists to explore how technology can strengthen enforcement, disrupt criminal networks, and support a smarter, more effective approach to public safety.

13.00 Onward & Konrad-Adenauer-Stiftung

Manchester Central, Central 5

Winning Back Tomorrow

Rt Hon Tom Tugendhat MBE VR MP (House of Commons, Member of Parliament for Tonbridge); James Nation (Forefront Advisers, Managing Director of UK Politics); Chris Worrall (Onward, Industry Fellow); Chaired by Phoebe Arslanagi-Little (Onward, Head of Renewing our Social Contract)

Young people across Britain and Europe are increasingly drifting from the centre-right, with many turning to the extremes. Why is this happening, and how can the centre-right win them back? Join Onward and Konrad Adenauer Stiftung (KAS) as we explore findings from a major new poll of 16-40 year olds, uncovering their views on fairness, growth, the social contract, national identity, and the future of politics.



13.00 BioIndustry Association (BIA)

Bridgewater Hall, Barbirolli Room,

Scaling Up, Not Shipping Out: How Can the Conservatives Keep Britain's Innovative Businesses on Home Soil?

Britain is brimming with innovation but too many promising firms face a choice: scale abroad, or risk stalling at home. Join us for a discussion on how policymakers can unlock capital, boost manufacturing, and harness R&D strengths so UK companies can scale to global success from home soil and drive growth both regionally and nationally.



13.30 Capital City College Group, NCG and The Purpose Coalition

The Midland Hotel, Fairclough

A Time for Skills: Further Education as the Engine of Growth

From the youth guarantee to skills levy reform, change is coming-but is FE being heard? Join this panel to challenge the structures holding the sector back and explore how Further Education can be turned into the powerhouse it ought to be.



13.30 Conservative Environment Network and the National Trust

Manchester Central, Conservative Environment Network



Can Brexit help to restore British nature?

The Rt Hon. Lord Michael Gove PC (Conservative Party, Member of the House of Lords); Hilary McGrady (The National Trust, Director-General); Chaired by Sam Hall (Conservative Environment Network, Director)

The environment emerged as one of the greatest potential beneficiaries of Brexit. But has this opportunity been seized? Or has DEFRA lost sight of the original vision? What steps should the UK take now, outside of the EU, to deliver better outcomes for the environment and the economy? Join us at this panel event to find out how Brexit can help to reverse the fortunes of one of the most nature-depleted countries in the world.



13.30 More in Common and WWF UK

Manchester Central, Central 6

Climate Crossroads: What's next for the Conservatives on Net Zero and Nature



Rt Hon Baroness Thérèse Coffey DBE (House of Lords, Peer); Andrew Bowie MP (Energy Security and Net Zero, Shadow Minister (Invited)); Tanya Steele CBE (WWF UK, Chief Executive Officer); Luke Tryl (More in Common, Executive Director); John Flesher (Conservative Environment Network, Deputy Director); Chaired by Steph Spyro (Daily Express, Deputy Political Editor (Invited))

As the Conservatives shape their climate and nature priorities, what are the political stakes ahead of the next election? Using insights from More in Common, this session will explore whether a reset on climate is a risk or opportunity, how to build on past achievements like COP26, coal phase-out, and the Environment and Agriculture Acts, and win back voters' trust.



13.30 The Spectator

Manchester Central, Exchange 11

The Spectator in conversation with the Rt Hon Robert Jenrick MP

Rt Hon Robert Jenrick MP (Shadow Lord Chancellor, Shadow Secretary of State for Justice); Chaired by Tim Shipman (The Spectator, Political Editor)

Join The Spectator's political editor Tim Shipman and Shadow Secretary of State for Justice Robert Jenrick MP for an in-conversation event at Conservative party conference. Free drinks will be served.



13.30 National Housing Federation, G15 and Homes for the North

The Edwardian Hotel, Room 19-20

What is the Conservatives' vision for social and affordable housing?

Kate Henderson (National Housing Federation, Chief Executive); Ian McDermott (G15, Chair); tbc tbc (Homes for the North, Representative);

Join the National Housing Federation, G15 and Homes for the North to hear more about the Conservative Party's vision for social housing, and its role in increasing housing supply while delivering economic growth and sustainable communities.



13.45 AQA with UK Youth

Manchester Central, Youth Zone/ Skills Hub

Young People's hopes for Curriculum and Assessment

Nigel Huddleston MP (Conservative Party, Shadow Secretary of State for Culture, Media and Sport (Invited)); Saqib Bhatti MP (House of Commons, Shadow Minister for Education (Invited))



13.50 Centre for Policy Studies

Manchester Central, CPS Gallery

In Conversation with Claire Coutinho

Rt Hon Claire Coutinho MP (Shadow Secretary of State for Energy Security and Net Zero); Chaired by Robert Colville (Centre for Policy Studies, Director)



CPS Director Robert Colville sits down with the Shadow Energy Secretary, Rt Hon Claire Coutinho MP, to discuss the challenges and opportunities for Britain when it comes to energy security, energy abundance, and decarbonisation.

14.00 Bright Blue in partnership with EDF

Manchester Central, Central 7

Can homegrown electricity deliver clean, secure and affordable energy for the UK?



Andrew Bowie MP (Energy Security and Net Zero, Shadow Minister); Rt Hon Charles Hendry CBE (Energy and Climate Change, Former Minister of State); Professor Jim Watson (Institute for Sustainable Resources, UCL, Director); Camilla Borne MBE (Electrify Britain, CEO); Josh Buckland (EDF, Director of Strategy and Policy); Chaired by Dr Will Prescott (Bright Blue, Senior Research Fellow)

The electrification of the UK is accelerating, but electricity costs remain high. This panel event scrutinises the benefits of and barriers to the greater use of homegrown electricity, including nuclear. It will explore how the planning system can be reformed and the workforce developed to accelerate new energy infrastructure, so the UK has a future energy system that is more affordable, clean and secure.



14.00 Education Policy Institute & Cambridge University Press and Assessment

Manchester Central, Central 8

Curriculum reform: how can we build on the successes of previous governments?

As we await the final report of the Curriculum & Assessment Review, it's clear that change is needed. Cambridge OCR's Striking the Balance report shed light on some of the challenges, finding an over-reliance on assessment at the end of GCSEs and an over-full curriculum. So what should the 11-16 curriculum and assessment system look like? And how can we build on the success of previous governments?



14.00 The Health and Care Forum supported by Daiichii

Midland Hotel, Derby Suite

The Cancer Plan in Focus

With the 10 Year Plan now published, attention turns to the development of the national cancer plan for England. How will it balance near term system challenges and long term ambitions for cancer care and treatment? This panel brings together policymakers, patient groups, and industry to discuss the future awaiting patients - from early diagnosis to accessing innovation.



14.00 Popular Conservatism

Manchester Central, ThinkTent Marquee

The Future of the Right: What is the path back to power?

Lord David Frost (House of Lords, Member); Rt Hon Wendy Morton MP (The Conservative Party, Shadow Minister for Foreign Affairs); Nick Timothy MP (Member of Parliament, West Suffolk (Invited)); Jack Rankin MP (Member of Parliament, Windsor (Invited)); Annabel Denham (The Telegraph, Acting Comment Editor (Invited)); Chaired by Mark Littlewood (Popular Conservatism, Director)

Mark Littlewood will lead a discussion on what the right needs to do in order to return to power and bring about the change needed to undo the worst of the Blairite settlement



14.00 The New Statesman and L&Q

Leonardo Hotel Manchester Central, Rochdale Suite

Rewire and reboot: How could a Conservative government end the UK's housing crisis?

David Simmonds MP (Member of Parliament, Shadow Minister (Housing, Communities and Local Government)); Fiona Fletcher-Smith (L&Q, Group Chief Executive, L&Q);

Housing delivery is continuing to fall short of need with more than 1.3 million households on social housing waiting lists, and over 300,000 people living in temporary accommodation across England. How could a Conservative government tackle the barriers to economic growth currently posed by regulation and red tape across the housing industry to help shape a brighter, more secure future for the country?



14.30 Coalition for Global Prosperity

Manchester Central, Exchange 2-3 combined
In Conversation with The Rt Hon Dame Priti Patel DBE MP

The Rt Hon Dame Priti Patel DBE MP (The Conservative Party, Shadow Foreign Secretary of State for Foreign Commonwealth and Development Affairs); Chaired by Ryan Henson (Coalition for Global Prosperity, Chief Executive Officer)

Please join us for an 'In Conversation with' event with The Rt Hon Dame Priti Patel DBE MP that will explore Britain's role in the world today, how the UK can promote and defend our interests in the decade ahead, and where the priorities of the next Conservative government should lie.



14.30 Logistics UK

Manchester Central, Conservative Home
Is logistics the answer to productivity and growth?

Kevin Green (Logistics UK, Acting Chief Executive); Neil Impiazzi (SEGRO, Partnership Development Director); Maria Machancoses (Midlands Connect, CEO); Rt Hon. the Lord McLoughlin CH (House of Lords, Chair of Transport for the North and former Secretary of State for Transport); Sue Webber MSP (Scottish Conservative, Shadow Cabinet Secretary for Transport); Chaired by Chris White (SEC Newgate, Practice Head, Advocacy)

Can logistics unlock the UK's productivity potential? Join us to explore how investment and the right policies on infrastructure, planning, skills, and trade can empower logistics to drive innovation, growth, and a stronger national economy.



15.00 The Spectator in association with Ipsos

Manchester Central, Exchange 11

Are you thinking what they're thinking? Public attitudes on everything

Is Britain really broken – or just convinced it is? In partnership with Ipsos, The Spectator will unveil exclusive polling on the public's perception of crime, immigration, housing, the NHS and more – alongside the reality behind the headlines. We'll explore the roots of the growing perception gap and what it means for the Tory party's messaging, policy and strategy. See online listings for speaker updates.



15.00 More in Common and UCL Policy Lab

Manchester Central, Central 6

Conservative Thinking at the Crossroads: Where Next for the Right?



Rt Hon David Davis MP (Goole and Pocklington, Member of Parliament); Rt Hon Esther McVey MP (Tatton, Member of Parliament); Joe Robertson MP (Health and Social Care Committee, Member); Luke Tryl (More in Common, Executive Director); Marc Stears (UCL Policy Lab, Director);

After 14 years in office and faced with pressure from across the spectrum, the Tories attempts to rebuild depend in part on where the battle for Conservative ideas goes next and how potential voters are likely to respond? Urged to adopt many potential causes as their own - from YIMBYism and crushing crime to looking for growth and more fiscally Conservative economics - this panel will debate the implications of where the Tories might turn next.



15.00 Foundations and Family Rights Group

Manchester Central, Youth Zone/ Skills Hub

Families first: A blueprint for reimagining support for children

Bringing national and local perspectives, our panel will offer a Conservative vision of family support and children's social care, and explore how local areas can respond to the latest reforms.

Fringe Events.

15.00 Onward

Manchester Central, Central 5

First Year in Parliament – Lessons Learned and the Road Ahead

ONWARD>

Jack Rankin MP (Education PP, MP for Windsor); Harriet Cross MP (Member of Parliament, Opposition Assistant Whip); Sebastian Payne (The Times, Leader writer and Columnist); Chaired by Sir Simon Clarke (Onward, Director)

We will be joined by new intake Conservative MPs to reflect on their first year in Parliament —sharing the challenges they've navigated, the lessons that shaped their journey, and their vision for how the Conservative Party can grow and thrive in opposition.



15.00 Conservative Environment Network and UKSIF

Manchester Central,
Conservative Environment
Network



Go green or go broke: What is a conservative approach to financing net zero?

Matthew Lesh (Freshwater Strategy, Country Manager); Joe Dharampal-Hornby (UKSIF, Head of Public Affairs and Communications); Chaired by John Flesher (Conservative Environment Network, Deputy Director)

Trump's second term has seen a flurry of American banks exiting net zero alliances and dropping their sustainability commitments. Is this something for conservatives to cheer or does it damage the prospects for the private sector leading action on climate change? Will the Conservatives continue to champion fiscally responsible policies for attracting private capital into the transition, or will their head be turned by the changed global context?



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15.00 The Chartered Institute of Export & International Trade and The Purpose Coalition

The Midland Hotel, Fairclough

Protectionism or economic security? Balancing trade approaches for success

At a time of global disruption and rising protectionism, Britain must chart a course that secures prosperity at home while projecting strength abroad. With free trade agreements expanding and new opportunities opening up, how can a Conservative government ensure that our businesses remain competitive, our supply chains resilient, and our national interests protected.



15.00 Urban Transport Group / Centre for Cities

Friends' Meeting House, 6 Mount Street, Manchester M2 5NS, Upper Hall

Catalyst for change: Transport devolution powering growth

Richard Holden MP (Shadow Transport Secretary) - invited



15.00 CCHQ

Business Day Event - Afternoon Roundtable Sessions

In partnership with Mastercard.



15.10 Centre for Policy Studies and Pernod Ricard

Manchester Central, CPS Gallery

Can we bring high streets back to life?

Jonathan Brenton (Pernod Ricard, Director of Public Affairs); Gareth Bacon MP (Shadow Minister for Housing and Planning, Shadow Minister for London (Invited)); Kate Nicholls (UKHospitality, CEO); Chaired by Robert Colville (Centre for Policy Studies, Director); Alison Griffiths MP

Retail and hospitality are the cornerstone of British high streets. But in recent years they have been hit hard by recruitment challenges, tax increases and record energy costs. Across the country, communities rely on their high streets – so how can policymakers support businesses to invest in town centres?



15.15 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

The future of migration

Rt Hon Chris Philp MP (Conservative Party, Shadow Home Secretary); Katie Lam MP (Member of Parliament, Weald of Kent); Nick Timothy MP (Member of Parliament, West Suffolk); Melissa Tourt (Centre for Policy Studies, Communications & Digital Manager); Rory McGregor (TaxPayers' Alliance, Chairman); Chaired by John O'Connell (TaxPayers' Alliance, Chief executive)



With Britain's borders seeming to exist in name only, services stretched and spiralling costs for taxpayers, how can the UK regain control of its borders, ease pressure on housing and public services, and build a system that works in the national interest?



15.30 CCHQ International Team

Manchester Central, International Lounge



CAMPAIGN WORKSHOP: The other side of AI - How it is changing voter behaviour

Zach Ward-Elms (Sancrox Political Advisory, Partner);

We often focus on how AI is reshaping the workforce and streamlining campaign operations, from enhancing digital communications to improving party management tools. But the influence of AI reaches far beyond logistics. This session will explore how AI is shaping voter behaviour: the decisions people make in the ballot box, the sources they trust for information, and the narratives that sway them.

15.30 Conservative European Forum

Manchester Central, Disraeli Theatre

CEF Fringe Meeting

Stephen Hammond, CEF Chair, will host a meeting with speakers to be announced. Refreshments will be provided - all welcome. Full details at www.conservativeeuropeanforum.com and info@conservativeeuropeanforum.com



15.30 Local Government Association

Manchester Central, Thatcher Theatre

Getting Local Government Reorganisation right for Conservatives in local government

As local government faces reform, reorganisation presents key opportunities and challenges for Conservatives in local leadership. This LGA fringe event explores how structural change can support stronger local voices, better services, and efficient governance, while staying true to Conservative values of localism, accountability, and fiscal responsibility. Speakers will share insights from recent reorganisations and discuss future priorities.



15.30 The Riverside Group

Manchester Central, Exchange 1

How can regeneration present itself as a political opportunity for the Conservatives?

Join us at this year's Conservative Housing Fringe where we'll be joined by leading figures for an in-depth on how regeneration can deliver policy impact and political advantage for the Conservative Party.



15.30 Demos

The Midland Hotel, Lancaster

How can we put civil society at the heart of public service reform?

Join Demos to explore how the Conservative Party can renew its relationship with civil society. Across the country, local organisations are delivering innovative solutions, improving outcomes, and offering better value for money. This session examines how to harness that energy to build stronger economics, resilient communities, and a more effective state.



15.30 Planning Futures in Partnership with Vistry Group

Manchester Central, Exchange 10

Planning for new Homes: Delivering Quality in Quantity

Gareth Bacon MP (Shadow Minister for Housing and Planning, Shadow Minister for London (Invited)); Cllr Dan Swords (Harlow Council, Leader); Andrew Taylor (Vistry Group, Group Planning Director); Kate Henderson (National Housing Federation, Chief Executive); Chaired by Hannah David (Planning Futures, Director)



This panel event will explore how Conservatives in parliament and in local government can contribute to delivering the housing that Britain so desperately needs. Bringing together leading politicians and key industry experts, the session will explore how we can build the quantum of housing needed, whilst maintaining the highest standards in place making.



15.30 Q2 Conservatives

Manchester Central, Sir David Amess Theatre

Q2 Conservatives - how to rebuild trust with the younger voters under the age of 50.

Join Q2 Conservatives to tackle the urgent question: how can we rebuild trust with voters under 50? With just less than 17% of under-50s voting Conservative, this event explores solutions on how to rebuild trust with this generation. Join a panel of speakers including MPs, councillors, and political leaders, share your ideas and learn how Q2 Conservatives can help with this challenge.

15.30 Building Societies Association

Manchester Central, Exchange 8

The role of mutuals and co-operatives in economic growth

Matt Bland (Association of British Credit Unions, Chief Executive); James Wright (Co-operatives UK, Policy and Development Lead); Tamara Dewhirst (Nationwide, Interim Head of Public Affairs); Chaired by Andrew Whyte (Association of Financial Mutuals, Chief Executive)

This fringe session will bring together prominent leaders from the mutual and co-operative sectors. Together, they will explore how they can continue to collaborate with the Conservative Party to hold the government accountable for its pledge to double the size of the mutuals and co-operatives sector. This sector already plays a crucial role in delivering long-term value to communities, offering a purpose-driven alternative to traditional shareholder-owned businesses.



15.30 The Conservative Middle East Council

Manchester Central, Exchange 4-5 combined

The UK and MENA: Getting Serious on Soft Power...

Nicholas Hopton (The Middle East Association, Director General (Former UK Ambassador)); Omar Bdour (London Arabia, Founder & CEO); Tony Davis (Bahrain Boxing Team, Head Coach); Chaired by Charlotte Leslie (The Conservative Middle East Council, Director)

Is Britain punching below its weight on the global stage? From the UK's media & creative exports (Eg. BBC World Service), to London's global magnetism, our ancient education establishments, famous military training schools, and our Royal Family, Britain really is Great. Then there's Britain's unique historical understanding of the MENA Region (which much wealthier allies simply cannot rival). No wonder so many in the region ask, "Why doesn't Britain assert itself more?" Shake off your British coyness, and meet the people making it happen.

15.30 Social Market Foundation and Google

The Midland Hotel, Chester Suite

Working smarter – how can AI deliver productivity for all?

Mims Davies MP (The Conservative Party, Shadow Minister (Equalities) (Invited)); Michaela Neild (Google, Government Affairs and Public Policy Manager); Rachel Wolf (Public First, Founding Partner); Chaired by Theo Bertram (Social Market Foundation, Director)

Google's AI Works research suggests that after just a couple of hours of training, AI can save workers over 122 hours a year. But women over 55 and those working in small businesses are far less likely to use it. Join us to discuss how to address the adoption gap, and boost productivity and growth across the economy. See smf.co.uk for speaker updates.



15.30 Re:State sponsored by KPMG

Manchester Art Gallery, Lecture Room

'Geared for growth: the Conservative plan for rebooting the economy' with confirmed senior Conservative politician

Gareth Davies MP (The Conservative Party, Shadow UK Financial Secretary to the Treasury); Aphra Brandreth MP (The Conservative Party, Member of Parliament for Chester South and Eddisbury); Mark Wallace (Total Politics, CEO (Invited)); Tim Sarson (KPMG, Tax Partner);

This panel will explore how a Conservative government could reboot the economy by driving growth from the regions, supported by national action on tax, regulation, skills, and infrastructure. Check re-state.co.uk for latest details.



15.45 Education Policy Institute & NEU

Manchester Central, Central 8

What is the impact of social media on pupil mental health and attainment?

This is a private invitation-only event.



16.00 ConservativeHome in partnership with JRF

Manchester Central, Conservative Home

A Conservative Living Standards Strategy: the economic and political case for tackling the cost of living

Frank Soodeen (JRF, Director of Communications & Public Engagement); Helen Whately (Conservative Party, Shadow Work and Pensions Secretary); Anouschka Rajah (More in Common UK, Research and Analysis Manager); Chaired by Tali Fraser (ConservativeHome, Assistant Editor)

What should the Conservative approach to living standards be in an era of increased economic challenges? Join ConservativeHome and the Joseph Rowntree Foundation for a discussion on the cost of living, the role of the state, and what new data tells us about how bold action can deliver economic and electoral rewards.



16.00 Bright Blue in partnership with People's Postcode Lottery

Manchester Central, Central 7

A needy state? Getting the relationship right between government and charities

Joe Robertson MP (Shadow Culture Media and Sport Team, Parliamentary Private Secretary); Orlando Fraser (Charity Commission, Former Chair (Invited)); Catherine Johnstone CBE (Royal Voluntary Service, CEO); Kate Lee (National Council for Voluntary Organisations, Incoming CEO (Invited)); Clara Glover (People's Postcode Lottery, Managing Director); Chaired by Ryan Shorthouse (Bright Blue, Executive Chair)

This panel will question how the nature, scale and effectiveness of the charitable sector has evolved since the pandemic and recent economic and fiscal changes. It will explore the right and changing relationship between the state and charities when it comes to service provision, funding and campaigning. It envisages what the future might look like for the third sector, focussing on alternative financing models.



16.00 Coalition for Global Prosperity

Manchester Central, Exchange 2-3 combined

Sanctions, Storm Shadow and Strategy: What the UK Can Learn from the War in Ukraine

The Rt Hon Sir John Whittingdale OBE MP (The Conservative Party, Member of Parliament for Maldon); Lincoln Jopp MC MP (The Conservative Party, Member of Parliament for Spelthorne); Aliona Hlivco (St. James's Foreign Policy Group, Founder & Chief Executive Officer); Megan Gittoes (Henry Jackson Society, Director of Communications and Policy); Chaired by Thomas Nurcombe (Coalition for Global Prosperity, Senior Researcher)

The war in Ukraine has reshaped the geopolitical landscape, highlighting critical lessons for the United Kingdom and its allies. From the effectiveness of economic sanctions to the strategic impact of advanced weaponry, the conflict has redefined modern warfare, deterrence, and defence policy. This panel will explore how the UK can adapt its preparedness for modern conflict and continue to support Ukraine during the war and beyond.



16.00 Legal Aid Practitioners Group and JUSTICE in collaboration with Society of Conservative Lawyers

Midland Hotel, Victoria Suite

Justice as a Public Service

Chaired by Dr Neil Shastri-Hurst MP (Conservative Party, Solihull West and Shirley MP)

This panel will make the case for justice as a service that delivers value. We'll discuss how targeted reform can support responsible citizenship, strengthen the rule of law and transform society.



16.15 StreetGames

Manchester Central, Youth Zone/ Skills Hub

Can community sport drive a prevention-first approach to tackle inequalities faced by disadvantaged young people?

Amanda Sater (APPG for Sport and Physical Activity, Co-Chair); Nigel Huddleston MP (Conservative Party, Shadow Secretary of State for Culture, Media and Sport. In addition, and Co-Chair, Conservative Party. (Invited)); Dame Caroline Dinenage MP (Conservative Party, Chair Culture, Media and Sports committee); Jonathan Ash-Edwards (Conservative Party, Police and Crime Commissioner for Hertfordshire); Mark Lawrie (Street Games, Chief Executive);

Disadvantaged young people face growing inequalities and barriers to being active. Community sport, with its social impact and prevention-first approach, offers untapped potential to break down barriers to opportunity and community engagement. This panel explores whether the Conservatives should develop a cross-departmental sports policy centred around community sport, and whether this is best done at national, regional or local level.

16.30 University of Salford and The Purpose Coalition

The Midland Hotel, Fairclough

Breaking Down Barriers through Collaboration

Focusing on partnerships with the broader educational ecosystem, philanthropic foundations, the third sector, and businesses, the discussion will highlight innovative approaches to widening participation and supporting underrepresented learners.



16.30 The Spectator

Manchester Central, Exchange 11

Britain's greatest Conservative: who deserves the crown?

Camilla Tominey (The Daily Telegraph, Associate Editor); Katie Lam MP (Member of Parliament, Weald of Kent); Chaired by Michael Gove (The Spectator, Editor)

From wartime leadership to economic revolutions, Conservative figures have shaped Britain's past and present. But who stands out as the greatest of them all? Join The Spectator as they debate who is the greatest Conservative in UK history. See online listings for speaker updates.



16.30 Centre for Policy Studies and The Jobs Foundation

Manchester Central, CPS Gallery

Getting Britain working: how businesses can boost growth



Alys Denby (City A.M., Opinion and Features Editor); Matthew Elliott (The Jobs Foundation, President); Andrew Griffith MP (Shadow Secretary of State, Business and Trade); Chaired by Emma Revell (Centre for Policy Studies, External Affairs Director)

Britain's prosperity depends on work – yet the number of working-age adults out of work, temporarily or long-term, is rising. At the same time, measures like the Employment Rights Bill and the Employer NICs hike are making it harder for businesses to create the jobs needed to get Britain working again. How can the Conservatives ensure businesses are free to hire the workers they need and encourage more Brits back into work?

16.30 Onward

Manchester Central, Central 5

In conversation with Alex Burghart MP



Alex Burghart MP (Conservative Party, Shadow Chancellor of the Duchy of Lancaster); Chaired by Sir Simon Clarke (Onward, Director)

Onward will host a series of one-to-one conversations with members of the Shadow Cabinet. Each event will offer a rare chance to hear directly about their priorities, strategies, and vision as they set out how they plan to hold the Government to account and shape the future of the country.



16.30 More in Common and UCL Policy Lab

Manchester Central, Central 6

This Place Matters: Social Cohesion for a New Age



David Simmonds MP (Conservative Party, Shadow Minister for Levelling Up, Housing and Communities (Invited)); Rt Hon Sir Iain Duncan Smith MP (Chingford and Woodford Green, Member of Parliament (Invited)); Miriam Cates (The Centre for Social Justice, Senior Fellow); Luke Tryl (More in Common, Executive Director); Sunder Katwala (British Future, Director); Chaired by Kate Ferguson (The Sun on Sunday, Political Editor)

Social cohesion has risen up the political agenda as leaders across society think through the fallout from the 2024 riots, rising concern about immigration, the long-tail of the pandemic and the loss and decline of associational life. Drawing on insights from More in Common and UCL Policy Lab, this panel will debate what the Conservative programme for social cohesion might look like and what it will take to repair Britain's social fabric.



16.30 Conservative Environment Network

Manchester Central, Conservative Environment Network

Wild idea: Should landowners be free to do what they want on their own land?



From rewilding and renewables, to forestry and farm shops, land use change can be controversial. Rarely can a landowner change how they use their land without facing red tape or red, angry faces. Should landowners listen to them? Or should they be able to simply get on with it?

16.45 Institute for Government & Post Office

Manchester Central, Exchange 6-7 combined



The future structure of the Post Office

Dame Harriett Baldwin MP (Shadow Minister, Business & Trade); Chaired by Dr Matthew Gill (Institute for Government, Programme Director)

This event is by invitation only. If you are interested in attending please email: partyconference@instituteforgovernment.org.uk



17.00 Enterprise Forum, ABI, ABPI, ACCA, ACS, ADS, BVCA, CIOB, FMB, FSB, ICAEW, UK Hospitality

Manchester Central, Exchange 9

The Enterprise Forum's Peter Davis Business Reception in partnership with ABI, ABPI, ACCA, ACS, ADS, BVCA, CIOB, FMB, FSB, ICAEW, UK Hospitality

Rt Hon Sir Mel Stride MP (Shadow Chancellor); Kate Nicholls OBE (UK Hospitality, Chair); Chaired by Rt Hon Lord Eric Pickles (The Enterprise Forum, President)

The Enterprise Forum is proud to partner with leading UK trade associations ABI, ABPI, ACCA, ACS, ADS, BVCA, CIOB, FMB, FSB, ICAEW, and UK Hospitality. Join us for a Business Reception uniting business leaders, politicians, and industry experts. Connect over refreshing craft beer from Utopian Brewery, brewed in the Shadow Chancellor's constituency and supplied by SIBA.



17.00 Association for Project Management

Manchester Hall, 36 Bridge St, M3 3BT, Museum Hall,

Is Britain ready to deliver the Strategic Defence Review?

James Cartledge MP (Member of Parliament, Shadow Secretary of State for Defence); Alistair Godbold (Association for Project Management, Vice-President); Chaired by Bronwen Maddox (Chatham House, Director and CEO)

Projects relating to military capability already make up the second largest category in the Government Major Projects Portfolio, with current whole-life costs of £327 billion and an average lifespan of 20 years. How can we ensure that new defence projects are delivered quickly and efficiently? What can we learn from past projects and can the Strategic Defence Review ensure we'll be ready for future threats?



17.15 Health and Care Forum supported by UCB

Midland Hotel, Derby Suite

The Growth Prescription: What's Holding Back the UK's Life Sciences Ambition

The UK has the foundations to lead in life sciences, yet key barriers remain. Join us to explore how the sector can accelerate growth, boost international competitiveness, and reshape policymaking to unlock its full potential. This event is supported and funded by UCB.



17.30 The Scouts and Sea Cadets

Manchester Central, Youth Zone/ Skills Hub

Building a Better Future for Volunteering Reception

Lisa Townsend (Conservative Party, Police and Crime Commissioner for Surrey (Invited)); Jonathan Ash-Edwards (Conservative Party, Police and Crime Commissioner for Hertfordshire (Invited)); Ellie Vesey-Thompson (Conservative Party, Deputy Police and Crimes Commissioner for Surrey (Invited));

Join us to celebrate the vital contribution of volunteers and explore how a Right to Request Volunteering could help more people give their time. Hear from youth organisations, sector leaders and parliamentarians on how we can build a stronger culture of volunteering across the UK. Refreshments provided.

17.30 CCHQ International Team

Manchester Central, International Lounge

International Trade Reception

Andrew Griffith MP (Shadow Secretary of State, Business and Trade);

Join us for this year's international trade showcase—an annual celebration of global enterprise and opportunity. Discover exceptional products from around the world, connect with industry leaders, and gain fresh perspectives from an inspiring guest speaker.



17.30 Education Policy Institute & AQA

Manchester Central, Central 8

The Curriculum and Assessment Review: Would subtracting content add value to maths?



In a world of rapid technological change, being secure in foundational subjects like maths is pivotal but millions of adults in England have low numeracy skills. Join us to consider what is needed from the curriculum and assessment system to raise standards; ensure every child is supported to excel in their maths education; and what more is needed from education policy to deliver the 'real world' maths everyone needs to succeed in adult life.



17.30 ConservativeHome in partnership with LGBT+ Conservatives

Manchester Central, Conservative Home

The Pride Reception: Celebrating 50 years of the LGBT+ Conservatives



Jamie Mulhall (LGBT+ Conservatives, Deputy Chairman); Angus Parsad-Wyatt (Total Politics, Director, Political Engagement);

TBC - The LGBT+ Conservatives bring you their annual Pride Reception, this year celebrating 50 years of the organisation. Past guests at this event include: Penny Mordaunt, Carrie Johnson, and Tom Tugendhat. Join us for great networking and free cocktails, brought to you by Whitley Neill and Dead Man's Fingers.



17.30 CCHQ

Business Drinks Reception

In partnership with Phoenix Group.



17.45 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

In conversation with... A special guest

Please see the online fringe guide for the latest details or visit www.thinktent.co.uk



18.00 Dignity in Dying

Manchester Central, Exchange 1

Assisted dying: a catalyst for patient power at the end of life

Dr Neil Shastri-Hurst MP (Conservative Party, Solihull West and Shirley MP); David Barker MBE MBA (Willow Burn Hospice, Chief Executive); Nick Hoile (Dignity in Dying, Board Member); Rebecca Gillanders (Dignity in Dying, Volunteer); Chaired by The Rt. Hon. Kit Malthouse MP (Chairman, The Conservative Middle East Council, Member of Parliament)

With assisted dying on the horizon across the UK, can law change help put power in patients' hands at the end of life? Hear how the end-of-life sector is preparing to support people's choices should the law change, what matters to dying people at the end of life, and how enabling choice and autonomy can help us all have a good death.



18.00 The Conservative Party

The Midland Hotel, Alexandra B

London Reception

Ticketed Guests only.



18.00 CF Armed Forces

The Midland Hotel, Alexandra A

CF Armed Forces Big Reception

CF Armed Forces will be hosting our biggest "Big Reception" yet, kindly sponsored by Capita, which is open to all CPC25 delegates. Wine, beers & soft drinks will be served to MPs, Industry insiders, charity reps, members & friends who can attend. We also look forward to hearing from shadow Secretary of State for Defence, James Cartlidge MP and our Honorary President, Sir James Cleverly MP. Please note: this event is usually very popular!!



18.00 Conservative Women's Organisation

Manchester Central, Sir David Amess Theatre

CWO Masterclass: Engaging with Surveys and Social Media

David McNeillage (Conservative Party, Regional Campaign Manager); Laura Evans (Conservative Women's Organisation, Treasurer); Jane Austin (Conservative Women's Organisation, National Social Media Lead for CWO);

Learn from experts on how to use surveys and social media to engage residents, focusing on issues voters care about.

18.00 Tony Blair Institute for Global Change

Manchester Central, Exchange 8

Delivery in Modern Government

Sir Andy Street CBE (Conservative Party, Businessman and Former Mayor of West Midlands (Invited)); Chaired by Alexander Iosad (Tony Blair Institute for Global Change, Director of Government Innovation Policy)

What does it take for government to truly deliver? In this discussion we'll be joined by panellists who have been at the centre of government as they share lessons on how the state delivers, explore how data and AI can transform services, debate the role of digital ID, and set out a vision for public services that can win lasting political support.

18.00 EU Ambassador H.E. Pedro Serrano

Manchester Central, Exchange 10

EU Reception with Ambassador Serrano

Reception hosted by H.E. Pedro Serrano, EU Ambassador. Speaker: Priti Patel MP, Shadow Foreign Secretary (invited). For information and to register, please email delegation-united-kingdom-RSVP@eeas.europa.eu



18.00 Centre for Policy Studies and Conservatives for Business

Manchester Central, CPS Gallery

From the Ground Up: Putting SMEs at the Heart of Conservative Renewal



Georgiana Bristol (The Jobs Foundation, Chief Executive); Danielle Dunfield-Prayero (Conservatives for Business, Chair); Chaired by Tim Dier (Centre for Policy Studies, Research Fellow); Jimmy McLoughlin (Podcaster and former special adviser); Tina McKenzie (MBE - Chair Policy and Advocacy, FSB)

With the economy topping voters' concerns, it's clear that SMEs are the backbone of Britain's economy - driving local growth, innovation, and jobs. 5.4 million of the UK's 5.5 million private businesses employ fewer than 50 people. Which policies should the Conservatives prioritise to champion owners, entrepreneurs, and employees - rebuilding trust, removing barriers, and making the UK the best place to start, scale, and succeed in business?



18.00 Hanover Communications

Manchester Central, Exchange 4-5 combined

Health Charity Showcase

Reception with leading health charities, showcasing their invaluable contribution across the patient pathway. This year's showcase is focused on how to harness charity expertise to realise the 10-Year Health Plan and deliver for patients. Speakers to be announced.



18.00 Social Market Foundation

The Midland Hotel, Chester Suite

How can the Conservatives win the youth vote?

Allie Jennings (Thinks Insight and Strategy, Director); Gareth Davies MP (The Conservative Party, Shadow UK Financial Secretary to the Treasury (Invited)); Shivani Raja MP (Leicester East, Member of Parliament (Invited)); Matt Vickers MP (The Conservative Party, Deputy Chairman (Invited)); Chaired by Jamie Gollings (Social Market Foundation, Deputy Research Director)

With only 8% of Britons under 30 voting Conservative in the last election, does the party need to work harder to appeal to younger generations? Join us to discuss why the Conservatives should care about the youth vote and how they can better engage with young people across the country. See smf.co.uk for speaker updates.



18.00 The Society of Conservative Lawyers, The Bar Council, and the Law Society

The Midland Hotel, Victoria Suite

Strong Justice, Strong Economy: Optimising our Global Potential

Mark Evans (The Law Society, Vice President); Barbara Mills KC (The Bar Council, Chair); Helen Grant OBE MP (House of Commons, Shadow Solicitor General); Dr Kieran Mullan MP (House of Commons, Shadow Minister for Justice); Chaired by Sarah Bool MP (Chair, Executive Committee, Society of Conservative Lawyers, Member of Parliament)

A world-class British justice system should serve the British public, underpin economic growth, and attract international business. Lack of funding and systemic challenges are threatening its ability to thrive. Join legal leaders and policymakers to explore the economic and social value of the UK's legal profession and discuss policy solutions that support a sustainable justice system and maintain our status as the global jurisdiction of choice.



18.00 The Conservative Party

Manchester Central, Thatcher Theatre

Screening: Margaret v Ted – An Inconceivable Victory

Margaret v Ted tells the story of Thatcher's 1974/5 leadership campaign, investigating the moments of bravery and conviction that threw this unexpectedly fearless candidate into the political spotlight. Her first 'inconceivable' victory was fifty years ago, yet there's much we can learn from the problems facing politicians in the 70s, and much to inspire us about how Thatcher reinvigorated the political landscape. Producer: Nell Butler. Executive Producer: Anne Jenkin.

18.00 Bright Blue in partnership with the Konrad Adenauer Foundation

Manchester Central, Central 7

The right road? How conservatism can be popular and effective again?



Chris Philp MP (Conservative Party, Shadow Home Secretary); The Rt Hon Jesse Norman MP (Conservative Party, Shadow Leader of the House of Commons); Ellen Demuth (for Neuwied, MdB); The Rt Hon Lord Willetts (Universities and Science, Former Minister); Chaired by Ryan Shorthouse (Bright Blue, Executive Chair)

This panel event will explore the key principles, challenges and policy priorities of modern conservatism in the UK and Europe. Following the recent release of Bright Blue and KAS's landmark book, *The right road*, we will discuss how mainstream conservative parties across Europe can learn from historic electoral successes and develop distinctive policies to address public concerns and defeat the statist left and the populist right.



18.00 British Future and KPMG

The Midland Hotel, Trafford Room

Unlocking Opportunity: The case for Inclusive Employment

Baroness Deborah Stedman-Scott OBE, DL, FRSA (Conservative peer and former Parliamentary Under-Secretary of State for Work and Pensions, and the former Chief Executive Officer of Tomorrow's People Trust); Anna Purchas (KPMG, London Office Senior Partner & KPMG Vice Chair); Siobhan Aarons (Tory Reform Group, TRG National Chair); Chaired by Sunder Katwala (British Future, Director)

The fringe looks at understanding Inclusive Workplaces in the UK today, and the challenges and opportunities it brings on how to get the principles and practice right, and aligned with business needs. We will discuss different experiences and perspectives across sectors and delve into strands of progress and barriers in Inclusion based work, with voices from practitioners, policy and politics to discuss how to make constructive progress in the workplace and against the backdrop of polarised times.



18.00 Animals Matter

Central Hall- Manchester Central, Stand 49

Animals Matter Drinks Reception

Join the Animals Matter coalition made up of RSPCA, Humane World for Animals, Compassion in World Farming and FOUR PAWS for drinks and discussion. Connect with advocates and explore how the Conservative Party can continue to build on its record and further advance animal welfare in this Parliament.



18.30 More in Common

Manchester Central, Central 6

More in Common Annual Reception

Join MPs, journalists, and supporters at More in Common's annual drinks reception. Guest speakers will be announced in the online programme.



18.30 CCHQ

Business Dinner

In partnership with Intuit.



19.00 City & Guilds

Manchester Central, Youth Zone/ Skills Hub

Future Skills Coalition reception

Join key partners, leaders and policymakers to recognise the progress being made and to spotlight the people, places and programmes driving that change. A senior political stakeholder will deliver a keynote address, reflecting on the role of skills in shaping the future of work and opportunity. Invite only; please contact dominic.collyer@cityandguilds.com



19.00 Intelligent Transport Systems UK

KPMG, One St Peter's Square, Manchester, Floor 11

The Transport Tech Showcase

Paul Bristow (Mayor, Cambridgeshire and Peterborough);

Join ITS UK and leading innovators at this special hands-on reception to showcase the technology delivering the journeys of the future. An exhibition will offer the chance to see up close how tech is transforming transport, driving growth, making journeys safer & more accessible & delivering better experiences for communities across the country. Supported by Yunex Traffic, Kapsch, Intelligent Instruments, Trainline & Smart Applications Management.



19.00 NI Conservatives

Manchester Central, Heathrow Lounge

The Northern Ireland Reception

The Northern Ireland Reception at the Conservative Party Conference hosted by the NI Conservatives, Retail NI and Heathrow.



19.15 Conservative Friends of India

Manchester Central, Charter 4

Conservative Friends of India Panel

Rt Hon Dame Priti Patel DBE MP (The Conservative Party, Shadow Secretary of State for Foreign Commonwealth and Development Affairs (Invited)); Sir Andy Street CBE (Conservative Party, Businessman and Former Mayor of West Midlands (Invited)); His Excellency Vikram Doraiswami (High Commission of India, High Commissioner to the UK); Rt. Hon Sir Oliver Dowden CBE MP (Conservative Friends of India, Co-Chairman); Koolesh Shah (Conservative Friends of India, Co-Chairman); Resham Kotecha (Conservative Friends of India, Director);

Join Conservative Friends of India for an insightful panel discussion and Q&A on the UK-India Special Relationship, focusing on the new Free Trade Agreement between the world's 5th and 6th largest economies. Speakers include former Deputy Prime Minister Sir Oliver Dowden MP, High Commissioner of India, H.E. Vikram Doraiswami, and senior shadow cabinet members, with plenty of time for audience Q&A.



19.15 ConservativeHome in partnership with NWE

Manchester Central, Conservative Home
The Future is West End: New West End Reception

Dee Corsi (New West End Company, Chief Executive); Cllr Paul Swaddle (Westminster Council, Leader of the Opposition); Angus Parsad-Wyatt (Total Politics, Director, Political Engagement);

As the Business Improvement District representing over 600 businesses in London's West End, New West End has worked with local partners for over 20 years to deliver the services that make the district thrive. Meet the team behind the BID at this drinks reception celebrating the West End.



19.15 The Health and Care Forum

Midland Hotel, Derby Suite
The Health and Care Reception

Drop in and join fellow policymakers, charities and front-line professionals as we discuss the future of health and care in the UK. The Health and Care Forum is powered by Total Politics.



19.30 Onward & The EFL

The Midland Hotel, The Tea Rooms
Onward Reception

Rt Hon Robert Jenrick MP (Shadow Lord Chancellor, Shadow Secretary of State for Justice); Rick Parry (English Football League, Chairman); Chaired by Sir Simon Clarke (Onward, Director)

This event is invite-only.



19.30 EPI, AQA & The Duke of Edinburgh's Award

Manchester Central, Central 8
Putting youth voice at the heart of curriculum reform

This event is by invitation only, to request a ticket please get in touch on_reception@epi.org.uk.



19.30 The Purpose Coalition

Haunt MCR, 58 Peter St, Manchester M2 3NQ,

Reception - Celebrating the UK's Purpose-Led Leaders

Join us for our headline reception as we celebrate the achievements of the UK's leading purpose-led organisations and the individuals driving meaningful change across the country.



20.00 College Green Group

Dirty Martini, Basement bar

Your journey to Westminster

The Conservative Party has opened applications for those seeking to be candidates in the next general election. College Green Group has helped people get approved, get selected and get elected across the last four parliaments. If you'd like to hear more about what we do, come along and join us for drinks and nibbles. Invitation required, please email john.moss@collegegreengroup.com.



20.15 Conservative Friends of India

Manchester Central, Exchange 9

Conservative Friends of India Reception

Rt. Hon Kemi Badenoch MP (Conservative Party, Leader (Invited)); Rt. Hon Sir James Cleverly MP (Conservative Party, Shadow Secretary of State for Housing, Communities and Local Government); Kevin Hollinrake MP (Conservative Party, Chair); His Excellency Vikram Doraiswami (High Commission of India, High Commissioner to the UK); Rt. Hon Sir Oliver Dowden CBE MP (Conservative Friends of India, Co-Chairman); Koolesh Shah (Conservative Friends of India, Co-Chairman); Resham Kotecha (Conservative Friends of India, Director);

The CF India and Indian High Commission Reception is a highlight of Conference. Guests will enjoy a vibrant Indian buffet and drinks while hearing from former Deputy PM Sir Oliver Dowden MP; High Commissioner of India H.E. Vikram Doraiswami; Party Chairman Kevin Hollinrake MP; and Shadow Housing Secretary Sir James Cleverly MP. The evening offers unparalleled networking with Members of the Shadow Cabinet and Parliamentarians from Both Houses.



20.30 ADS Group

The Midland Hotel, Lancaster

Securing UK Advantage: The ADS Industry Reception

ADS is delighted to welcome invited guests to this reception with industry leaders from our sectors and senior members of the Conservative Party, celebrating the importance of the aerospace, defence, security and space sectors. It will be an opportunity to hear about the vital role ADS members play in delivering growth, prosperity and security, while strengthening industrial resilience and driving innovation.



21.00 ConservativeHome in partnership with BPI

Manchester Central, Conservative Home

The BPI Silent Disco

The Conservative Party Conference silent disco is back! In partnership with BPI - the voice of the UK's recorded music industry and organisers of the BRIT Awards - join us for an evening of dancing and a celebration of great British music, featuring playlists from well-known political faces.



21.00 Confederation of British Industry

The Midland Hotel, Trafford Room

The Business Reception

Join the CBI's exclusive business reception, delivered in collaboration with some of the CBI's leading Trade Associations and Liverpool John Moores University. This event will be a unique opportunity to hear from a Senior Shadow Minister and network with c-suite business leaders and political influencers. Supported by Offshore Energies UK, Advertising Association, SMMT, Universities UK, Energy UK, CIA, NFU and Liverpool John Moores University.



21.00 Port of Dover

Midland Hotel, Derby Suite

The Great British Trade Reception

Doug Bannister (Port of Dover, CEO); Rt Hon Richard Holden MP (Member of Parliament, Shadow Secretary of State for Transport);



Join the Port of Dover to explore how we secure Britain's role as a global trading powerhouse. This reception focuses on overcoming trade barriers, investing in modern infrastructure, and leveraging technology to drive growth. Discover how smart, seamless, and sustainable trade can power Global Britain and ensure long-term economic success.



21.30 AQA, Schools Week and FE Week

1 Peter St, Manchester M2 5QR, Dirty Martini,

Education Policy Drinks

Education Policy Drinks | Brewed by AQA, Schools Week and FE Week. Conference's premier education networking drinks – now in its third year – for colleagues in education policy, including shadow ministers, MPs, peers, staffers, charities, professional associations, PA agencies and others! To request a spot on the guestlist, please email policy@aqa.org.uk – refreshments provided.



22.00 Maggie's 100th Celebration Party

Manchester Deansgate Hotel, Cloud 23 Cocktail Bar & Club

Join us for a retro disco-themed club night celebrating Margaret Thatcher, featuring iconic hits and invited VIPs.

Step back in time to the 1980s at the celebrity nightspot located on the 23rd floor overlooking Manchester. Join us for a retro disco-themed club night celebrating Margaret Thatcher, featuring iconic hits from everyone's favourite dance decade. "Maggie's 100th" will transport you back to a decade renowned for its incredible parties, hosted by The London Region in association with The Standard Hotel, Ibiza, and The Connoisseur Travel Collection.



22.30 Coalition for Global Prosperity and Conservative Friends of the Ocean

*Manchester Central, Exchange
2-3 combined*

Britain's Global Future Reception: Renewing Leadership on International and Coastal Development



The Rt Hon Dame Penny Mordaunt DBE (The Conservative Party, Former Secretary of State for Defence and Former Secretary of State for International Development); Ryan Henson (Coalition for Global Prosperity, Chief Executive Officer); Marc Nykolyszyn (Conservative Friends of the Ocean, Director);

Join us for an exclusive drinks reception highlighting the UK's key role in championing international development and coastal communities globally. The UK has a unique opportunity to shape a more sustainable and equitable future supporting coastal communities, protecting our oceans, and advancing international development. This event will feature The Rt Hon Dame Penny Mordaunt DBE as a special guest speaker. Event takes place past midnight.



07.30
Prayer Breakfast: Conservative Christian Fellowship and Right to Life


Britannia Hotel, Portland St, Manchester M1 4EE, Crystal Room

“Parliament’s darkest week” - how should Conservatives respond to the abortion up to birth and assisted suicide votes?

Miriam Cates (GB News, Presenter); Martin Vickers MP (Brigg and Immingham, MP); Rebecca Smith MP (South West Devon, Member of Parliament); Sir Desmond Swayne MP (New Forest, MP); Chaired by Rupert Evans (Right to Life, Director)

Many Conservatives were deeply concerned about proposals passing in the House of Commons to legalise assisted suicide and decriminalise self-induced abortion up to birth within the space of 72 hours in June. Both measures were opposed by a large majority of Conservative MPs.

This prayer breakfast will reflect on these proposals and consider how Conservatives might respond in order to uphold the dignity of human life for the most vulnerable.



08.00
British Berry Growers

The Midland Hotel, Stanley Suite

The British berry industry in focus

Nicholas Marston (British Berry Growers, Chairman); Robbie Moore MP (Conservative Party, MP for Keighley and Ilkley. Shadow Minister for Environment, Food and Rural Affairs); James Miller (WB Chambers, Commercial Director); Chaired by Anthea McIntyre CBE (British Berry Growers, Director of Policy Development)

Join British Berry Growers for delicious insights into this farming success story. Food security, sustainability, innovation, exports, health and the rural community all benefit from our strawberry, raspberry, blueberry and blackberry industry. Includes new data on sustainability in the British berry industry – innovating and growing with nature.






08.15
City & Guilds

Manchester Central, Central 6

Mission Construction – Can the Workforce Rise to the Challenge

Policy Roundtable Invite only – contact dominic.collyer@cityandguilds.com. The government aims to build 1.5 million homes and retrofit many more by the end of this Parliament. Can the sector deliver? This session, based on City & Guilds’ Foundations for the Future report, explores workforce capacity, skills, and long-term career support.

08.30
Centre for Policy Studies

Manchester Central, CPS Gallery

What does a proper plan for immigration look like?

Reem Ibrahim (Institute of Economic Affairs, Head of Communications); Katie Lam MP (Weald of Kent, Member of Parliament); Professor Robert Ford (University of Manchester, Professor of Political Science); Karl Williams (Centre for Policy Studies, Research Director); Chaired by Annabel Denham (The Telegraph, Acting Comment Editor)

Failure to control immigration was a major factor in the Conservatives election defeat. Westminster has finally caught up with public opinion on the need to get numbers down - but how should the Tories pledge to deliver that? What credible policies can help restore public trust, get a grip on illegal migration, ensure overall numbers come down, and guarantee Britain actually attracts the best and brightest?



08.30 Institute for Government, Energy UK & SSE

Manchester Central, Exchange 6-7 combined

What should Conservative energy policy look like?

Chaired by Jill Rutter (Institute for Government, Senior Fellow)

This event is by invitation only. If you are interested in attending please email: partyconference@instituteforgovernment.org.uk



08.30 Finance & Leasing Association / Fair4All Finance

DLA Piper Offices, 1 St Peter's Sq, Manchester M2 3DE, Seminar Room

Access to Safe & Sustainable Credit – Learning from the past

Kate Pender (Fair4All Finance, Chief Executive (Invited)); Jon Painter (Oakbrook Finance, CEO (Invited)); Lindsay Gustafsson (Novuna, Head of Risk (Invited)); Karl Werner (Advantage Finance, CEO (Invited)); Dr Pal Vik (Senior Research Fellow, Community Finance Solutions, Salford University (Invited)); Peter Tutton (StepChange, Director of Policy, Research and Public Affairs (Invited)); Matt Bland (Association of British Credit Unions, Chief Executive (Invited)); Frankie Galvin (Fair By Design, Public Affairs and Communications Officer (Invited)); Chaired by Fiona Hoyle (Finance & Leasing Association, Director of Consumer & Mortgage Finance & Financial Inclusion (Invited))

20.3 million citizens are financially vulnerable. At the same time, £2bn of affordable credit provision is not met by the market. This event will consider what commercial lenders, social lenders, consumer groups and debt advisers must do to work together. How can Government/policymakers clear a path for this to happen? We will draw on recommendations to the Financial Inclusion Committee to feed into the National Financial Inclusion Strategy.



08.45 Shift with Nacro

Manchester Central, Youth Zone/ Skills Hub

Breaking Cycles of Crime

Matthew Barber (Conservative Party, Police and Crimes Commissioner for Thames Valley (Invited)); Ellie Vesey-Thompson (Conservative Party, Deputy Police and Crimes Commissioner for Surrey (Invited))

09.00 Conservative Environment Network

Manchester Central, Conservative Environment Network

Air pollution and transport freedom: CEN councillor breakfast

Tom Turrell (London Assembly, Member); Cllr John Cope (Conservative Councillors' Association, Chairman); David Simmonds MP (Conservative Party, Shadow Minister for Levelling Up, Housing and Communities); Chaired by Sam Hall (Conservative Environment Network, Director)

Much of the debate around improving air quality is dominated by messages of bans, fines, and restrictions, running counter to conservative principles. But what could an approach to improving air quality through conservative policies look like? Join us for bacon rolls and pastries to discuss how Conservatives can win with a positive offer on the environment and learn more about campaigning for cleaner air through conservative policies.



09.00 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

Local government unleashed: Time to set councils free

Henry Hill (ConservativeHome, Deputy Editor); Cllr Abi Brown OBE (Local Government Association - Conservative Group, Deputy Leader); Cllr Matthew Goodwin-Freeman (London Borough of Harrow, Councillor); Paul Holmes MP (Shadow Parliamentary Under Secretary, Housing, Communities and Local Government (Invited)); Chaired by Darwin Friend (TaxPayers' Alliance, Head of Research)

From bin collections to social care, councils are drowning in red tape from Whitehall. Could freeing local authorities from central micromanagement unleash innovation, cut waste, improve services, and lower council tax?



09.30 ConservativeHome in partnership with Hargreaves Lansdowne

Manchester Central, Conservative Home

Building a British retail investment culture

Andrew Griffith MP (Shadow Secretary of State, Business and Trade); Emma Wall (Hargreaves Lansdowne, Head of Platforms Investments); Chris Cummings (The Investment Association, CEO); Chaired by Giles Dilnot (ConservativeHome, Editor (Invited))

How can we build a stronger retail investment culture in the UK, and what would it mean for economic growth and financial resilience? This panel will explore how to broaden participation, boost public confidence, and better connect savers to UK plc. The discussion will include new insights from Hargreaves Lansdown on who today's retail investors are, and what they need.



09.30 Onward & National Grid

Manchester Central, Exchange 4-5 combined

Building the UK's future energy system: upgrading the grid to deliver growth, security and affordability

Andrew Bowie MP (Energy Security and Net Zero, Shadow Minister);

This is a private roundtable. If you are interested in attending, please contact angus.lloyd-skinner@ukonward.com.



09.30 Midlands Innovation universities and Midlands Mindforge

Friends' Meeting House, 6 Mount St, Manchester M2 5NS, Main Hall

Building Britain's Future: Universities fuelling growth

Andrew Griffith MP (Shadow Secretary of State, Business and Trade (Invited)); Saqib Bhatti MP (House of Commons, Shadow Minister for Education (Invited)); Chaired by Sebastian Payne (The Times, Leader writer and Columnist)

Join The Times' Sebastian Payne in conversation with a Shadow Minister and top Midlands universities to discuss pension reforms, and the role of universities as ideas incubators, institutions skilling the workforce, and pipeline curators attracting investment. Invited Speakers: Shadow Secretary of State for Business and Trade, Andrew Griffith MP, and Shadow Education Minister, Saqib Bhatti MP.



09.30 Heathrow

Manchester Central, Heathrow Lounge

Heathrow Lounge

Heathrow's exclusive airport-style lounge offers the perfect escape from the usual hustle and bustle of conference and is an ideal meeting space. Space is limited and can be reserved, and senior Heathrow representatives will also be on hand throughout.

09.45 Catch-22

Manchester Central, Central 6

Drawing the Line: Preventing child exploitation and violence impacting children

Lisa Townsend (Conservative Party, Police and Crime Commissioner for Surrey (Invited)); Jonathan Ash-Edwards (Conservative Party, Police and Crime Commissioner for Hertfordshire (Invited)); Ellie Vesey-Thompson (Conservative Party, Deputy Police and Crimes Commissioner for Surrey (Invited))

Policy Roundtable by invite only; please contact marike.vanharskamp@catch-22.org.uk



09.50 Centre for Policy Studies

Manchester Central, CPS Gallery

Why does nothing work?

Alex Burghart MP (Shadow Secretary of State for Northern Ireland); Scarlett Maguire (Merlin Strategy, Director); Alex Morton (Centre for Policy Studies, Director of Strategy); Rachel Wolf (Public First, Founding Partner); Chaired by Lara Brown (The Spectator, Commissioning Editor)



Up and down the country, public services are either failing or not delivering for the public. The private sector is also hamstrung, failing in recent years to deliver increasing living standards. What are the fundamental problems holding Britain back – and what should the Conservatives do to fix them?

10.00 Ufi

Manchester Central, Youth Zone/ Skills Hub

AI, Growth and Skills: Technology's role in bringing aspiration and opportunity to vocational education

AI, Growth and Skills: Technology's role in bringing aspiration and opportunity to vocational education.

10.00 Coalition for Global Prosperity and Malaria No More UK

Manchester Central, Exchange 2-3 combined

Beyond Charity: A Conservative Aid Budget for the 2030s

Resham Kotecha (Conservative Friends of India, Director); Ryan Shorthouse (Bright Blue, Founder and Executive Chair); Elliot Keck (TaxPayers' Alliance, Head of Campaigns); Chaired by Ryan Henson (Coalition for Global Prosperity, Chief Executive Officer)



The case for international development goes beyond morality; it is a strategic pillar of the UK's foreign policy and national security. British leadership has been crucial in stabilising regions, preventing conflicts, and offering resolutions to global health crises. This panel will explore how Conservatives can rethink international development and align foreign policy priorities with the UK's national security objectives.



10.00 Bright Blue in partnership with Propertymark

Manchester Central, Central 7

Bigger and better? Reforming the private rental sector



Gagan Mohindra MP (Housing, Communities and Local Government Select Committee, Member (Invited)); Neil Garratt AM (London Conservatives, Former Leader); Henry Hill (Conservative Home, Deputy Editor); Vicky Spratt (The i Paper, Housing Correspondent); Nathan Emerson (Propertymark, Chief Executive); Chaired by Bartek Staniszewski (Bright Blue, Head of Research)

This panel event will question the role the private rental sector does and should play in England's housing challenges, interrogating why rents have risen so sharply in recent years. It will explore the benefits and limitations of the Labour Government's Renters' Rights Bill. In particular, it will assess the contribution and regulation of estate agents, and what more could be done to improve choice and protections for tenants.



10.00 More in Common

The Midland Hotel, Chester Suite

Britain Leads: A Conservative roadmap for restoring British leadership on the world stage



Rt Hon Priti Patel MP (Conservative Party, Shadow Foreign Secretary (Invited)); Lincoln Jopp MP (Spelthorne, Member of Parliament (Invited)); Olivia O'Sullivan (Chatham House, Director of UK in the World Programme (Invited)); Luke Tryl (More in Common, Executive Director); Chaired by Catherine Philp (The Times, World Affairs Editor (Invited))

As Britons become increasingly concerned by the impact of challenges abroad here at home, what does the Conservative roadmap for British leadership on the world stage look like? Leveraging More in Common's public opinion research, this panel will discuss what the Tories can do to better respond to their voters' expectations on leadership on the world stage and debate what a new Conservative foreign policy vision looks like heading into the 2030s.



10.00 The Health and Care Forum supported by Danone

Midland Hotel, Derby Suite

Obesity and malnutrition – Two Sides of the Same Coin

Nourishing the nation through better nutrition.

Synopsis: Obesity and malnutrition are often seen as separate issues, yet both highlight the opportunities that a more focused approach to nutrition could deliver for population health improvements. This panel will explore the challenges in tackling these dual burdens and consider the short- and long-term actions that can improve health outcomes, while ensuring a resilient and efficient NHS.



10.00 Onward & British Chambers of Commerce

Manchester Central, Central 5

Where's the Growth? How can 'Brand Britain' remain a top choice for global investment?

Rt Hon Sir Mel Stride MP (Shadow Chancellor); Shevaun Haviland (British Chambers of Commerce, Director General); Catherine McBride OBE (Economist, Free markets and international trade insights); Iain Walker (GS1, UK, Industry Engagement Director); Chaired by Sir Simon Clarke (Onward, Director)

As global competition intensifies, how can Brand Britain stay a magnet for investment, exports, and supply chains? This panel will examine the UK's trade priorities, the alignment of Trade and Industrial Strategies with sector strengths, and ways to boost international competitiveness to ensure the UK remains a premier destination for global growth.



10.15 Global Warming Policy Foundation

Manchester Central, ThinkTent Marquee

Can Britain survive Ed Miliband?

Lord Offord of Garvel (Shadow Minister, Energy Security and Net Zero); Kathryn Porter (Watt-Logic, Independent Energy Consultant); Andy Mayer (Institute of Economic Affairs, Energy Analyst and Chief Operating Officer); Chaired by Harry Wilkinson (Global Warming Policy Foundation, Head of Policy)



Britain's energy prices are the highest in the western world, with catastrophic consequences. Can we survive four more years of Ed Miliband's energy extremism?



10.30 Nesta

Manchester Central, Exchange 1

Autumn Budget 2025: What would you do to tax and spend?

Should the Chancellor raise taxes in the budget and, if so, which ones? Nesta and the IFS have developed Be the Chancellor - an interactive tool that allows anyone to confront the big public finance choices. A panel of experts will tell you what their priorities for the budget would be and how they would balance growth, spending, and fiscal responsibility at a time when no choices are easy.



10.30 The Spectator

Manchester Central, Exchange 11

Coffee House Shots Live

Tim Shipman (The Spectator, Political Editor); James Heale (The Spectator, Deputy Political Editor); Lucy Dunn (The Spectator, Political Correspondent)

Join Tim Shipman, James Heale and Lucy Dunn and a special guest for a live recording of The Spectator's flagship politics podcast. Who are the standout stars of conference? Which blue-chip names are losing value? And how is Kemi faring? See online listings for speaker updates.



10.30 CCHQ International Team

Manchester Central, International Lounge

Discussions on the Soft Power of education in International Relations

Education extends far beyond the classroom, shaping global relationships and influencing international dynamics. Join experts as they explore its role in fostering collaboration and understanding across nations. Please RSVP at international@conservatives.com



10.30 NHS Confederation and NHS Providers

The Midland Hotel, Royce Suite

Funding the future: the potential for private investment in the NHS

The Rt Hon Stuart Andrew MP (House of Commons, Shadow Secretary of State for Health and Social Care); Daniel Elkeles (NHS Providers, Chief Executive); Chaired by Matthew Taylor (NHS Confederation, Chief Executive)

In this panel event, NHS Providers and the NHS Confederation explore the potential for Public Private Partnerships in the NHS in delivering better patient outcomes, securing financial sustainability and the delivery of better estates and services.



10.30 Country Land and Business Association & Conservative Rural Forum

The Midland Hotel, Victoria Suite

Growing the rural economy : how to win back the countryside's vote.

Andrew Griffith MP (Shadow Secretary of State, Business and Trade); Jonathan Roberts (CLA, Director of External Affairs); Chaired by Lizzie Hacking (Conservative Rural Forum, Chairman)

The rural economy remains 14% less productive than its urban counterpart, to the detriment of £40bn to the economy. This panel discussion will explore how to put forward a positive case for rural businesses and win over countryside voters.



10.30 Institute for Government & Policy@ Manchester - The University of Manchester

Manchester Central, Exchange 6-7 combined

How can mayors improve skills and productivity to drive regional growth?

Baroness Jane Scott of Bybrook OBE (Housing, Communities and Local Government, Shadow Minister (Invited)); Paul Bristow (Mayor, Cambridgeshire and Peterborough); Professor Duncan Ivison (The University of Manchester, President and Vice-Chancellor); Cllr Louise McKinlay (Essex County Council, Deputy Leader and Cabinet Member for Levelling Up, Communities and Business Engagement); Chaired by Akash Paun (Institute for Government, Programme Director)

Regional mayors and combined authorities can drive economic growth through investment in skills, employment, transport and regeneration, and by developing policies to create better jobs, improve connectivity and lift labour market productivity. The panel will explore how mayors can best use their powers, consider how key institutions like universities can support local growth plans, and explore which further powers and funding should be devolved.



10.30 Conservative Environment Network

Manchester Central, Conservative Environment Network

International climate collaboration in the age of Trump: All talk, no climate action?

Chaired by Fin McCarron (Conservative Environment Network, Senior International Programme Manager)

With the US withdrawing from the Paris Agreement again, can the UK and other allies meaningfully influence big emitters like China to cut their emissions and fund climate action overseas? If the era of global collaboration on climate change is over, what happens next? And what does this mean for countries that cannot afford to decarbonise or adapt to the effects of rising temperatures without help?



10.30 CCHQ International Team

Manchester Central, Exchange 10

International solutions to illegal migration

Dame Priti Patel MP (Foreign, Commonwealth and Development Office, Shadow Secretary of State for Foreign, Commonwealth and Development Affairs); Dr. Notis A. Mitarachi MP (Member of the Hellenic Parliament, Former Minister for Citizen Protection / Migration & Asylum); His Excellency Johnston Busingye (High Commissioner of Rwanda to the UK)

Join senior political leaders as they explore innovative ways of stopping illegal immigration, dealing with push and pull factors driving the movement of people. The panel will examine international solutions and look at the future of immigration policy.

10.30 Children's Charities Coalition

The Midland Hotel, Fairclough

Putting Children and Families at the Heart of Conservative Policy



Steph Spyro (Deputy Political Editor, Daily Express) (Chair); Ryan Shorthouse (Founder and CEO, Bright Blue); Councillor Catherine Faulks (Lead Member for Family and Children's Services, Royal Borough of Kensington and Chelsea)

Come and hear directly from experts, including young people in an insightful and lively discussion about the importance of investing in early help so that families are supported to safely stay together. Against the backdrop of an ongoing cost-of living crisis, rising child poverty and reduced spending on universal services for children and families, this event will explore the role early support services play in tackling wider policy issues such as reducing the number of children in care and improving health and wellbeing across communities.



10.30 IPPR

Manchester Central, Exchange 8

Redefining relationships: The UK's place in a new world order

Rt Hon Tom Tugendhat MBE VR MP (House of Commons, Member of Parliament for Tonbridge (Invited)); Chaired by Laura Chappell (IPPR, Associate Director for International Policy)

The world is changing rapidly. As geopolitical tensions continue to rise, with increasing conflict, tariff wars, and impact of climate change, the UK has the opportunity to redefine its role on the international stage, and refresh how it achieves its goals and advocates for its values. We will explore a new common sense for Britain's foreign policy—one that is pragmatic, values-driven, and aligned with the new realities of 21st-century.



10.30 Young Conservatives

Manchester Central, Disraeli Theatre

Looking For Growth: Aspiration and Home Ownership

Hear from Jack Rankin MP, LFG's Lawrence Newport, Former Chair of Homes England Simon Dudley along with NGT's Noa Cohen, and Conservative YIMBY's James Yucel on tackling barriers to ambition, boosting opportunity, and making home ownership a reality for our generation.

10.45 Institute of Economic Affairs

Manchester Central, Sir David Amess Theatre

Restoring Britain's Dynamism: Removing Barriers to Economic Growth

Lord David Frost (House of Lords, Member); Dr Kristian Niemietz (Institute of Economic Affairs, Editorial Director & Head of Political Economy); Katie Lam MP (Weald of Kent, Member of Parliament); Tom Clougherty (Institute of Economic Affairs, Executive Director); Chaired by Reem Ibrahim (Institute of Economic Affairs, Head of Media)

What is holding back economic growth in the UK? From overregulation and taxation to planning restrictions and barriers to innovation, this panel will explore how we can unlock the country's economic potential and deliver a more dynamic, prosperous Britain.

11.00 National Youth Agency

Manchester Central, Central 6

Reimagining youth work policy: A bold vision for renewal

Nigel Huddleston MP (Conservative Party, Shadow Secretary of State for Culture, Media and Sport (Invited)); Jonathan Ash-Edwards (Conservative Party, Police and Crime Commissioner for Hertfordshire (Invited)); Leigh Middleton OBE (National Youth Agency, CEO (Invited)); Cllr Tony Ball (Essex County Council and LGA Children, Young People and Families Committee Member, County Councillor (Invited))

The National Youth Agency is hosting this by-invitation roundtable bringing together key voices from policy, practice, and politics to explore a bold future for youth work in England. We'll discuss what meaningful renewal could look like, and how a reimagined policy vision can better support young people's outcomes, local communities and national priorities. By invite only, please contact jenc@nya.org.uk



11.00 Chatham House

The Midland Hotel, Stanley Suite

Safeguarding Britain's future: UK security and defence policy in 2025 and beyond

Dame Priti Patel MP (Foreign, Commonwealth and Development Office, Shadow Secretary of State for Foreign, Commonwealth and Development Affairs); Amb Pedro Serrano (European Union, Ambassador to the United Kingdom); Rain Newton-Smith (Confederation of British Industry, Chief Executive); Chaired by Bronwen Maddox (Chatham House, Director and CEO)

The security and defence landscape is rapidly changing, with evolving threats to global stability and UK national security. In the face of these challenges, there have been key shifts in Britain's defence policies in 2025, including increased defence spending and the Strategic Defence Review. This event discusses UK defence policy and geopolitical imperatives within the context of a contested international security landscape.



11.00 The Telegraph

Manchester Central, Thatcher Theatre



The Daily T Live

Camilla Tominey (The Daily Telegraph, Associate Editor); Tim Stanley (The Telegraph, Columnist)

Join two of Britain's foremost journalists for a live recording of The Daily T podcast. Watch as they unpack the day's key talking points, with special guests and expert opinion.



11.10 Centre for Policy Studies and Thakeham

Manchester Central, CPS Gallery

NIMBY or YIMBY: The future of Conservative housing policy

Rt Hon Sir James Cleverly MP (Shadow Secretary of State for Housing, Communities and Local Government); Tristan Robinson (Thakeham, Director of External Affairs and Social Value); Vicky Spratt (i, Housing Correspondent); Ben Hopkinson (Head of Housing and Infrastructure, Centre for Policy Studies); Hon Chris Bishop (Housing Minister, New Zealand Government); Chaired by Emma Revell (External Affairs Director, Centre for Policy Studies)

Labour's pro-housing rhetoric formed a huge part of its election platform, and it has followed up with housebuilding reforms and even promises to build on the grey belt. The Conservatives, however, are struggling to reconcile their NIMBY base to the need for building. Are the Tories still the party of building houses? What should a pro-housing Conservative policy look like?



11.15 Onward

Manchester Central, Central 5

After the Supreme Court Ruling: what next for sex-based rights?



Miriam Cates (GB News, Presenter (Invited)); Neil O'Brien MP (Conservative Party, Shadow Minister for Policy Renewal and Development (Invited)); Maya Forstater (Sex Matters, CEO); Kate Barker (LGB Alliance, CEO); Cath Leng (SEEN in Journalism, Advocacy Lead); Chaired by Caroline Elsom (Onward, Head of Reshaping the State)

In April this year, the Supreme Court ruled that for the purposes of the Equality Act, sex means biological sex. Our panel explores why this ruling matters for public policy, free speech and our shared social contract, and how it can be implemented against entrenched opposition. We examine the next big challenges across schools, workplaces, sports, medicine, science, the arts and more.



11.15 Be the Business with City & Guilds

Manchester Central, Youth Zone/ Skills Hub

Productivity and Growth: Engaging Employers on Skills

Britain's entrepreneurs and small businesses are bursting with ambition — but too often, their growth is held back by one missing ingredient: the right skills. In a world where artificial intelligence is rewriting the rules of competition, having the talent to innovate, adapt, and scale is no longer optional — it's survival.



11.30 Coalition for Global Prosperity and Conservatives in Foreign Policy

Manchester Central, Exchange 2-3 combined



Axis of Authoritarianism: Can Britain Confront Threats to the Global Order?

The Rt Hon Dame Priti Patel DBE MP (The Conservative Party, Shadow Foreign Secretary of State for Foreign Commonwealth and Development Affairs); The Rt Hon Sir Iain Duncan Smith MP (The Conservative Party, Member of Parliament for Chingford and Woodford Green (Invited)); The Rt Hon Sir Jeremy Hunt MP (The Conservative Party, Member of Parliament for Godalming and Ash (Invited)); Ryan Henson (Coalition for Global Prosperity, Chief Executive Officer); Dr Neil Shastri-Hurst MP (The Conservative Party, Member of Parliament for Solihull West and Shirley (Invited)); Chaired by Dr Ranj Alaaldin (Conservatives in Foreign Policy, Director)

Global security has been compounded by the rise of an "axis of autocracies", where countries such as Russia, Iran and China seek to undermine the Western-led rules-based international order. This panel explores how the UK can reassert itself as a global power and address challenges to our security and prosperity.



11.30 More in Common and UCL Policy Lab

The Midland Hotel, Chester Suite

Economic Reset: The Future of Conservative Economics

James Wild MP (Conservative Party, Shadow Exchequer Secretary, Treasury); Richard Fuller MP (Conservative Party, Shadow Chief Secretary to the Treasury); Helen Whately MP (Conservative Party, Shadow Work and Pensions Secretary (Invited)); Luke Tryl (More in Common, Executive Director); Marc Stears (UCL Policy Lab, Director (Invited)); Chaired by Eir Nolsoe (The Telegraph, Economics Correspondent (Invited))

The Tory Party has talked about the need for a post-Covid reset for the way we think about & structure Britain's economy - including living within our means, smarter welfare, simpler tax rules & clearer expectations for what the government should & shouldn't do. Using insights from More in Common & UCL Policy Lab, the panel will debate what that economic reset might mean for the future of Conservative economics & how voters are likely to respond.



11.30 Popular Conservatism

Manchester Central, ThinkTent Marquee

Restoration and Repeal: Saving British democracy

Dr David Starkey (Historian, Academic); Chaired by Mark Littlewood (Popular Conservatism, Director)

Mark Littlewood will interview academic Dr David Starkey on the state of British democracy and what needs to be done to restore parliamentary sovereignty and democratic oversight.



12.00 The Spectator in association with Revolut

Manchester Central, Exchange 11

Big Bang 2.0: making Britain boom again

Andrew Griffith MP (Shadow Secretary of State, Business and Trade)

Finance is the engine which powers our national economy. But in a rapidly changing world, how can Britain retain its crown as the services hub of Europe? This discussion will explore how new technology, careful innovation and better regulation can give this country the growth that it so desperately needs. See online listings for speaker updates.



12.00 London Councils

Midland Hotel, Derby Suite

London's Future: Where and How Can Conservatives Win?

Cllr Elizabeth Campbell (London Councils, Councillor); David Simmonds MP (Member of Parliament, Shadow Minister (Housing, Communities and Local Government)); Tom Turrell (London Assembly, Member)

This panel discussion will examine where and how Conservatives can secure future wins in London. Looking ahead to the 2026 London borough elections, we will consider the differences in local issues in our capital, our local strategies, and policy priorities that will deliver success in 2026 and beyond.



12.00 The Conservative Party

Manchester Central, Exchange Auditorium

Young Conservatives – debate

Members under 30 are invited to come along and join in the (provocatively titled) debate of: "The way to win back younger voters is to focus on the core concerns of the electorate as a whole, not by treating young people as a special group." Other party members are welcome to attend and listen to the debate, and vote at the end as to which side of the argument has best persuaded them!

12.00 Conservative Environment Network and Renewable UK

Manchester Central,
Conservative Environment
Network



Power struggles: How can the Conservatives beat Reform on energy policy?

Chaired by John Flesher (Conservative Environment Network, Deputy Director)

Both the Conservatives and Reform have pledged to scrap net zero by 2050 and authorise more oil and gas drilling in the North Sea. Does the party copy Reform on ripping up renewable energy contracts, banning pylons and batteries, and restarting fracking? Or is there political advantage from championing a distinct alternative, Conservative path that will lower energy bills and bring communities with us as we decarbonise?



12.00 Bright Blue

Manchester Central, Central 7



The future of the centre-right

Following the launch of Bright Blue's recent landmark book, *The right road*, this fireside chat will explore the future of the centre-right in the UK, focusing on the distinctive principles and policies that the Conservative Party should stand for. We will explore how conservatism should tackle high immigration, stagnant living standards, unaffordable housing, an overstretched justice system and the transition to a low-carbon economy.

12.00 ConservativeHome in partnership with Virgin Money

Manchester Central, Conservative Home

Unlocking SME Growth: The Role of Mutual Business Banking in a Thriving Economy



Simon Norman (Virgin Money, Head of Business Banking); Shevaun Haviland (British Chambers of Commerce, Director General); Chaired by Tali Fraser (ConservativeHome, Assistant Editor)

With a focus on long-term investment and community impact, mutuals are well placed to support viable businesses. As the government looks to double the size of the UK's mutuals sector – and the Conservatives develop their future policies – join expert panellists to explore how mutual business banking can support SME growth and drive prosperity.



12.15 St Martin's Group with Youth Futures Foundation

Manchester Central, Central 6

Earning and Learning: Skills and Apprenticeships

Rt Hon Robert Halfon (Make UK Industrial Strategy Skills Commission & Baker Dearing Trust, Chair (Invited)); James Kelly (Corndell, Co-Founder and CEO (Invited)); Barry Fletcher (Youth Futures Foundation, CEO (Invited)); Emily Rock (St Martin's Group, Director (Invited))

a policy roundtable by invitation, to explore the inherent tensions of high level skills are the driver for growth which does not support the entry level jobs required to reduce stubbornly high levels of youth unemployment (NEETs), and the policy drivers for business and the economy. Event is by invitation only: contact jhopkins@citadelcomms.co.uk



12.30 FutureDotNow with CIPD

Manchester Central, Youth Zone/ Skills Hub

Driving growth: Improving AI adoption and delivering an AI-ready workforce

Julia Lopez MP (Conservative Party, Shadow secretary of State for Science, Innovation and Technology (Invited)); Andrew Griffith MP (Shadow Secretary of State, Business and Trade (Invited)); Liz Williams MBE (Future Dot Now, Chief Executive); Ben Willmott (CIPD, Head of Public Policy and Practice); Judith Jackson - Merrick (Accenture UK, Transformation Services Lead)

The session will spotlight the business case for investing in workforce digital skills and how to navigate the disruption and opportunities of AI adoption and digitisation so that employers are supported best to help drive the growth we need in the wider economy.

12.30 Onward & IPPR

Manchester Central, Central 5

From welfare to work: How to help more people to transition off benefits into employment

Harry Quilter Pinner (IPPR, Executive Director); Helen Whately MP (Shadow Secretary of State for Work and Pensions); Lana Hempell (Norfolk County Council, Councillor); Jean-Andre Prager (Flint Global, Director (Invited)); Chaired by Caroline Elsom (Onward, Head of Reshaping the State)

Discover how welfare is changing: rising costs, more disability claims, and the cliff edge facing those moving into work. This event dives into the flaws of Universal Credit, passported benefits, and what policy shifts could reshape support to help people start, stay, and succeed in work.



12.30 Centre for Policy Studies

Manchester Central, CPS Gallery

How Britain can make its energy cheaper

Andrew Bowie MP (Energy Security and Net Zero, Shadow Minister); Dillon Smith (Centre for Policy Studies, Head of Energy and Environment); Dhara Vyas (Energy UK, CEO); Chaired by Natasha Clark (LBC, Political Editor)

Our energy sector is in a depressing state. Britain has some of the highest power prices in the developed world, with ruinous consequences for industry and households. The Government's sprint to decarbonise the grid by 2030 is keeping costs high and imperilling the wider decarbonisation of our economy. What can Conservatives do to push forward a vision for energy which promotes markets and competition and, crucially, brings down bills?



12.45 The Growth Commission

Manchester Central, ThinkTent Marquee

Perspectives on Growth: Shanker Singham In Conversation with Andrew Griffith MP

Andrew Griffith MP (Shadow Secretary of State, Business and Trade); Chaired by Shanker Singham (The Growth Commission, Chairman)

Growth Commission Chairman Shanker Singham sits down with Shadow Business and Trade Secretary Andrew Griffith to discuss the kind of measures that are required to escape economic stagnation and get the British economy growing again, drawing on recent Growth Commission research and analysis.



13.00 More in Common and UCL Policy Lab

The Midland Hotel, Chester Suite

A new future for universities: how can we ensure universities support British success and build local pride?



Rt Hon Laura Trott MP (Conservative Party, Shadow Education Secretary (Invited)); Rt Hon Lord Hague of Richmond (House of Lords, Peer (Invited)); Luke Tryl (More in Common, Executive Director (Invited)); Steve O'Neil (UCL, Head of Public Affairs (Invited)); Chaired by Poppy Wood (The Telegraph, Education Editor (Invited))

Universities are engines of innovation and teaching – yet they should also play a crucial role in national life and local pride. Join leading voices, including MPs, civil society, and researchers, to explore the latest polling and analysis from More in Common and UCL Policy Lab on the future of universities and their role in national success and local pride.



13.00 CF Armed Forces and Coalition for Global Prosperity

The Midland Hotel, Royce Suite

CF Armed Forces and Coalition for Global Prosperity Defence Technology Panel Discussion

CF Armed Forces invite you to a panel discussion on the future of defence technology in the UK, discussing how emerging technologies are reshaping the battlefield and what this means for the UK's security. This will be a fascinating insight into how we best equip our Forces for the future. Joined by David Reed MP, James Clark (former SpAd to SofS Defence), Thomas Nurcombe and other panelists tbd.

13.00 CCA

Manchester Central, Exchange 10

What Next for Local Government?

Kindly sponsored by LGA Conservative Group. Join members of the Shadow MHCLG team to ask questions and discuss government.

13.00 Institute for Government

Manchester Central, Exchange 6-7 combined

How should the Conservative party rethink its vision for public services?



Baroness Diana Barran MBE (House of Lords, Shadow Minister (Education)); Paul Holmes MP (Shadow Parliamentary Under Secretary, Housing, Communities and Local Government (Invited)); Dr Caroline Johnson MP (Conservative Party, Shadow Health Minister (Invited)); Dr Kieran Mullan MP (House of Commons, Shadow Minister for Justice (Invited)); Chaired by Nick Davies (Institute for Government, Programme Director)

Public dissatisfaction with public services played a key role in the Conservative party's defeat at the 2024 general election. But despite the Labour government increasing spending, most services will struggle to meaningfully improve performance before the next election. This event will bring together leading Conservative politicians to discuss the party's vision for public services and how it can rebuild public trust on this key issue.



13.00 The Conservative Party

Manchester Central, Thatcher Theatre

Screening: Margaret v Ted – An Inconceivable Victory

Margaret v Ted tells the story of Thatcher's 1974/5 leadership campaign, investigating the moments of bravery and conviction that threw this unexpectedly fearless candidate into the political spotlight. Her first 'inconceivable' victory was fifty years ago, yet there's much we can learn from the problems facing politicians in the 70s, and much to inspire us about how Thatcher reinvigorated the political landscape. Producer: Nell Butler. Executive Producer: Anne Jenkin.

13.00 Coalition for Global Prosperity

Manchester Central, Exchange 2-3 combined

Power, Security and the Critical Minerals Race

Bradley Thomas MP (The Conservative Party, Member of Parliament for Bromsgrove (Invited));
Chaired by Zoe Swanwick (Coalition for Global Prosperity, Senior Researcher)

The global race for critical minerals has become a defining feature of geopolitics over the last century. For the UK, the need to diversify supply chains and strengthen domestic capabilities is vital in counteracting the threat of scarcity within global supply chains. This panel will explore how the use of critical minerals affects economic, national, and international security within global supply chains.



13.00 British Heart Foundation

The Midland Hotel, Fairclough

Prioritising Heart Health: Building a Healthier, Stronger Britain

The Rt Hon Stuart Andrew MP (Shadow Secretary of State for Culture, Media and Sport, Member of Parliament for Daventry)

Cardiovascular disease is one of the UK's biggest killers, causing a quarter of all deaths and costing the country around £30bn annually. Join British Heart Foundation for a private roundtable discussion with the Shadow Health Secretary and senior health leaders to explore how a strategic focus on CVD can deliver better patient outcomes, ease NHS pressures, and strengthen our economic prosperity.



13.00 The Policy Institute at King's College London and Education and Training Foundation

The Midland Hotel, Victoria Suite

What is the Conservative approach to higher education and skills integration?

Dr Nick Hillman (HEPI, Director); Lord David Willetts (House of Lords, Peer and former Minister for Universities); Dr Katerina Kolyva (Education & Training Foundation, CEO); Chaired by Professor Bobby Duffy (The Policy Institute at King's College London, Director)

As the UK grapples with skills shortages and questions over post-16 education pathways, what is the Conservative vision for bridging academic and vocational learning? How would proposals like the Advanced British Standard, apprenticeship expansion, and university quality measures reshape the education and skills landscape to better serve economic needs whilst ensuring opportunity for all?



13.00 Young Conservatives

Manchester Central, Disraeli Theatre

Unfiltered: In Conversation with the Free Speech Union

Hear from Peter Bedford MP, Lord Toby Young, and Connie Shaw on the climate of censorship faced by many young people at universities and in the workplace.

13.00 Digital Poverty Alliance

The Midland Hotel, Rolls Suite

Choice v Empowerment: Challenges and Opportunities through digital inclusion

The panel will explore the depth of the digital divide, and what this means for the millions left behind - and how we ensure that as public sector services move online, we balance the empowerment of individuals go break down barriers to access, whilst leaving non-digital options for those unable to connect. The session will look to the future, discussing best practice in addressing the digital divide, focusing on how digital inclusion impacts a multitude of areas such as health, education, and employment.



13.00 The Conservative Party

Manchester Central, Exchange Auditorium

Parliamentary Candidate Selection – briefing for Association Officers

An opportunity to meet Clare Hambro (Chairman, Candidates Committee) and Julian Ellacott (Chairman, National Convention) and hear about the development of the new parliamentary candidate selection processes, and provide your input.

13.15 Institute of Economic Affairs

Manchester Central, Sir David Amess Theatre

Taxed Out: Defending Britain's Wealth Creators

Samuel Hughes (Works in Progress, Editor); John O'Connell (TaxPayers' Alliance, Chief executive); Alys Denby (City A.M., Opinion and Features Editor); Tom Clougherty (Institute of Economic Affairs, Executive Director); Mark Garnier MP (Shadow Treasury Minister (Invited)); Chaired by Callum Price (Institute of Economic Affairs, Director of Communications)

This panel will explore the mounting pressures facing Britain's entrepreneurs, investors, and wealth creators, from rising individual and corporate taxes to increasing calls for the introduction of new wealth taxes. We will examine the risks these trends pose to economic growth, investment, and innovation, and debate the case for a more competitive, pro-growth tax environment that supports those who create wealth and drive our economy forward.

13.30 Chatham House

The Midland Hotel, Stanley Suite

Building the UK's resilience: Economic security in an uncertain world

Alison Griffiths MP (House of Commons, Member of the Business and Trade Select Committee (Invited)); Marco Forgone (The Chartered Institute of Export and International Trade, Director General); Dr Minako Morita-Jaeger (University of Sussex, Senior Research Fellow, International Trade (Invited)); Olivia O'Sullivan (Chatham House, Director, UK in the World); Chaired by Lizzy Burden (Bloomberg, UK Correspondent)

This event explores the intersection of the UK's economic security and global trade strategies. In an uncertain geopolitical landscape, how is Britain incorporating economic security into its trade approach? Why is resilient CNI essential to securing supply chains? Has the UK-EU reset addressed this? How can UK-EU relations deepen in this sphere?



13.30 OEUK

Manchester Central, Conservative Home

Harnessing our strategic assets: How a successful energy and industrial transition can deliver growth



Professor Matthew Agarwala (University of Sussex, Professor in Sustainable Finance); Andrew Bowie MP (Energy Security and Net Zero, Shadow Minister); Harriet Cross MP (Member of Parliament, Opposition Assistant Whip)

The UK is committed to achieving net zero by 2050, but economic resilience and energy security must underpin this. Join OEUK to explore how prioritising homegrown skills and energy plus building on our industrial heritage can drive £200bn in economic value, support 200,000 jobs, and deliver a just, secure transition for a modern industrial Britain.



13.30 Conservative Environment Network

Manchester Central, Conservative Environment Network

The nature of opposition: In conversation with Victoria Atkins



Rt Hon Victoria Atkins MP (Member of Parliament, MP & Shadow Secretary of State for Environment, Food and Rural Affairs); Chaired by Sam Hall (Conservative Environment Network, Director)

From inheritance tax changes to new penalties for water companies, holding the government to account has kept Victoria Atkins, the Shadow Environment Secretary, busy. Join us as we discuss this Labour government's nature policies, what she has been working on in Parliament, how she is approaching the party's policy review process, and her ambition to retain the Conservative's title as the party of the natural environment.



13.45 Barnardo's

Manchester Central, Central 6

Moving Up: Young people's voices on social mobility

Mims Davies MP (Shadow Secretary of State for Wales & Shadow Minister for Women); Baroness Stedman-Scott OBE, DL, FRSA (Member of the House of Lords); Councillor Tony Ball (Member of the Children, Young People and Families Board, Local Government Association)

Led and co-designed by young people, come and join Barnardo's interactive panel event in conversation with policy makers. With young people leading the conversation, we will hear directly from them on what social mobility means to them and what they would like to see change to improve their future prospects. Questions will be put forward to a panel of parliamentarians in what is set to be an engaging and lively discussion.



13.45 LTE Group

Manchester Central, Youth Zone/ Skills Hub

Skills growth and devolution

The spread of devolution across England risks creating a tension between the priorities of central government and combined authorities. How can we bring these together to ensure economic growth and opportunity for all?

13.50 Centre for Policy Studies and CenTax

Manchester Central, CPS Gallery

Can we fix the tax system?

Dr Arun Advani (Director, CenTax); Daniel Herring (Centre for Policy Studies, Head of Economic and Fiscal Policy); Helen Miller (Institute for Fiscal Studies, Director); Chaired by Szu Ping Chan (The Telegraph, Economics Editor)

The Government has made economic growth its overwhelming priority. But one of the biggest barriers to growth is the UK tax system, which contains too many arbitrary and nonsensical rules in its over 20,000 pages. Join our expert panel to discuss which reforms attract the broadest support across the political spectrum, and how they could be implemented.



14.00 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

Bankrupt Britain: How do we break the spending addiction?



Richard Fuller MP (Conservative Party, Shadow Chief Secretary to the Treasury); Shimeon Lee (TaxPayers' Alliance, Policy Analyst); Lord David Frost (House of Lords, Member); Andrew Griffith MP (Shadow Secretary of State, Business and Trade); Chaired by John O'Connell (TaxPayers' Alliance, Chief executive)

Debt is soaring, waste is rampant and taxpayers keep picking up the bill. If the Conservatives want to be trusted with the nation's finances again, they must prove they'll get a grip on spending. Join the TaxPayers' Alliance to debate how to cut waste and balance the books.



14.00 Onward

Manchester Central, Central 5

Fuel Britannia



Lord Ben Houchen (Tees Valley, Mayor); Nick Timothy MP (Parliament, Opposition Assistant Whip); Juliet Samuel (The Times, Columnist (Invited)); Chaired by Gavin Rice (Onward, Head of Political Economy)

Britain faces an energy crisis with some of Europe's highest costs and a third of energy-intensive industry lost in 3 years. Future industries like AI and quantum also need affordable power. Despite making up less than 1% of global emissions, the UK has prioritized net zero over abundance. How can governments secure cheap energy for homes and businesses and make Britain a net exporter?



14.00 The Spectator

Manchester Central, Exchange 11

The Spectator in conversation with the Rt Hon Laura Trott MP

Rt Hon Laura Trott MP (Conservative Party, Shadow Secretary of State for Education); Chaired by Michael Gove (The Spectator, Editor)

Join The Spectator's editor Michael Gove and Shadow Secretary of State for Education Laura Trott MP for an in-conversation event at Conservative party conference. Free drinks will be served.



14.00 Re:State

Manchester Art Gallery, Lecture Room

In Conversation with a senior Conservative special guest: 'Sound money, strong economy'

Chaired by Charlotte Pickles (Re:State, Director)

Britain's debt shows there is no strong economy without sound public finances, and no sound finances without a strong economy. This in-conversation session with a very senior special guest will explore how a future Conservative government could take tough, necessary decisions, embrace bold reform, and rebuild public confidence, delivering sustainable, high-productivity public services and a globally competitive economy. (Check re-state.co.uk)



14.30 Coalition for Global Prosperity and LGBT+ Conservatives

Manchester Central, Exchange 2-3 combined

No One Left Behind: Funding the Final Fight to End HIV by 2030

Richard Angell OBE (Terrence Higgins Trust, Chief Executive Officer (Invited)); Melanie Scagliarini (Action for Global Health, Advocacy Manger); Mike Podmore (STOPAIDS, Chief Executive Officer); The Rt Hon Stuart Andrew MP (House of Commons, Shadow Secretary of State for Health and Social Care (Invited)); Chaired by Sophie Malby (Coalition for Global Prosperity, Communications Manager)

In an increasingly interconnected world, where health crises know no boundaries, a coherent global health strategy is vital for saving lives. The human cost of a diminishing aid budget is felt acutely within the HIV crisis that still engulfs sub-Saharan Africa. This panel will explore how the UK can champion key medical pathways and research, with consideration to how the UK can maintain progress towards the UNAIDS target to be reached in 2030.



15.00 Shout Out and Full Fact with UK Youth

Manchester Central, Central 6

Future in Focus: Where Young People lead the Conversation

This dynamic session puts young people face-to-face with Shadow Ministers and MPs to ask the tough questions.

15.00 Conservative Environment Network

Manchester Central, Conservative Environment Network



Returning to our roots: Should environmentalism be a conservative agenda?

Tara Singh (Burson London, Managing Director of Public Policy); Dr Daniel Pitt (University of Buckingham, Visiting Postdoctoral Professor); Chaired by Isabel Goodwin (Conservative Environment Network, Head of Outreach)

Kemi Badenoch has promised to return the Conservatives to first principles and then to power. After a seismic election defeat and with growing electoral threats, how can the Conservatives chart a route back to government and what role will the environment play? CEN's new book, Returning to our roots, sets out the principles underpinning a conservative approach to protecting the environment. Join us to find out more and discuss.



15.00 AELP

Manchester Central, Youth Zone/ Skills Hub

Skills Devolution: the game changer for your constituents

15.00 ConservativeHome in partnership with CPRE

Manchester Central, Conservative Home

Why should the Conservatives care about land use?

Robbie Moore MP (Conservative Party, MP for Keighley and Ilkley. Shadow Minister for Environment, Food and Rural Affairs); Roger Mortlock (CPRE, Chief Executive); Lizzie Hacking (Conservative Rural Forum, Chairman); Chaired by Tali Fraser (ConservativeHome, Assistant Editor)

Between homes, energy, food, infrastructure, and the natural environment, there are growing – and often competing – demands on our countryside. Should the Conservatives back a Land Use Framework to balance these competing needs? Join CPRE, the Conservative Rural Forum and expert panellists to explore why land use should matter to us all.



15.10 Centre for Policy Studies

Manchester Central, CPS Gallery

Escaping the welfare trap

Rt Hon Baroness Coffey; Fraser Nelson (The Times, Columnist); Helen Whately MP (Shadow Secretary of State for Work and Pensions); Jimmy McLoughlin (Podcaster and former special adviser); Chaired by Karl Williams (Centre for Policy Studies, Research Director)

Britain is caught in a welfare trap – but few policymakers seem to have a grasp of how bad our problems really are. The public seem to be even less willing to stomach the real reforms we need. Join our panel to debate how to get welfare spending down, more people into work, and stop kicking the can down the road.



15.15 Prosperity Institute

Manchester Central, ThinkTent Marquee

Justice for the victims: delivering the national inquiry into the rape gangs scandal.

Melisa Tourt (Open Justice UK, Co-Founder); Charlie Peters (GB News, Reporter & Presenter); Katie Lam MP (Member of Parliament, Weald of Kent); Chaired by Guy Dampier (Prosperity Institute, Senior Researcher)

With a national inquiry into the grooming gangs scandal announced, join Prosperity Institute and a panel of expert campaigners for a discussion on what justice and accountability look like, what information needs to be released, and what should the political consequences be.



15.30 CF Armed Forces

The Midland Hotel, Royce Suite

CF Armed Forces Panel Discussion on Sovereign Defence in the 21st Century, sponsored by Boeing

CF Armed Forces and Boeing invite you to a panel discussion on balancing sovereign capability with international supply chains, discussing how working with partners increases national security and the UK's ability to act decisively in a time of global uncertainty. We will be joined by Ben Obese-Jecty MP and Lincoln Jopp MP and are looking forward to sharing a thought provoking and well-informed discussion.



15.30 Conservative Friends of Pakistan

Manchester Central, Exchange 10

Conservative Friends of Pakistan- Celebrating Dame Thatcher's Pro-business Policies:

Sir James Cleverly MP (Shadow Secretary of State for Housing, Communities and Local Government (Invited)); Rt Hon Sir Mel Stride MP (Shadow Chancellor (Invited)); Rt Hon Sir Iain Duncan Smith MP (Chingford and Woodford Green, Member of Parliament (Invited)); Mims Davies MP (The Conservative Party, Shadow Minister for Women and Equalities (Invited)); Rt Hon Tom Tugendhat MBE VR MP (House of Commons, Member of Parliament for Tonbridge (Invited)); Saqib Bhatti MP (House of Commons, Shadow Minister for Education (Invited)); The Rt Hon Dame Penny Mordaunt DBE (Former Lord President and Former Leader of the House of Commons, The Conservative Party (Invited)); Lord Ben Houchen (Tees Valley, Mayor (Invited))

To mark Dame Margaret Thatcher's 100th birthday, we are inviting business leaders, entrepreneurs, MPs, and a Shadow Minister to share their successes inspired by her pro-business policies. Known as Thatcherism, these aimed to revive the British economy through reduced government intervention, free markets, privatisation, deregulation, and curbing trade union power — all rooted in her belief in economic liberalism and individual enterprise.



15.30 Conservative Women's Organisation

Manchester Central, Thatcher Theatre

Conservative Policies make Business Sense

Rt Hon Sir Mel Stride MP (Shadow Chancellor); Laura Evans (Conservative Women's Organisation, Treasurer); Tracy Stones (Conservative Women's Organisation, Deputy National Chairman); Vivienne Artz OBE (The FTSE Women Leaders Review, Chief Executive)

Making the case to businesses - how Conservative policies support growth, enterprise, and local economic success.

15.30 Nesta

Manchester Central, Exchange 1

Helping children thrive: How do we drive a national focus on parenting?

Strong families are the foundation of a thriving society. By supporting parents and ensuring children have strong foundations for life and learning, we can help every child reach their potential. Join us to explore how empowering parents and helping them to establish a strong home learning environment can help children flourish.



15.30 Centre for European Reform

The Midland Hotel, Stanley Suite

'Rebuilding European security'

George Freeman MP (Member of Parliament, MP); Pedro Serrano (EU Ambassador to the UK, EU Delegation to the UK); Chaired by Charles Grant (Centre for European Reform, Director)



15.30 Onward & Institute for Government

Manchester Central, Central 5

How Should Governments Rewire the State to Get Things Done



Caroline Elsom (Onward, Head of Reshaping the State); Sir Simon Clarke (Onward, Director); Rt Hon Jesse Norman MP (Conservative Party, Shadow Leader of the House of Commons); Alex Thomas (Institute for Government, Programme Director); Chaired by Dr Hannah White (Institute for Government, Director and CEO)

After years of reform efforts, public services still struggle to deliver. With Keir Starmer calling for "a total rewiring of the state," and Conservatives offering their own visions, how can future governments reshape the state to meet today's challenges? Join Onward and the Institute for Government as we explore how UK institutions can better deliver national priorities.



15.30 The Spectator

Manchester Central, Exchange 11

Industry taxes: do they drive or hinder economic growth?

Jack Rankin MP (Member of Parliament, Windsor)

With the Treasury desperate for every penny, is the Chancellor squandering pounds through industry specific taxes and symbolic 'sin' taxation? Join us to discuss how to balance the trade-offs between costs, harms and lifestyle freedoms. See online listings for speaker updates.



15.30 London School of Economics and Political Science

The Midland Hotel, Rolls Suite

Next Gen Thinking: Conservative Policies in the Age of AI

Rt Hon Damian Hinds MP (Conservative Party, MP for East Hampshire); Resham Kotecha (Open Data Institute, Global Head of Policy); Prof Helen Margetts OBE (LSE Data Science Institute, Visiting Fellow); Chaired by Prof Alexander Evans OBE (LSE School of Public Policy, Associate Dean)

The opportunities and threats of AI are well-rehearsed, but how should we prepare for – and benefit from – the changes to come? How can AI and future technologies streamline the state, improve decision-making and lead to better policies and outcomes across the country? This timely panel explores how smarter data use, better coordination, and future tech can underpin more efficient services in the UK, and how Conservatives can lead future debates.



15.30 European Movement UK

The Midland Hotel, Fairclough

The UK and Europe: A Shared Future – Reception and Speech from The Rt Hon. the Lord Heseltine CH



The Rt Hon. the Lord Michael Heseltine CH (Member of the House of Lords); Sir Nick Harvey (European Movement UK, CEO)

Join Lord Heseltine, former Deputy Prime Minister who served in the Cabinets of both Margaret Thatcher and John Major, for a keynote speech: "The UK and Europe: A Shared Future". Drawing on his decades of experience at the top of British politics, Lord Heseltine will reflect on the UK's place in Europe and the future of One Nation Conservatism.



15.30 The Conservative Middle East Council

Manchester Central, Exchange 4-5 combined

The Levant and Its People - Going Back To The Future

Lt. Gen. Sir Simon Mayall KBE, CB (Author and commentator, Solder (rtd), Former MOD MENA Advisor); Professor Lina Khatib (Chatham House, Associate Fellow, MENA Programme, Chatham House); Emir Magid Arslan (Academic and leading figure in the Lebanese Druze community); Chaired by The Rt. Hon. Kit Malthouse MP (Chairman, The Conservative Middle East Council, Member of Parliament)

You can be forgiven for thinking the Levant is only its modern politics: Terminal conflict, sectarianism, violence. After all, that's all our news and political discussions show. But you'd be wrong. For centuries, its diverse ethnicities, tribes, sects & faiths lived together. What happened? What went wrong? Can looking beyond today's politics to understand the rich history of the *people* of the Levant, lead us to a more peaceful future? NB: A MINUTE'S SILENCE WILL BE HELD FOR ALL VICTIMS OF, AND SINCE, THE OCT. 7TH HAMAS TERROR ATTACK.

15.30 GetElected.uk & Cllr. Matthew Goodwin-Freeman

Manchester Central, Exchange 8

How we won 'unwinnable' seats against Labour, Reform & 'Fib Dems': GetElected.uk's 2026 Blueprint + Q&A.

Bob Blackman CBE MP (House of Commons, MP); Craig Smith (County Councillor for Coalville North, County Councillor); Marcus Jones (Nottingham Federation, Chairman); Chaired by Matthew Goodwin-Freeman (GetElected.uk, Political Director)

An open Q&A to hear from MPs, County Councillors and Councillors on how GetElected.uk can help buck the trend to win 'unwinnable' seats + our blueprint to get you 'oven-ready' for the 2026 Elections.

15.45 Institute of Economic Affairs

Manchester Central, Sir David Amess Theatre

Resisting Paternalism: How can the Conservative Party restore individual choice?

Charlie Dewhurst MP (Conservative Party, Member of Parliament); Andrew Griffith MP (Shadow Secretary of State, Business and Trade); Dr Chris Snowden (Institute of Economic Affairs, Head of Lifestyle Economics); Chaired by Callum Price (Institute of Economic Affairs, Director of Communications)

The panel will explore how the Conservative Party can push back against the rising tide of state overreach and nanny statism, and instead put individual liberty and personal responsibility back at the heart of policymaking.

16.00 More in Common

The Midland Hotel, Chester Suite

A Reset on Immigration: Can Conservatives regain public trust?



Rt Hon Chris Philp MP (Conservative Party, Shadow Home Secretary); Rt Hon Dame Karen Bradley MP (Home Affairs Select Committee, Chair (Invited)); Shivani Raja MP (Leicester East, Member of Parliament (Invited)); Gavin Rice (Onward, Head of Political Economy); Luke Tryl (More in Common, Executive Director)

A core challenge to any Conservative electoral recovery is regaining the public's trust on immigration - both on stopping the boats and controlling overall levels of immigration. Drawing on More in Common's polling and focus group research, this panel will debate whether the Conservatives can regain public trust and confidence on managing immigration effectively and discuss what a new Conservative approach to immigration might look like?



16.00 Common Sense Group

Friends Meeting House, 6 Mount St, Manchester M2 5NS

The morality of politics and religion in the age of assisted suicide legislation

Panel discussion including whether the Conservatives can stop the assisted suicide law.

16.00 Coalition for Global Prosperity

Manchester Central, Exchange 2-3 combined
Make Alliances Great Again: UK-US relations in an unstable world

The Rt Hon Mark Francois MP (The Conservative Party, Member of Parliament for Rayleigh and Wickford (Invited)); Dr Neil Shastri-Hurst MP (The Conservative Party, Member of Parliament for Solihull West and Shirley (Invited)); James Rogers (Council on Geostrategy, Co-Founder (Invited)); Olivia O'Sullivan (Chatham House, Director of UK in the World Programme); Chaired by Thomas Nurcombe (Coalition for Global Prosperity, Senior Researcher)

President Trump's return to power has introduced profound uncertainty for UK-US relations. The "special relationship" has been rooted in military cooperation, intelligence-sharing, and diplomatic alignment; the divergence between UK and US on global issues requires Britain to recalibrate its approach to transatlantic relations. This panel will examine how the UK can mitigate risks and maintain its strategic influence, amid Trump's presidency.



16.15 Send My Friend

Manchester Central, Central 6

Global Education: Invest in my friends' learning



16.15 Premier League Charitable Fund

Manchester Central, Youth Zone/ Skills Hub

More than a Game: football as a force for good in communities across England and Wales

Nigel Huddleston MP (Conservative Party, Shadow Secretary of State for Culture, Media and Sport (Invited)); Louie French MP (Conservative Party, Shadow DCMS Minister (Invited)); Mims Davies MP (The Conservative Party, Shadow Minister (Equalities) (Invited)); Lisa Townsend (Conservative Party, Police and Crime Commissioner for Surrey (Invited))

16.30 Centre for Policy Studies

Manchester Central, CPS Gallery

In Conversation with Mel Stride

Rt Hon Sir Mel Stride MP (Shadow Chancellor); Chaired by Robert Colville (Centre for Policy Studies, Director)

CPS Director Robert Colville sits down with the Shadow Chancellor, Rt Hon Sir Mel Stride MP, to discuss the Conservatives' vision for the economy and policies that can get Britain growing again.



16.30 Conservative Environment Network and Cadent

Manchester Central, Conservative Environment Network

Reindustrialising Britain: Can hydrogen make British industry competitive again?

Laura Weldon (Cadent, Head of External Affairs - North West); Chaired by Elinor Bale (Conservative Environment Network, Climate Programme Manager)

British industry faces threats from expensive energy, trade barriers, and cheaper imports. As the world moves towards cleaner energy, industry is looking for new solutions. Hydrogen can help decarbonise industry, but without more domestic production, the UK won't be able to meet growing demand. What is the conservative approach to building this industry? Can and should the UK become a world leader? Are the costs affordable?



16.30 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

Rights and responsibilities: Reforming the welfare state

Helen Whately MP (Conservative Party, Shadow Work and Pensions Secretary); Miriam Cates (GB News, Presenter); Reem Ibrahim (Institute of Economic Affairs, Head of Media); Edward Davies (Centre for Social Justice, Research Director); Chaired by Darwin Friend (TaxPayers' Alliance, Head of Research)

Britain's welfare state has become a way of life for some while taxpayers shell out billions of pounds every year. How can we reform welfare and get people back into work, while ensuring those truly in need get the help they deserve? Which sacred cows need to be slain?



17.00 Onward

Manchester Central, Central 5

In Conversation with Rt Hon Chris Philp MP

Rt Hon Chris Philp MP (Conservative Party, Shadow Home Secretary); Chaired by Sir Simon Clarke (Onward, Director)

Onward will host a series of one-to-one conversations with members of the Shadow Cabinet. Each event will offer a rare chance to hear directly about their priorities, strategies, and vision as they set out how they plan to hold the Government to account and shape the future of the country.



17.00 The Spectator

Manchester Central, Exchange 11

Scotland 2026: can the Tories turn back the teal tide?

Join The Spectator for a look ahead to the Holyrood 2026 elections – pipped to be the most consequential north of the border for decades. The Reform party could take up to 20 seats in the Scottish Parliament and stake its claim as the leading party on the right – even without a leader or party apparatus. Is there enough time for the Tories to win back Scotland and can they stop an exodus from their left flank to the Lib Dems? See online listings



17.15 BAE

Midland Hotel, Derby Suite

Future Challenges in Defence

James Cartledge MP (Member of Parliament, Shadow Secretary of State for Defence); Chaired by Mark Wallace (Total Politics, CEO)

A one-to-one interview with the Secretary of State to discuss priorities and challenges in defence and security.



17.30 Youth Sport Trust

Manchester Central, Youth Zone/ Skills Hub

A nation of active and well schools driving the healthiest and happiest generation

Join leading voices including from politics, schools and youth contributors to explore how the power of movement, play and sport in schools can be unlocked to improve the wellbeing and life chances of children and young people.



17.30 Centre Homelessness Impact

Manchester Central, Central 6

Homelessness: delivering a turn to prevention

An invitation-only discussion about homelessness and how we deliver a turn away from costly crisis response toward up-stream homelessness prevention.



17.45 TaxPayers' Alliance

Manchester Central, ThinkTent Marquee

A Nation of Taxpayers with... Sir Mel Stride

Rt Hon Sir Mel Stride MP (Conservative Party, Shadow Chancellor); John O'Connell (TaxPayers' Alliance, Chief executive); Chaired by Duncan Barks (TaxPayers' Alliance, Broadcaster & Podcast host)

Join the TaxPayers' Alliance for a live recording of our hit podcast A Nation of Taxpayers with Shadow Chancellor Sir Mel Stride. We'll be discussing how big a problem the national debt really is, how we can simplify the tax system, getting to grips with public spending, how prepared we are for geopolitical uncertainty, and whether we can find the room to spend more on defence?



17.50 CapX

Manchester Central, CPS Gallery

The Capitalist Live

Lord Brady of Altrincham; Tom Harwood (GB News, Deputy Political Editor); Chaired by Marc Sidwell (CapX, Editor)

Join the CapX team for a live episode of The Capitalist podcast. Editor Marc Sidwell speaks to an expert panel about the mood at the Conservative Party conference, reflects on the 18 months since the party's worst general election result in living memory, and gets their predictions about what the next year will have in store.



18.00 Young Conservatives

Manchester Central, Sir David Amess Theatre

Locked in: Involvement, Engagement and Impact

Katie Lam MP, successful young councillors, and Blue Beyond share practical advice on how Young Conservatives can plug into the party's voluntary infrastructure and communications networks.

18.00 Conservative Friends of Overseas Territories

Manchester Central, Exchange 1

Conservative Friends of Overseas Territories Drinks Reception

James Cartledge MP (Member of Parliament, Shadow Secretary of State for Defence); Giles Roca (Managing Director, CFOT); Andrew Rosindell MP (Shadow Foreign Affairs Minister, Member of Parliament); Tracy Bradshaw (UK Overseas Territories Association, Chair (Invited)); Lord Graham Brady of Altrincham (House of Lords, (Invited)); Alicia Kearns MP (Shadow Minister For Home Affairs, Member of Parliament (Invited));

Please join us for our annual drinks reception at Party Conservative. We want people from across the Conservative Party to get involved and build lasting relationships with the democratically elected governments of the Overseas Territories.



18.00 Tony Blair Institute for Global Change

Manchester Central, Exchange 8

Disruptive Delivery: In Conversation with Lord Michael Gove

The Rt Hon. Lord Michael Gove PC (Conservative Party, Member of the House of Lords); Chaired by Ryan Wain (Tony Blair Institute for Global Change, Executive Director of Politics)

Voters everywhere are pessimistic and want radical change – what does this mean for the Conservative Party? Join TBI and Lord Michael Gove to explore how the party can thrive amid global pessimism and disruption.

18.00 KRG UK/Conservative Friends of Kurdistan

The Midland Hotel, The Tea Rooms

Friends of Kurdistan Region Drinks Reception

Join us for our annual drinks reception to celebrate the lasting friendship between Kurdistan Region and the Conservative Party.



18.00 More in Common

The Midland Hotel, Stanley Suite

Rebuilding the Coalition: A Tory Reset

Rt Hon Robert Jenrick MP (Shadow Lord Chancellor, Shadow Secretary of State for Justice (Invited)); Rt Hon Suella Braverman MP (Conservative Party, Former Home Secretary (Invited)); Rt Hon Michael Gove (House of Lords, Peer (Invited)); Luke Tryl (More in Common, Executive Director); Chaired by Emily Maitlis (The News Agents, Host)

As the Conservatives look to move to the next phase of their recovery from the 2024 defeat, we'll pour over new opinion poll data and what it says about which way the party should turn, how it can rebuild a winning coalition, and what it will take to cut through, join Luke Tryl, senior politicians and journalists to discuss how the party can find its path back.



18.00 Conservative Environment Network

Manchester Central, Conservative Environment Network

Saving the planet and the party: Could a greener shade of blue be the key to winning over young voters?

Reem Ibrahim (Institute of Economic Affairs, Head of Media); James Cowling (Next Gen Tories, Managing Director); Chaired by Kitty Thompson (Conservative Environment Network, Head of Campaigns)

Young people are growing increasingly frustrated by environmental inaction and turning to protest not politics to get their voices heard. How can we convince them that throwing soup on artwork and blocking roads is not the way, and instead that conservative environmentalism shows the path to a brighter future? Get ready as we discuss whether a greener shade of blue is the key to winning over young people and securing the party's future.



18.00 Logistics UK, Heathrow, Rail Freight Group, DP World, Port of Dover

Manchester Central, Heathrow Lounge

The Global Trade and Logistics Reception

Rt Hon Richard Holden MP (Member of Parliament, Shadow Secretary of State for Transport); Phil Roe (Logistics UK, President); Nigel Milton (Heathrow, Chief Communications & Sustainability Officer)

Join Logistics UK, Heathrow, Rail Freight Group, DP World and the Port of Dover for a celebration of the role logistics plays connecting businesses and customers to international markets by road, rail, sea and air, and importing and exporting goods to the value of over £900 billion a year.



18.00 Ambassador Martin Fraser

Manchester Central, Exchange 10

Embassy of Ireland Reception

By Invite Only



18.00 The Holocaust National Museum

Manchester Central, Disraeli Theatre

SOCIAL COHESION IN POST-OCTOBER 7 BRITAIN

Lord Daniel Finkelstein OBE (Conservative Party, Member of the House of Lords)

Why do events in the Middle East batter social harmony in Britain? Have micro identities replaced our macro British identity? Are our democratic values under threat? This panel discussion marks the second anniversary of the October 7 pogrom. With Lord Daniel Finkelstein, Holocaust survivor Martin Stern MBE and Christians Against Antisemitism founder Hayley Ace. Chaired by Marc Cave, National Holocaust Museum Director. Event links to exhibition in main hall: 'The Vicious Circle'.



18.00 Blue Collar Conservatism

The Rain Bar, 80 Great Bridgewater St, Manchester M1 5JG, 1st Floor,

Why Should Working People Ever Trust the Conservatives Again?

Rt Hon Robert Jenrick MP (Shadow Lord Chancellor, Shadow Secretary of State for Justice); Rt Hon Esther McVey MP (Co-Founder Blue Collar Conservatism, MP for Tatton); Jack Rankin MP (Education PP, MP for Windsor); Sir John Hayes MP (Chairman, Common Sense Group); Chaired by Clark Vasey (Blue Collar Conservatism, Co-Founder & Director)

In 2019 millions of working people put their trust in the Conservatives, many for the first time. They had been taken for granted by Labour and were looking for someone to be on their side. By 2024 they felt worse off, more insecure and had seen their communities come under pressure from legal and illegal migration. We have yet to regain their trust and we cannot win again without them. But why should they trust us to deliver for them next time?

Join Blue Collar, kindly supported by the Common Sense Group, as we explore how we regain the trust of working people.



18.30 Conservative YIMBY

The Midland Hotel, Trafford Room

Conservative YIMBY Builders Rally

Kevin Hollinrake MP (Conservative Party, Chair); Sir James Cleverly MP (Shadow Secretary of State for Housing, Communities and Local Government); Katie Lam MP (Weald of Kent, Member of Parliament); Chaired by Sir Simon Clarke (Onward, Director)

Join us for the inaugural Conservative YIMBY Builders Rally. This event will set out the Conservative YIMBY vision for bold housing reform, uniting members and supporters behind the mission to build, baby, build. RSVP: team@conservativeyimby.uk



18.30 The Conservative Party

The Midland Hotel, Alexandra A & Petersfield Suite

Southern Reception

Ticketed Guests Only.



19.00 Daily Express

The Impossible, Main Bar

THE DAILY EXPRESS GREAT BRITISH PUB QUIZ

Rt Hon Robert Jenrick MP (Shadow Lord Chancellor, Shadow Secretary of State for Justice);

Join the Express lobby team and special guests for an evening of fun and freebies. Pit your wits against the finest minds in Westminster in our political pub quiz. Bring a team or come and meet some new friends. First come, first served.



19.15 The House and Lloyds Banking Group

Midland Hotel, Derby Suite

Addressing Gender-Based Violence in a Digital Age: The Inaugural Reception for Change

Rebecca Smith MP (South West Devon, Member of Parliament);

A reception exploring how modern and emerging technologies are fuelling gender-based violence, and how early intervention can protect the next generation.



20.00 Green Alliance

Manchester Central, Conservative Environment Network

Green Groups Reception

Rt Hon Victoria Atkins MP (Member of Parliament, MP & Shadow Secretary of State for Environment, Food and Rural Affairs (Invited))

Join Chester Zoo, ClientEarth, CPRE, Friends of the Earth, Green Alliance, National Trust, RSPB, Sustainable Nitrogen Alliance, Uplift, Woodland Trust and WWF for an evening reception at this pivotal juncture for climate and nature.



20.30 The Conservative Party

Manchester Central, Charter 1&3 combined

Eastern / Midlands Reception

Ticketed Guests Only.



20.30 CCHQ International Team

Manchester Central, Exchange 9

Head of Missions Reception



Dame Priti Patel MP (Foreign, Commonwealth and Development Office, Shadow Secretary of State for Foreign, Commonwealth and Development Affairs); Professor Maurizio Bragagni Esq OBE (Tratos Ltd, CEO Tratos Ltd and Honorary Consul of the Republic of San Marino to the United Kingdom)

Our annual diplomatic gathering continues its tradition of uniting influential politicians and global leaders. An evening dedicated to strengthening relationships, sharing perspectives, and building on the partnerships that shape our future.



20.30 Adam Smith Institute

The Midland Hotel, Trafford Room

Rally for Liberty



Rt Hon Chris Philp MP (Conservative Party, Shadow Home Secretary); Andrew Griffith MP (Shadow Secretary of State, Business and Trade); Katie Lam MP (Weald of Kent, Member of Parliament); Jack Rankin MP (Member of Parliament, Windsor); Kevin Hollinrake MP (Conservative Party, Chair (Invited)); Chaired by James Price (Adam Smith Institute, Senior Fellow)

Join us to make the case for liberty. Drinks are on us. RSVP through our website.



CAMPAIGN TOOLKIT

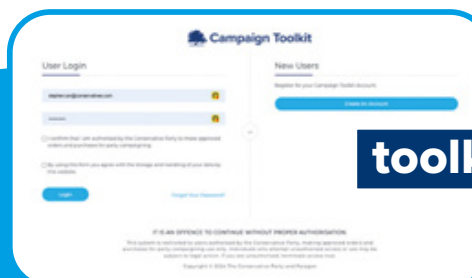
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 Campaign Toolkit

YOUR LEGACY – THE COUNTRY'S FUTURE

Every year, supporters leave us gifts in their wills. The majority we won in 2019 is their legacy. What will Your legacy be?

It's no secret that the Conservative Party has always relied on generous support from members, and we need lasting financial security, to continue our work.

This takes long term funding and long-term planning. This is where the Conservative Foundation comes in. The Foundation provides the Party with lasting financial stability, funded by gifts donated in supporters' wills.

Every gift, no matter how small, helps us win. Every gift is ring-fenced, so you can rest assured that your money will always be used solely for the benefit of the Party.

The money helps provide Conservative Foundation Bursaries for candidates in need of assistance.

TO FIND OUT MORE EMAIL:
info@theconservativefoundation.co.uk

**Legacy gifts are IHT exempt*

Promoted by Sheridan Westlake on behalf of the Conservative and Unionist Party, both at 4 Matthew Parker Street, London, SW1H 9HQ. Printed by Paragon, Park House, Lower Ground Floor, 16-18 Finsbury Circus, London, EC2M 7EB.

THE CONSERVATIVE FOUNDATION



Fringe Events.

07.00

Prayer Breakfast: Conservative Christian Fellowship and Open Doors and Aid to Church in Need

Britannia Hotel, Portland St, Manchester M1 4EE, Crystal Room

How should we respond to the scale of persecution of Christians in sub-Saharan Africa?

Rt Hon Wendy Morton MP (The Conservative Party, Shadow Minister for Foreign Affairs); Katie Lam MP (Weald of Kent, Member of Parliament); David Burrowes (Conservative Christian Fellowship, Director); Chaired by Elliott Banks (Aid to Church in Need UK, Parliamentary Officer)

In recent years, violence against Christian in the Sub-Saharan Africa has been growing. Almost every week, stories of violent attacks, kidnappings and deaths go unreported and cries of Christians unheeded .



08.00

The Conservative Party

Manchester Central, Thatcher Theatre

Screening: Margaret v Ted – An Inconceivable Victory

Margaret v Ted tells the story of Thatcher's 1974/5 leadership campaign, investigating the moments of bravery and conviction that threw this unexpectedly fearless candidate into the political spotlight. Her first 'inconceivable' victory was fifty years ago, yet there's much we can learn from the problems facing politicians in the 70s, and much to inspire us about how Thatcher reinvigorated the political landscape. Producer: Nell Butler. Executive Producer: Anne Jenkin.

10.30

The Common Ground Justice Project

Manchester Central, Central 8

Breaking through the noise: Finding common ground on crime and punishment

Dr Lawrence Newport (Crush Crime, Founder); Pavan Dhaliwal (Revolving Doors, Chief Executive Officer); Chaired by Phil Bowen (Centre for Justice Innovation, Director)

Public confidence in the criminal justice system has collapsed - the way forward is clouded by a polarised debate. Join our event which looks at what Britons really want from the justice system, and how we can find a common ground.



Abha London



Discover unique, handcrafted jewellery in silver with cultured freshwater pearls and semi-precious gemstones. Family-run for over 20 years, showcasing original, timeless designs.

abhalondon.com

Stand 56

Animals Matter



Join the Animals Matter coalition made up of RSPCA, Humane World for Animals, Compassion in World Farming and FOUR PAWS to discuss how the Conservative Party can continue to build on its record and further advance animal welfare in this Parliament.

politicshome.com/news/article/our-work-animals-matter

Stand 49

Blackwell's Bookshop



Trading since 1879, Blackwell's is an academic and specialist bookseller. Their Manchester shop, stocking a wide range of politics, history and business titles, can be found on University Green on Oxford Road.

blackwells.co.uk

Stand 28

Brief 2 Build



Brief2Build Group is a creative design & build company specialising in exhibitions, events, interiors, and bespoke commissions. Based in the Warwickshire countryside on a regenerative farm, our purpose-built production facility is equipped with the latest manufacturing technology, including CNC and laser cutting. Partnering with some of the world's most iconic brands - Bentley, Aston Martin, Cathay Pacific and MillerKnoll - we deliver standout projects that combine innovation and craftsmanship.

brief2build.com

Stand 70

Cancer Research UK

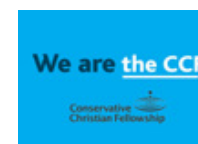


Cancer Research UK is the world's largest cancer charity dedicated to saving lives through research. We want to accelerate this progress so everybody lives longer, better lives, free from the fear of cancer. Visit our stand to find out how you can make this Parliament a turning point for cancer.

cancerresearchuk.org

Stand 40

Conservative Christian Fellowship



Since 1990, we have served as a bridge between the Party and the Church, as well as been the non-denominational Christian fellowship in the Conservative Party.

We inspire Christians to go into public life and support them when they get there. Our regular prayer and policy events in Parliament and at Party Conference are a vital part of building engagement between Christian Charities and Churches and the Party in its renewal. Stand with us!

theccf.co.uk

Stand F06

Conservative Environment Network



The Conservative Environment Network is the home for conservatives who support responsible environmental leadership. We are a broad network united around shared principles, which brings conservatives together to debate environmental issues, find consensus, and promote market-based solutions.

cen.uk.com

Stand 80

Conservative Party Archive



The Conservative Party Archive is the official repository for the historic records of the Conservative Party and affiliated organisations, dating from 1867 to the present. Funded by the Conservative Foundation, through the Conservative Party Archive Trust, it is housed at the Bodleian Library, University of Oxford as a valuable resource for historians interested in British economic, social and political history since the late 19th century.

bodleian.ox.ac.uk

Stand F04

Dignity in Dying



The UK needs safe, fair and compassionate assisted dying legislation, to prevent suffering at the end of life. As the UK's leading campaign for assisted dying for terminally ill, mentally competent adults, Dignity in Dying supports Bills across the UK that provide choice for dying people and protections for everyone.

dignityindying.org.uk

Stand F013

Electrical Safety First



The UK's Electrical Safety Experts, Dedicated to Reducing the Number of Injuries and Deaths Caused by Electricity Across the UK

electricalsafetyfirst.org.uk

Stand 78

Falkland Islands Government



Visit our stand to learn more about the Falkland Islands, a modern, diverse, and self-governing UK Overseas Territory. Discover how we protect our unique environment and biodiversity, including one million penguins, and learn more about our world leading work in science and the Falkland Islands strategic importance to the UK and her allies.

falklands.gov.fk

Stand 34

Food and Drink Federation



The Food and Drink Federation is the trade association representing food and drink manufacturing. As the UK's largest manufacturing sector, we contribute over £37 billion to our economy, supporting half a million jobs making products that are loved in the UK and beyond.

fdf.org.uk

Stand 20

GB News



GB News champions fearless journalism, free speech, and unheard voices. It regularly outperforms Sky News and BBC News in viewership, and is the UK's fastest-growing news radio station. As the People's Channel, it aims to be Britain's biggest news channel by 2028 innovating, building communities, and celebrating British potential along the way.

gbnews.com

Stand 4

Guide Dogs



Guide Dogs is here to help the two million people living with sight loss in the UK live the life they choose. Our expert staff, volunteers and life-changing dogs are here to help people affected by sight loss live actively, independently and well. Come along to learn about our campaigns to help people with a vision impairment.

guidedogs.org.uk

Stand 64

Health Equals



Health Equals is a coalition made up of over 70 member and supporter organisations including charities, think tanks and industry organisations. We are campaigning for action to create a society where each of us has our best chance of good health, no matter who we are or where we are born, work and live. Contact: info@healthequals.org.uk

healthequals.org.uk

Stand 21

His Majesty's Government of Gibraltar



His Majesty's Government of Gibraltar is delighted to support the Conservative Party Conference. The Chief Minister, The Hon Fabian Picardo KC MP will be attending and will host the annual reception.

HM Government of Gibraltar representatives will also be present at the Gibraltar stand throughout the conference to meet as many friends as possible.

gibraltar.gov.gi

Stand 36

JCB



JCB is a global leader in the production of agricultural machinery. The Staffordshire-based business has been supplying machinery to farmers and farm contractors since the day it was founded in October 1945. JCB is one of only two tractor manufacturers in Britain and the only British manufacturer of telescopic handlers, which are used on virtually every farm in the UK for materials handling purposes and to support food production. What happens to the farming community in the UK is of great importance to JCB and it is for this reason that JCB is proud to say it has been "backing Britain's farmers since 1945".

jcb.com/en-gb

Stand 53

Keep Britain Tidy



Keep Britain Tidy is a leading independent environmental charity that inspires, educates and enables everyone to value their local environment.

This means more to us than just picking up litter. Through campaigns, research and innovations, we help communities cut waste, reduce litter, live more sustainably, and improve public spaces.

keepbritaintidy.org

Stand 32b

LGB ALLIANCE



LGB Alliance provide support, advice, information and community to same-sex attracted people.

We highlight injustice, tackle discrimination and are proponents of respectful free speech.

We lift up LGB people by preserving our history, celebrating our achievements and by working to create the conditions for LGB people to thrive.

lgballiance.org.uk

Stand 74

Made in Britain



The Made in Britain campaign is the Trademark for British manufacturing excellence. It is dedicated to promoting British-made products as drivers of sustainable growth for the UK economy

We believe UK manufacturing represents the highest standards of environmental and social value. Our trademark is recognised and trusted across the UK and helps consumers easily find British-made goods.

madeinbritain.org

Stand 72

Marie Curie



Marie Curie is here for anyone with an illness they're likely to die from, and their loved ones. Backed by 75 years of experience and research, we deliver support at home, in hospices, and by phone. We push for better end of life for all by campaigning and sharing research.

mariecurie.org.uk

Stand 38

Motor Neurone Disease Association



The MND Association fund research, improve care and provide support for people with motor neurone disease, their families and carers. MND is a fatal, rapidly progressing disease that affects the brain and spinal cord. It leaves people locked in a failing body, unable to move, talk and eventually breathe. Meet us to discover more.

mndassociation.org

Stand 46

Movember



For 20+ years Movember has transformed the way we reach and support men. The Movember Institute of Men's Health is currently advocating for a strong men's health strategy which supports men's mental health, prostate and testicular cancers, gender responsive healthcare, men's health literacy and combats the biggest risk factors for male premature mortality.

uk.movember.com

Stand 14

National Education Union



The National Education Union brings together more than half a million teachers, support staff and leaders, to form the largest education union in Europe. Visit the NEU's stand to find out why we need to invest in education and our children's futures.

neu.org.uk

Stand 41

National Grid



Electricity networks are a foundational enabler of the UK's growth ambitions, and National Grid is investing over £30 billion to upgrade our networks, across England and Wales, to help facilitate this. Visit our stand to find out more.

nationalgrid.com

Stand 6

Northumbrian Water / Essex & Suffolk Water



We provide water and wastewater services to our customers in the North East of England, trading as Northumbrian Water (NW), and water services only to our customers in the south east of England, trading as Essex & Suffolk Water (ESW).

nwg.co.uk

Stand 22

People's Postcode Lottery



Players of People's Postcode Lottery have raised over £1.6 billion for over 18,000 good causes across Britain. Visit our stand to find out which good causes players have supported in your constituency.

postcodelottery.co.uk/good-causes

Stand 23

PolicyMogul



PolicyMogul provides an all-in-one political monitoring and public affairs platform, combining the UK's most comprehensive coverage with powerful stakeholder mapping, analytics, CRM and more. Thousands of public affairs professionals and policymakers use PolicyMogul every day to monitor, influence and analyse the UK's political landscape.

policymogul.com

Stand 47

Policy Renewal Programme



Through our Policy Renewal Programme, the Conservative Party is undertaking the biggest policy review process in a generation. We are building a new and enduring centre-right policy prospectus for Government in the UK. As in the 1970s, or the 2000s, the Conservative Party cannot shortcut our way back into office with easy answers. We must use our time in Opposition as an opportunity to take a clear-eyed look at the state of the nation and the economy. Come and hear how our work is getting to the foundations of the challenges ahead, and our approach for delivering credible plans that reflect our shared Conservative values.

Stand 26

Sky News



We aim to be the best and most trusted place for news. Made by people who dare to challenge. Made for people who want clarity in an uncertain world. We take you to the heart of the stories that shape our world.

- We are bold
- We are rebellious
- We have a competitive spirit that drives us to be first and best
- We earn trust by behaving with integrity
- We are pioneers and innovators
- We celebrate success together
- We put people at the centre of everything

news.sky.com

Stand 10

Specsavers



Specsavers changes lives through better sight and hearing. Each practice is owned and run by experts who care for communities throughout the UK. As the leading provider of optometry services for NHS Primary Care and the largest provider of community audiology services, Specsavers is an engine of change in healthcare.

Specsavers.co.uk

Stand 30

StepChange Debt Charity



StepChange is the UK's leading debt charity offering free, confidential, and impartial debt advice and solutions to those in financial difficulty. Please visit our stall to find out how we change lives at a time where over a quarter of UK adults are struggling to cope financially.

stepchange.org

Stand 51

Stroke Association



Every day in the UK, another 240 people wake up to the catastrophic impact of a stroke, which can leave survivors unable to move, see, speak, or even swallow. With strength, determination and the right support, recovery is possible. The Stroke Association is the only charity in the UK providing lifelong support for all stroke survivors and their families.

stroke.org.uk

Stand 48

The MCS Foundation



The MCS Foundation's mission is to decarbonise homes, heat and energy. We support and develop programmes to help retrofit UK homes at scale, expand the skills base the sector needs, and commission independent research that informs and shapes better decision making.

mcsfoundation.org.uk

Stand 68

The Yeoman's Studio



Hugh Beattie is a civilian and military oil painter. He has painted and illustrated for the British Army's Influence Brigade and is a portrait painter with a studio in East Anglia. He has worked on a wide variety of subjects including industrial landscape and the picturesque. He studied illustration at Camberwell art college, and he went on to develop his classical technique in Florence. His has taken his easel to Bosnia, Iraq, Afghanistan and most recently Estonia in support of NATO. As a civilian he has painted in India and the far east. He has painted 'en plein air' as close to the action as possible, and as the History Painters used to do, he can work on large or small compositions from the studio. Hugh's traditional approach to painting deliberately opposes society's indulgence of the artists own ego. Therefore the subject is painted from the patron's point of view as far as possible. 'I always aim to use depth of composition and contrast to generate drama, a hint of Caravaggio'. His website below covers all the portfolios of his work.

jhlb.co.uk

Stand 58

Times Radio



Times Radio is a 24-hour news radio station for The Times and The Sunday Times, available on DAB digital radio, via the free Times Radio app or on your smart speaker. We bring listeners the latest in breaking news, expert analysis and well-informed discussion on the biggest stories of the day.

thetimes.com/radio/live

Stand 32

Vicious Circle



The Vicious Circle, a video exhibition by the National Holocaust Museum, presents the recurring delusion that fuels anti-Jewish violence and is weakening social cohesion in Britain. It explores 5 Jewish communities across Europe & the Middle East, their cultural contribution, and the pogroms that destroyed each one - including the October 7 Pogrom. Visit, talk to experts, discover how to break the Vicious Circle.

holocaust.org.uk

Stand 101

LADIES HAIRDRESSING & GENTLEMAN'S BARBERS

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HAIRDRESSING

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Exhibitor Listings.

Conservative Friends of

Conservative Friends of India



As the Party's largest affiliate, CF India plays a key role in championing the British Indian community and strengthening UK-India ties. Our work spans events, campaigning, and policy - celebrating shared values while building a stronger voice for British Indians. Meet our team, explore our campaigns, and pick up exclusive CF India stash.

conservativefriendsofindia.co.uk

Stand F016

Conservative Friends of Israel



CFI works to promote its twin aims of supporting Israel and promoting Conservatism in the UK. CFI organises events in Westminster, takes Conservative parliamentarians and candidates on delegations to Israel, campaigns hard for Tory candidates in target seats, and works to ensure that Israel's case is fairly represented in Parliament.

cfoi.co.uk

Stand F010

CFONHS



Conservative Friends of the NHS was founded by Dr Ashraf Chohan in 2019. There was perception that NHS staff support Labour. Labour Party also claims that NHS was formed by them. To counter this perception it is essential to form this group. Conservative Friends of the NHS consists of doctors paramedics, nurses, allied health professionals and other healthcare workers that aim to build long term support for the Conservative Party and enhance the support for the NHS, through our active outreach programmes to further the party's commitment to inclusivity.

cfonhs.com

Stand F09

Conservative Friends of Pakistan



The Conservative Friends of Pakistan (CFoP) is dedicated to fostering a robust alliance between the Conservative Party, Pakistan, and the British Pakistani community.

CfoP unites individuals across the British Pakistani diaspora and within the Conservative fold to be a bridge — for advancing the core principles of the Conservative Party. CFoP functions as a strategic convergence hub, empowering a rising generation of British Pakistani voters by reinforcing that their voices are valued within both the Conservative Party and the broader British Pakistani community.

cfop.org.uk

Stand F05

Conservative Friends of Turkey



We strengthen economic, cultural and political links between the British Turkish community and the Conservative Party, increasing awareness across local and national politics and supporting more British Turks to enter politics as Conservatives.

cfturkey.co.uk

Stand F03

Conservative Police and Crime Commissioners



Police and Crime Commissioners are elected across England and Wales to deliver safer communities, cut crime, and ensure policing is accountable and effective. Your Conservative PCCs work together to champion innovation in policing, tackle crime at its root, and support victims, while ensuring strong Conservative leadership in law and order. Visit our stand to learn more about our priorities and how Conservative PCCs are making a difference locally and nationally.

apccs.police.uk

Stand 45

Conservative Women



Our conference stand unites the Conservative Women's Organisation, Conservative Young Women and Women2Win. #AskHertoStand

conservativewomen.uk
women2win.com

Stand F01

UNMISSABLE MANCHESTER

Diverse, energetic and bursting with character; Manchester not only hosts world-class conferences, it offers unforgettable experiences. Arrive early or stay an extra day and discover more of what Manchester has to offer.

After hours, catch chart-topping acts at **AO Arena** and **Co-op Live**, plus award-winning shows at **Aviva Studios** and **Lowry**. Unwind on a **Manchester Wine Tour**, mix up your lunch with **Scranchester Food Tours**, or simply relax with a pint in the Northern Quarter.

Go behind the scenes on guided tours of **Manchester City Football Club** and **Old Trafford**, then uncover football's rich heritage at the **National Football Museum**.

Spare time between sessions? Discover film and TV spots on **The Locationist Tour**, walk on the iconic cobbles on the **Coronation Street Experience**, admire the neo-gothic **John Ryland's Library**, or explore further with the **Film & TV Map**.



Make the most of your time in Manchester with our new Insider's Guide.



For more food, drink and nightlife options: visitmanchester.com

marketingManchester



WANT TO WIN £1,000 AND HELP US FIGHT ELECTIONS?

Make every week a potential winner with the Conservative Lottery.

It pays to support the Conservative Party. Sometimes literally. The Conservative Lottery lets you support the party and win cash prizes at the same time. Our lottery has raised millions for our campaigns. It's got a cash prize of £1,000 every single week. **And it costs just £1 a week to enter. So why not take part?**

1

How does the lottery work?

It couldn't be simpler. All you have to do is visit the website and buy your entries!

2

How much can I win?

There's £1,000 up for grabs every single week. And if that's not enough, there's also £5,000 up for grabs in our regular superdraws.

3

How does the lottery support the party?

Your entry fee supports our campaigns. So by taking part in our lottery, you're helping us win elections and build back better.

Ready to play? Just visit lottery.conservatives.com

The Conservative Weekly Draw and Seasonal Superdraws are promoted by The National Conservative Draws Society (NCDS), 1 Norfolk Row, LONDON, SE1 7JP. Responsible Person: Philip Dumville. £1 per entry. Must be 16 or over to play. Underage gambling is an offence. NCDS is licensed and regulated in Great Britain by the Gambling Commission under account number 5027. Website: www.gamblingcommission.gov.uk For full terms and conditions, how proceeds are used and the likelihood of winning a prize, please visit: lottery.conservatives.com. If you feel you have a problem with gambling, visit www.begambleaware.co.uk or call The National Gambling Helpline on 0808 8020 133.